

INVESTOR PRESENTATION 2022



MAY 2022

Disclaimer

This information contained in the enclosed presentation summarises preliminary and introductory information on RAK Ceramics PJSC (the Company). This presentation has been prepared for information purposes only and is not and does not form part of or constitute any prospectus, offering memorandum or offering circular or offer for sale or solicitation of any offer to subscribe for or purchase or sell any securities nor shall it or any part of it form the basis of or be relied on in connection with any credit evaluation or third party evaluation of any securities or any offerings or contract or commitment whatsoever.

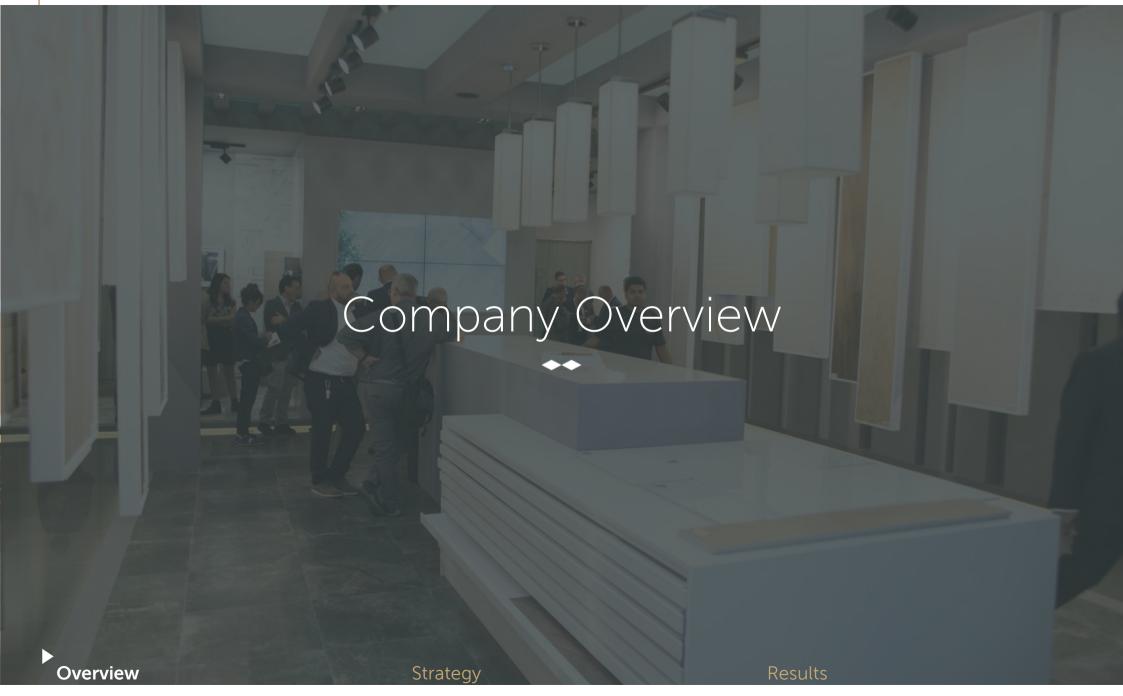
The information contained herein has been prepared by the Company. Some of the information relied on by the Company is obtained from sources believed to be reliable but does not guarantee its accuracy or completeness. All potential recipients of the enclosed presentation are expected to be aware that the information contained herein is preliminary as of the date hereof, supersedes any previous such information delivered and will be superseded by any such information subsequently delivered. The information contained herein is subject to change without notice. The Company is under no obligation to update or keep current the information contained herein. No person shall have any right of action (except in case of fraud) against the Company or any other person in relation to the accuracy or completeness of the information contained herein.

Some of the information in this presentation may contain projections or other forward-looking statements regarding future events or the future financial performance of The Company. These forward-looking statements include all matters that are not historical facts. The inclusion of such forward-looking information shall not be regarded as a representation by the Company or any other person that the objectives or plans of the Company will be achieved. Future events are subject to various risks which cannot be accurately predicted, forecasted or

assessed. No assurance can be given that future events will occur or that the company's assumptions are correct. Actual results may differ materially from those projected and past performance is not indicative of future results. The Company undertakes no obligation to publicly update or publicly revise any forward-looking statement, whether as a result of new information, future events or otherwise. Accordingly all potential recipients are expected to conduct their own due diligence on the information provided.

These materials are confidential and are being submitted to selected recipients only for the purpose described above. They may not be taken away, reproduced (in whole or in part), distributed or transmitted to any other person without the prior written consent of the Company. These materials are not intended for distribution to, or use by any person or entity in any jurisdiction or country where such distribution or use would be contrary to local law or regulation and must not be acted on or relied on by persons who are not relevant persons. If this presentation has been received in error it must be returned immediately to the Company.





RAK Ceramics at a glance



Eras of RAK Ceramics

FOUNDATION



1989

Founded by H.H. Sheikh Saud Bin Sagr Al Qasimi

1991

First tile plant began in the $\ensuremath{\mathsf{UAE}}$





1993

First sanitaryware plant began in the UAE

2000

Opening of first overseas tile plant in Bangladesh



2000-2010

EXPANSION



2004

RAK Porcelain was established



Indian operations began



2007

1 billion square meters of global tile sales.

2010

Became the world's largest ceramics manufacturer



2010-PRESENT

ENHANCEMENT



2014

Samena Capital acquires 31% stake

2015

Launched the largest super-sized slab to be manufactured in region





2016

Launch of new brand identity

2020

Launched virtual reality showroom experience on our website

2021

Samena Capital Exits



Tiles













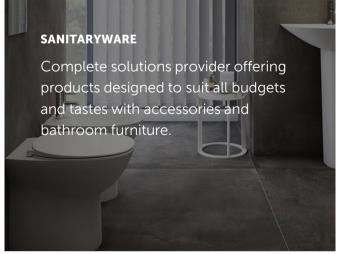


Sanitaryware





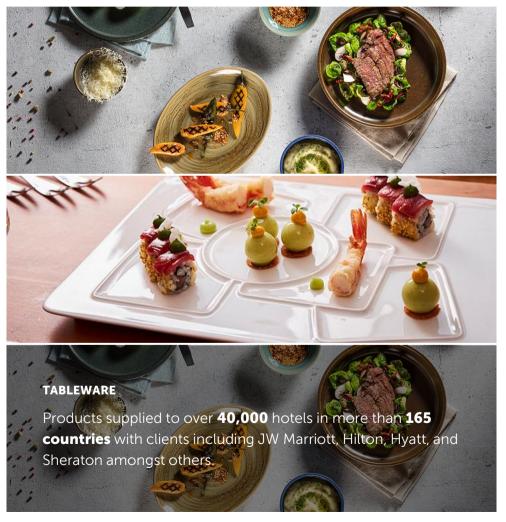








Tableware & Faucets





Manufacturing footprint

2021 GLOBAL PRODUCTION

- 21 plants worldwide
- **15 Tiles Plants** in UAE (10), India (3), Bangladesh (1) and Iran (1).
- **4 Sanitaryware Plants** in UAE (2), India (1), and Bangladesh (1)
- Tableware UAE (1), Faucets UAE (1)

118_{MN}

Square metres of tiles

5_{MN}

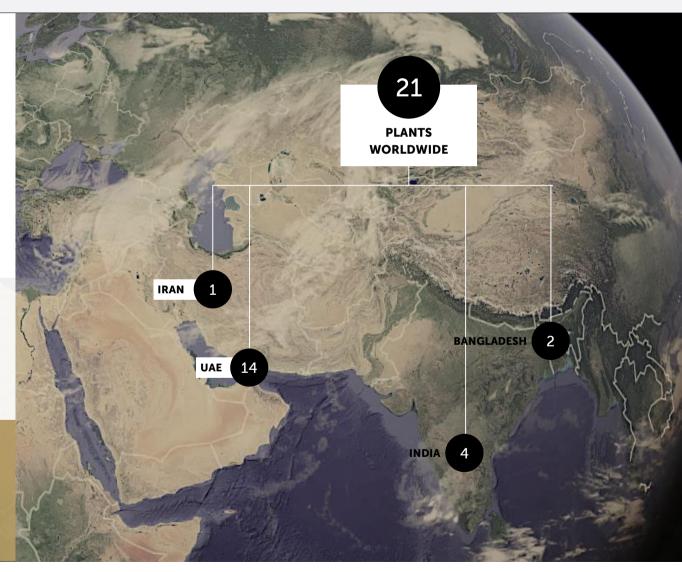
Pieces of sanitaryware

 24_{MN}

Pieces of tableware

1_{MN}

Pieces of faucets and taps



Vision and key strengths

To become the world's most sustainable and innovative ceramic lifestyle solutions provider



LIFESTYLE BRAND

We are a globally recognised ceramics lifestyle solutions provider



SUSTAINABILITY

We are known for our wide product range and our ability to produce bespoke ranges for small and large scale projects.



INNOVATION

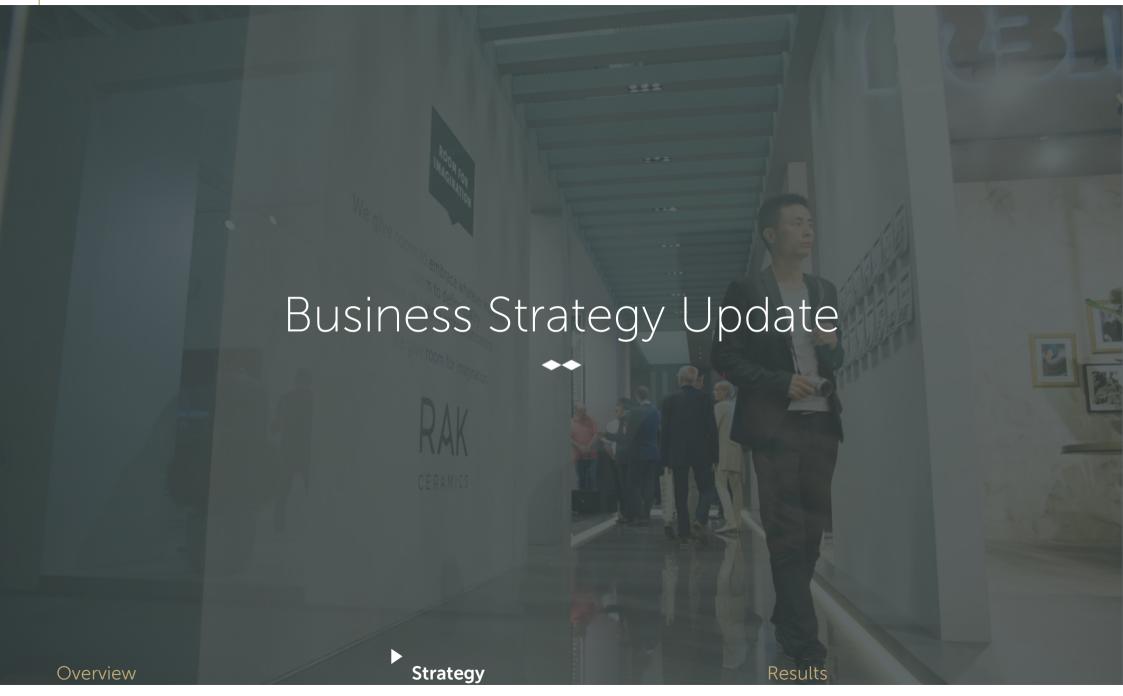
Innovation is at the heart of our philosophy and we have continuously led the way in terms of product development.



LUXURY VALUE

We are able to consistently manufacture luxury quality products at a value price point.





Q1 2022 Key Strategic Updates

United Arab Emirates

Strong quarterly performance due to increased brand exposure and strengthened brand positioning with the launch of e-commerce platform, brand participation in international events and sponsorship of high-profile architectural and interior design awards.

Company was able to maintain market share albeit applied price increases.

Saudi Arabia

Despite the imposition of a 12% customs duty, QoQ growth was recorded as company focused on strengthening presence and brand positioning through increased retail footprint and secured projects.

European market

Albeit recorded growth in revenues, higher shipping freight rates weighed in on Q1 2022 bottom-line.

Company continues to position the brand as a trusted ceramic solution provider, increasing customer base by adding further showrooms, expanding distribution network and tapping into E-commerce platform.

India

Stable YoY performance recorded despite higher energy prices in Q1 2022 supported by expanding dealer's network presence in additional 12 districts.

Minor price adjustments were applied across the local ceramics industry as per guidance from relevant authorities, as such Company remains in-line with peers and focused on preserving market share.

Bangladesh

Resilient top-line notwithstanding price adjustments following increase in input costs and import freight.

Company anticipates further price increases in Q2 2022 as energy prices are expected to increase; case is subject to close monitoring.

Tableware

Tableware performance across core markets improved and production has been increased to meet demand.

Company introduced the production of Bone China in Q1 2022; Elie Saab TW retail project expected to be launched in Q2 2022.



KLUDI Group Acquisition

MANAGEMENT COMMENTS

RAK Ceramics announced the signing of a Share Purchase Agreement for the 100% acquisition of KLUDI Group (including 49% of KLUDI RAK JV) on 14th of March 2022

KLUDI is an established European faucet brand with manufacturing footprint across Germany, Austria, Hungary and UAE and a top-line amounting to around EUR 120 million. The brand has almost 100 years of experience as faucets specialist with German heritage and specializes in bathroom, kitchen fitting, shower and shower systems incorporating cutting-edge and innovative engineering technologies.

The strategic acquisition of KLUDI Group represents an opportunity for RAK Ceramics to spearhead expansion and strengthen its core businesses across European markets. The brand is anticipated to complement RAK Ceramics suite of products and grow its sanitaryware offering, enhancing as such RAK Ceramics positioning in projects across the sanitaryware and faucets business and strengthening its position internationally as a fully integrated lifestyle solution provider.

RAK Ceramics aims to support KLUDI with its international growth strategy by leveraging on its geographical presence, expanding the brand from a European-focused player to a global innovative fittings manufacturer while preserving its identity.







Both parties are working closely to complete the closing conditions by May 31, 2022.



Q1 2022 Key Challenges

Performance To-date	Critical Parameters	Key Challenges	Our Action
2,855 TOTAL REVENUE (MDBA) 300 TOTAL (MDBA) 2,861 TOTAL (MDBA) 300 TOTAL (Rising Inflation	Inflation surge across the globe coupled with increased demand and rising challenges for supply are weighing in on input prices	 Increase pricing selectively to partly translate additional cost onto consumers while maintaining a balance between market share and profitability Continue increasing operational efficiencies and productivity
723	Russia-Ukraine War	War erupted in February between Russia (key supplier of oil) and Ukraine (key supplier of raw materials); ceramic manufacturers saw a disruption in business	 Halt of sales operations in such countries and closely monitor anticipated sanctions on Russia Utilize existing raw material inventory estimated to be sufficient for the medium term Limit dependency on such raw materials by opting for tested and approved alternatives
17 18 19 20 21 Q1 Q1 21 22		Vulnerable supply coupled with a post-pandemic economy	Negotiate better contract terms with local suppliers to hedge energy costs fluctuations
GROSS PROFIT MARGIN	Rising Energy Costs	recovery and an unexpected war resulted in an increase in energy costs	 Install energy-saving equipment to decrease energy consumption and costs Translating increase onto sales prices
30.5% 32.0% 32.0% 36.2% 35.0%	Supply Chain Disruption	Global supply chain shortages, shipments slowdown and increase in energy costs caused worldwide supply disruption and rise in freight costs	 Optimize logistics and warehouse Continue to maintain healthy inventory days level to avoid business delay/disruption Price adjustment to reflect increase in transportation costs
17 18 19 20 21 Q1 Q1 21 22	Trade Challenges	Increased pressure with the introduction of Custom Duty in Saud Arabia on imports from the UAE	 Implement necessary measures to comply with local laws to avail custom duty exemptions – further regulatory documents submitted in April 2022 upon request; awaiting authority response Expansion plan into KSA; under negotiations

2022 Priorities

Protect market share

Protect market share across all core markets and segments albeit increased challenges

Production expansion

Build, acquire and enhance production plants to increase capacity across all manufacturing footprint

Explore untapped market potential

Increase market share in nascent markets with untapped value potential

Embracing digitization

Develop E-commerce platform and grow online presence as such increasing brand accessibility and serving the end market

Launch new products and projects

Introduce new segments, range of products and collaborations to capture further growth and unlock value

Solidify retail presence

Increase footprint by building retail concepts in KSA, UK, India and Bangladesh and opening outlet stores in UAE and KSA

Boost productivity & efficiency

Ongoing improvement in operational efficiency to sustain current margins in light of rising challenges

Operation optimization

Mitigate impact of supply chain disruption by optimizing logistics and warehousing in addition to enhancing inventory control and management

Sustainably Responsible Brand

Improve practices in compliance with ESG initiatives in order to achieve sustainability on a business level



Short-term Initiatives Prioritized

KLUDI Acquisition

Working closely to put together a post-acquisition plan to kick-in following closing date. Target is to ensure smooth onboarding without disruption in business.

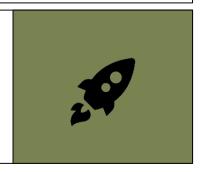


Production Expansion

Finalizing deal terms for production expansion in Tableware and Bangladesh operations

New Range Launch

Expanding offering to include premium range of products and collaborations such as Elie Saab



Embracing Digitization

Developing e-commerce platform and embracing technological excellence moving more towards a digitized era



Technological Advancement

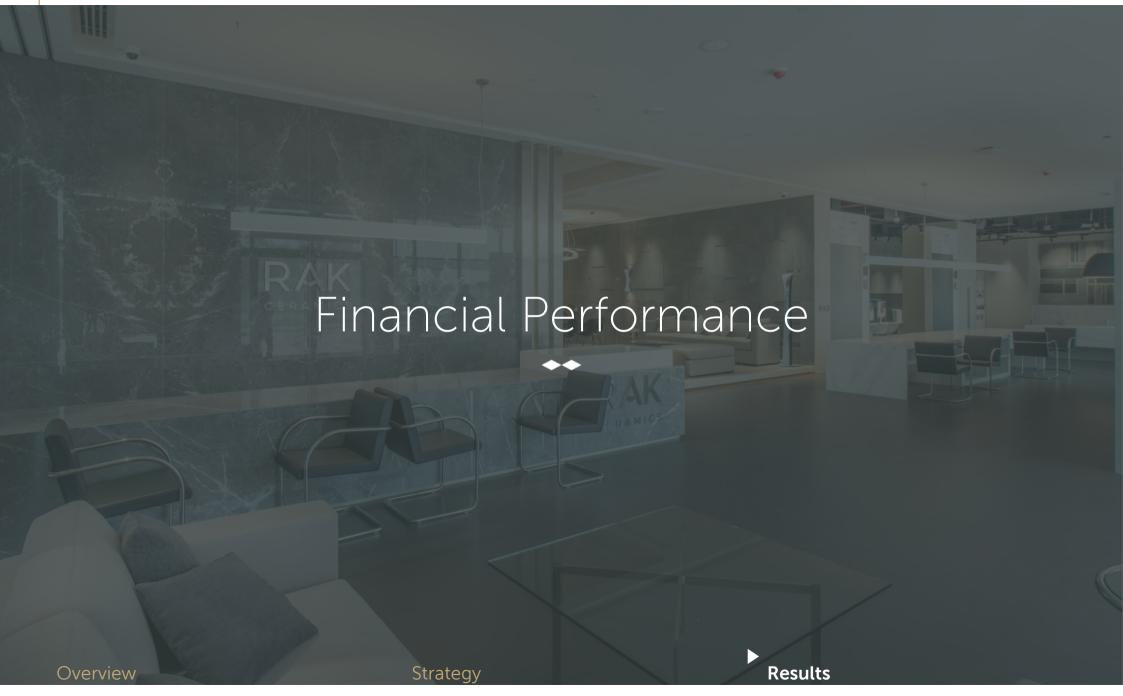
Looking into incorporating further technological developments and innovative solutions into processes in addition to offering

ESG Revisited

Building necessary foundation to further incorporate ESG practices into company's daily practices







Q1 2022 Key financial highlights

Total revenue increased by +8.3% YoY and +4.1% QoQ to AED 783.1m driven by SW (+13.1%) and Tableware (+84.3%)

Total gross profit margin increased by +2.0% YoY at 37.0% even after charging 12.0% customs duty in KSA

Total EBITDA increased to AED 129.7m compared to AED 126.1m in last year. However, the margin decreased by - 0.9% YoY to 16.6% due to increased freight costs

AED 783.1m

37.0%

AED129.7M

Reported net profit increased to AED 69.7m versus AED 62.7 in Q1 2021 mainly due to higher revenue & GP margins. NP Margin is 8.9% compared to 8.7% in last year. Net profit after minority is AED 56.6m compared to AED 60.7m in last year

AED69.7M

Like for like net profit* increased to AED 70.8m compared to AED 63.5m in last year. Margin decreased by -0.5% YoY to 9.0%

afd70.8m

Net Debt remained stable QoQ at AED 975.2m in Mar 2022 despite dividend payments of AED 112m. **Net debt to EBITDA** slightly decreased from 1.94x in Dec 2021 to 1.93x in Mar 2022

1.93x

Revenue highlights

MANAGEMENT COMMENTS

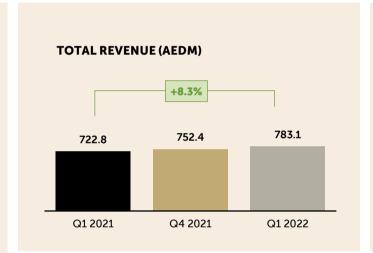
QQ1 2022 revenue performance is mainly driven by sanitaryware and tableware segments.

Total revenue increased by +8.3% YoY and by +4.1% QoQ to AED 783.1m.

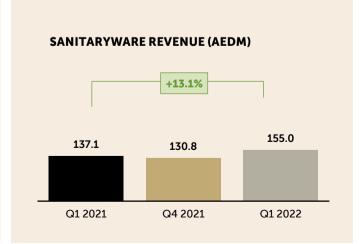
Price adjustments following increase in input, energy and transportation costs were well received by clients and did not affect sales orders/revenues

QoQ Tiles revenue improved by +5.3% to reach AED 516.1m supported by growth in Saudi Arabia and European markets. YoY revenues decreased by -0.8%.

Sanitaryware revenue is higher by +13.1% YoY and +23.4% QoQ at AED 155.0m driven from growth in UAE and European markets. Tableware revenue decreased by -15.8% QoQ while still outperforming YoY levels by +84.3%.







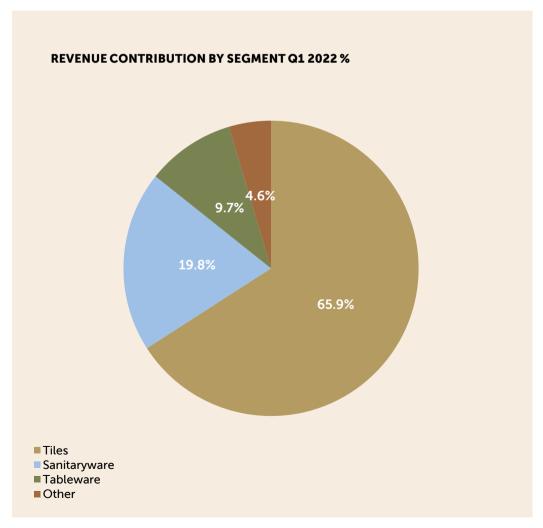


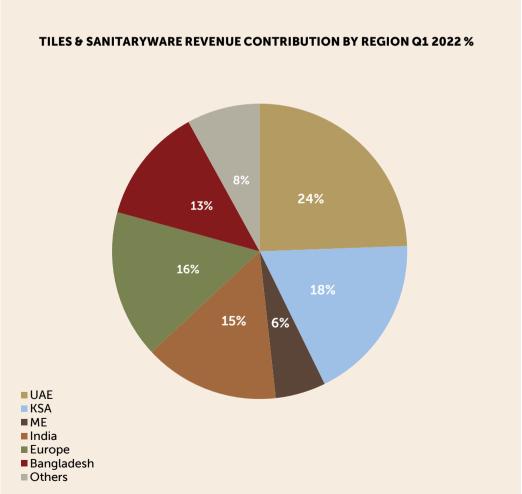


Q1 2022 revenue recovery by end market

REVENUE BY END MARKET (AED M)		YEARLY COMPARISON				
	Q1 2021	Q4 2021	Q1 2022	Gro	owth	
	Amount	Amount	Amount	YoY	QoQ Growth	
United Arab Emirates	162.9	154.2	164.0	0.7%	6.3%	
Kingdom of Saudi Arabia	162.2	102.6	123.0	-24.2%	19.8%	
Middle East (Ex. UAE and KSA)	23.4	36.5	36.6	56.8%	0.3%	
India	96.3	117.6	99.5	3.4%	-15.4%	
Europe	100.2	82.0	108.9	8.7%	32.9%	
Bangladesh	75.0	86.0	85.5	13.9%	-0.6%	
Africa	19.3	18.4	28.9	50.3%	57.3%	
Rest of the world	18.2	18.2	24.7	35.8%	35.5%	
Tiles and sanitaryware revenue	657.3	615.5	671.1	2.1%	9.1%	
Tableware revenue	41.1	89.9	75.7	84.3%	-15.8%	
Others revenue	24.4	47.0	36.3	48.4%	-22.8%	
Total Revenue	722.8	752.4	783.1	8.3%	4.1%	

Revenue performance contribution





Gross profit margins

MANAGEMENT COMMENTS

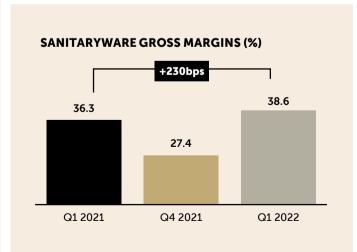
Total gross profit margin in Q1 2022 increased by +200bps YoY to 37.0% and by +340bps QoQ despite higher input and logistics cost and the imposition of the 12% customs duty in Saudi Arabia.

Tiles margin increased by +210bps QoQ to 35.3%.

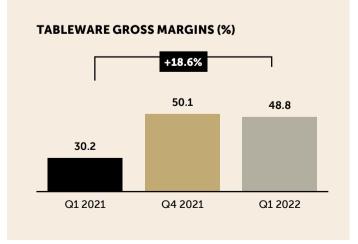
Sanitaryware margin increased by +1,120bps QoQ to 38.6%.

Tableware margins slightly decreased by -130bps QoQ yet still above YoY levels by +1860bps due to increased revenue and productivity.







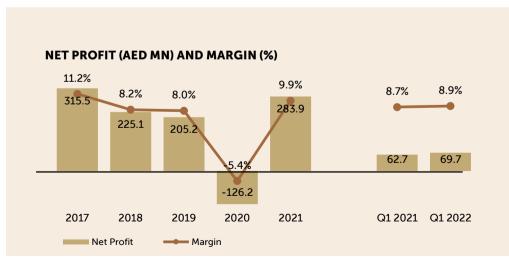


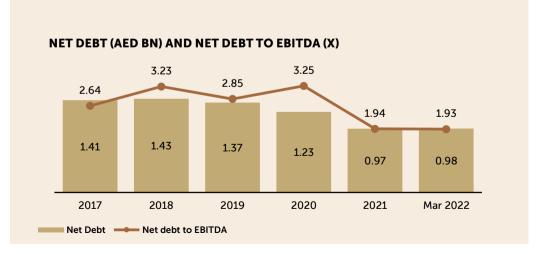


Financial performance trend



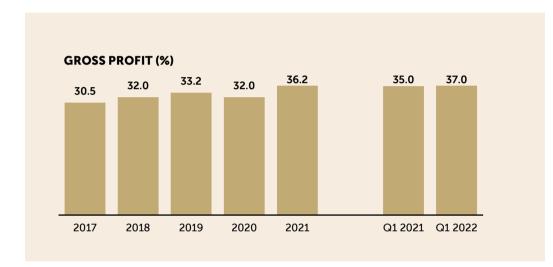








Gross profit margins trend





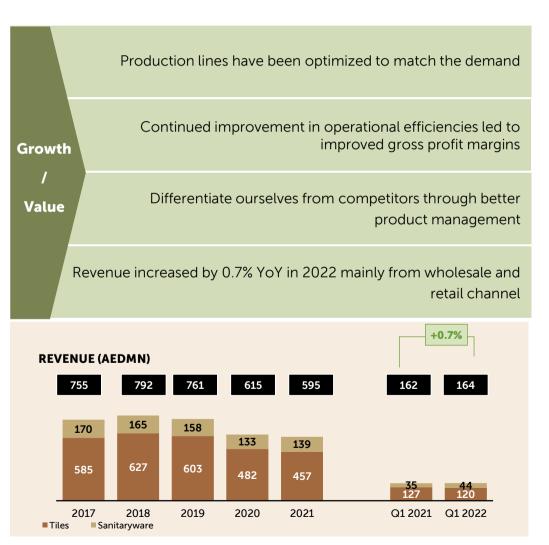




 $2016-2017\,GP\ margins\ have\ been\ reclassified\ in\ line\ with\ 2018-2019\ reported\ numbers.\ The\ reclassification\ is\ reduction\ of\ commission\ \theta\ rebates\ paid\ to\ customers\ from\ revenue.$

Value and Growth in the UAE Market







Improved performance in Saudi Arabia

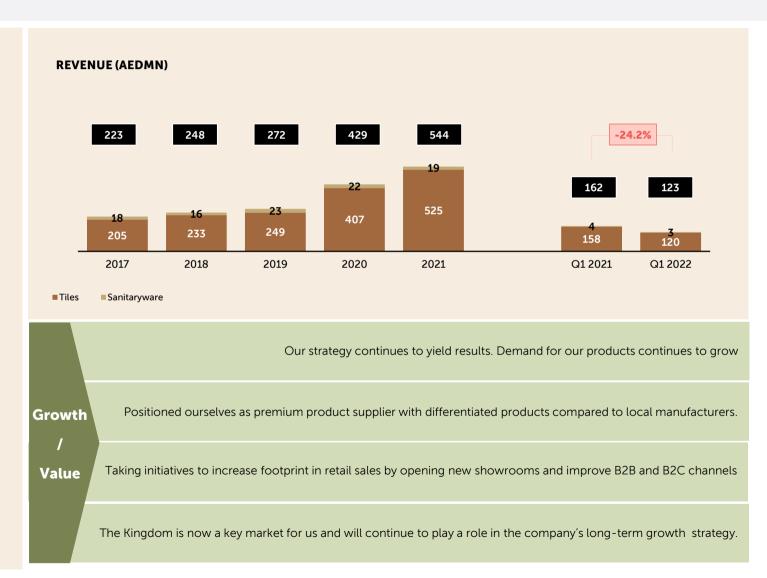
MANAGEMENT COMMENTS

Revenue decreased by 24.2% year on year to AED 123m in Q1 2022 due to lower business from wholesale channel on account of custom duty implementation.

Saudi Arabia imposed 12% customs duty effective 1st July 2021 which reduced demand and impacted top-line. We had submitted duly certified regulatory documents in October 21 to comply with the requirements of Saudi Authorities for the exemption of custom duty. The authorities came back with additional requirements; revised documents have been submitted in April 2022. We are awaiting for duty exemption.

Despite the imposition of a 12% customs duty, QoQ growth was recorded on the back of increased retail presence, secured projects and adjustments in pricing.

The major contributor to sales growth came from our project and retail business. The retail sales grew by 106% year on year with the introduction of differentiated tile sizes and opening of 3 new showrooms in Riyadh & Madinah in 2022.





Improved performance in Europe

MANAGEMENT COMMENTS

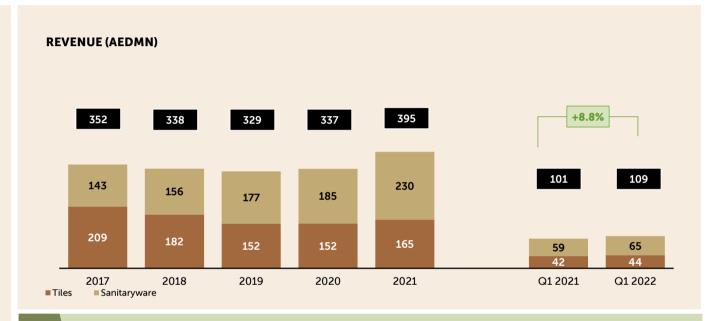
Albeit recorded growth in revenues, bottom-line was impacted due to higher shipping freight rates.

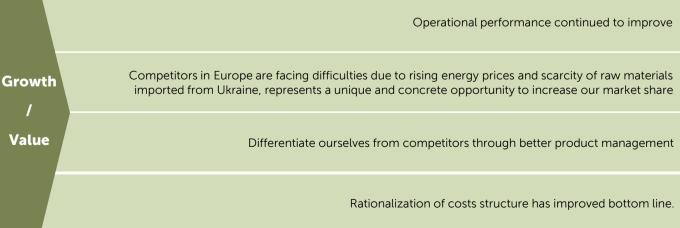
Company continues to position the brand as a trusted ceramic solution provider, increasing customer base by adding further showrooms, expanding distribution network and tapping into E-commerce platform.

In the Q1 2022 revenue increased by 8.8% year on year to AED 109 million compared to the Q1 2021. Europe performance impacted by higher freight rates, owing to supply chain disruption and increased energy costs.

In view of rising inflation and logistics costs, we have increased selling price to consumers to partly offset increase costs, while preserving market share.

A new showroom in London will be opened in Q2 2022 for which work is in progress.





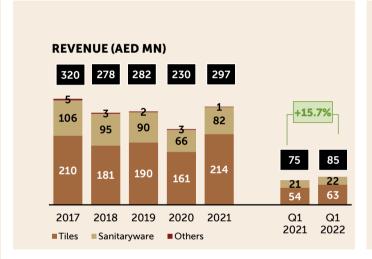


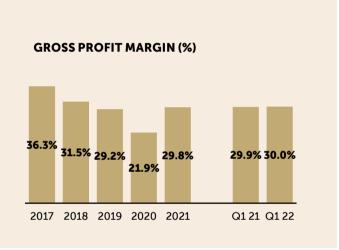
Value and Growth in Bangladesh operations

MANAGEMENT COMMENTS

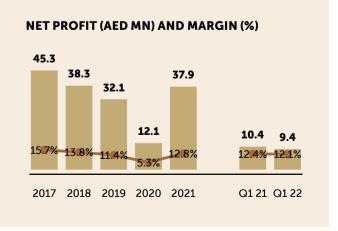
Company demonstrated resilience and reported strong year on year growth supported by differentiated products for premium segment despite. Revenue increased by 15.7% year on year to AED 85.0 million.

Share price increased from BDT 30.9 to 47.6 in last one year and trading with a P/E multiple of 21.8x.











Performance rebound from Indian operations

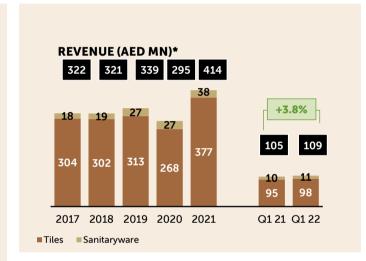
MANAGEMENT COMMENTS

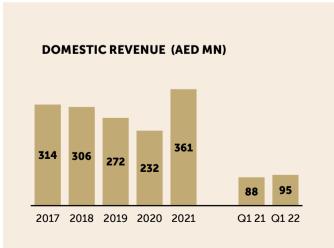
Stable performance on the back of improved margins. Production efficiency have improved and energy consumption was reduced following installation of energy-saving instruments.

Revenue in Q1 2022 increased by 3.8% year on year, to AED 109m, supported by expanding dealer's network presence in additional 12 districts

Despite increase in energy prices, minor price adjustments were applied across the local ceramics industry; we remain in-line with peers and focused on preserving market share.

Our Indian operations continue to post positive results since the last six quarters.











Tableware performance trend

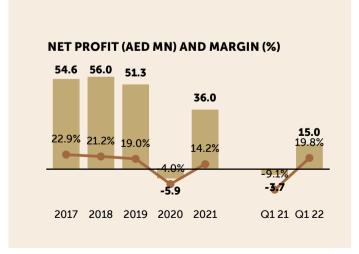
MANAGEMENT COMMENTS

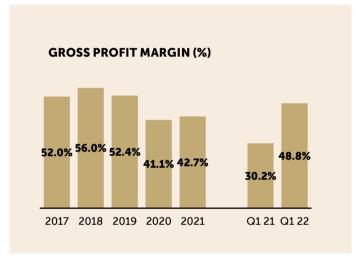
Tableware business has solid performance supported by recovery in the hospital sector despite continued supply chain distortion and higher shipping freight costs.

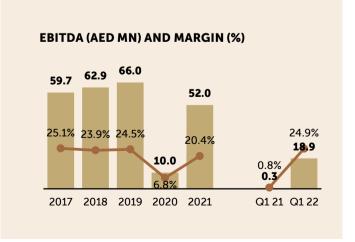
Revenue increased by 84.3% year on year to AED 75.7 million in Q1 2022. Plant is operating at full capacity to meet the demand.

Our strategic focus remains to grow our market share by introducing differentiated and innovative products, potentially unlocking the status of a one stop manufacturer for all Porcelain variants for the company. Commercial production of Bone China has started in end of March 2022.











Balance sheet evolution

MANAGEMENT COMMENTS

Return on Equity in March 2022 is at 11.4% (annualized)

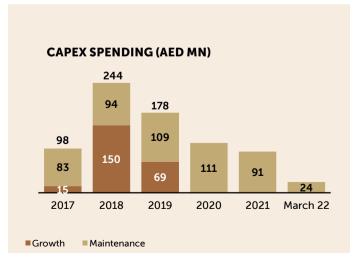
Inventory days decreased by 2 days in March 2022 compared to 2021

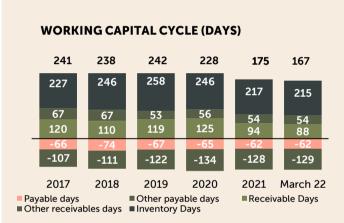
Trade receivable days decreased from 94 days in 2021 to 88 days in March 2022 supported by tightened collection policy.

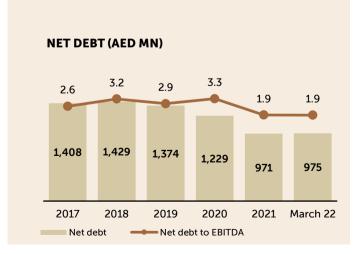
Overall working capital days are decreased from 175 days to 167 days at an all-time low. In absolute terms overall working capital decreased by AED 33m to AED 1.26bn.

Capex guidance for 2022 is AED 300m-400m.



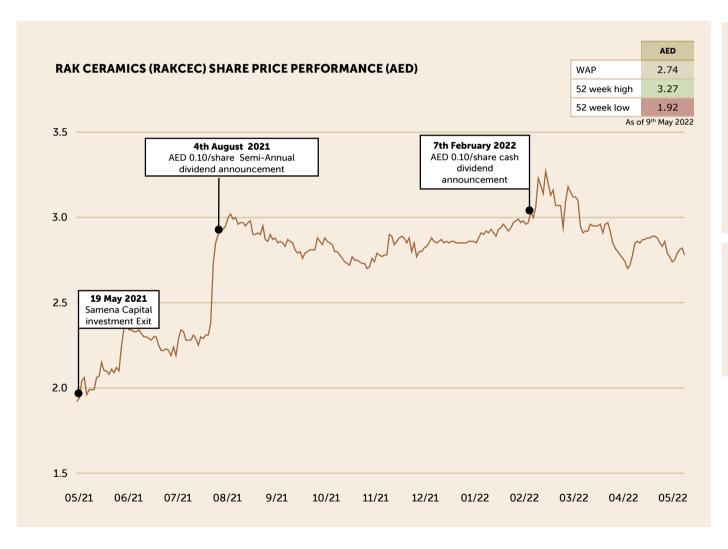








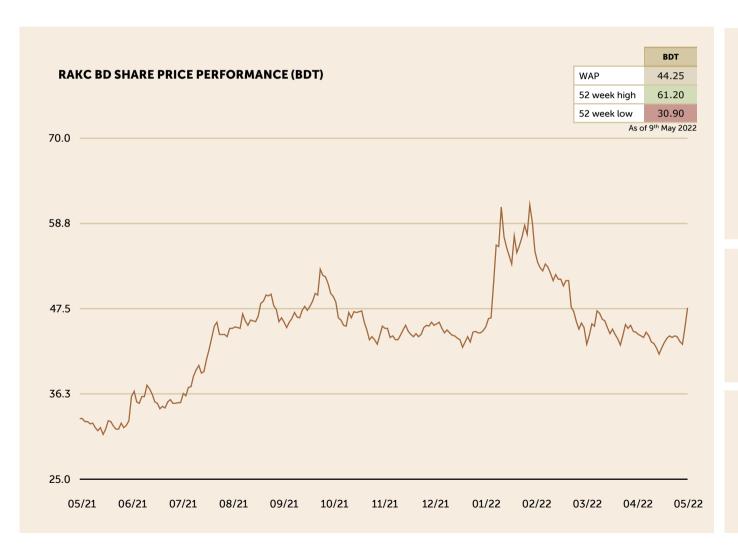
RAK Ceramics Share price movement



CURRENT VALUATION (AED M) 09/05/2022 31/12/2021 **Amount Amount** Share price 2.78 2.85 Number of shares (in Mn) 994 994 **Market Cap** 2,762 2,832 975* 971 Net debt Minorities 233* 227 **Enterprise Value** 3,971 4,030 *Net debt and minorities as of 31st Mar 2022

LTM TRADING MULTIPLES	Multiple
EV / Sales	1.4x
EV / EBITDA	7.9x
P/E	11.4x
P/B	1.3x
	As of 9 th May 2022

RAKC Bangladesh Share price movement



CURRENT VALUATION (USD M)

	09/05/2022	31/12/2021		
	Amount	Amount		
Share price	0.55	0.52		
Number of shares (in Mn)	428	428		
Market Cap	234	224		
Net debt*	-26	-22		
Minorities*	26	26		
Enterprise Value	234	228		
*Net debt and minorities as of 31st March 2022 Exchange rate USD 1-RDT 87				

TM TRADING MULTIPLES	Multiple
EV / Sales	2.9
EV / EBITDA	13.0x
P/E	21.8x
P/B	2.8x
	As of 9th May 2022

VEV INDICATORS (USD M)			
KEY INDICATORS (USD M)	RAKC	RAKCBD	
Revenue (LTM)	795	82	
EBITDA (LTM)	137	19	
Net Income (LTM)	79	11	
Market Capitalization	752	234*	
68.13% holding by RAK Ceramics PJSC	*As of 9 th May 2022		



Appendix



Tiles revenues by end market

	QUARTERLY COMPARISON					
	Q1 2021 Q4 2021 Q1 2022			Grov	Growth %	
Amount in AED M	Amount	Amount	Amount	YoY	QoQ	
United Arab Emirates	127.4	120.3	119.9	(5.9%)	(0.3%)	
Kingdom of Saudi Arabia	158.3	100.2	119.8	(24.3%)	19.6%	
Middle East (Ex. UAE and KSA)	19.7	32.5	32.2	63.5%	(0.9%)	
India	88.5	109.4	91.7	3.6%	(16.2%)	
Europe	41.5	34.3	44.0	6.0%	28.3%	
Bangladesh	53.6	63.2	63.2	17.9%	0.0%	
Africa	16.4	15.9	26.0	58.5%	63.5%	
Rest of the world	14.7	14.3	19.3	31.3%	35.0%	
Total	520.1	490.1	516.1	(0.8%)	5.3%	

Sanitaryware revenues by end market

	QUARTERLY COMPARISON				
	Q1 2021	Q4 2021	Q1 2022	Grov	vth %
Amount in AED M	Amount	Amount	Amount	YoY	QoQ
United Arab Emirates	35.5	33.9	44.1	24.2%	30.1%
Kingdom of Saudi Arabia	3.9	2.5	3.2	(17.9%)	29.7%
Middle East (Ex. UAE and KSA)	3.6	4.0	4.4	22.2%	10.0%
India	7.8	8.2	7.9	1.3%	(3.7%)
Europe	58.7	47.7	64.9	10.6%	36.1%
Bangladesh	21.5	22.8	22.3	3.7%	(2.2%)
Africa	2.9	2.5	2.9	0.0%	16.0%
Rest of the world	3.3	3.9	5.3	60.6%	35.9%
Total	137.2	125.6	155.0	13.0%	23.4%

EBITDA and Like-for-Like Profit workings

	QUARTERLY COMPARISON			
TDA WORKING	Q1 21	Q4 21	Q1 22	
Amount in AED M	Amount	Amount	Amount	
Net profit/(loss) after tax	62.7	62.9	69.7	
Тах	5.6	12.8	6.9	
Interest- net	15.3	5.5	12.2	
Depreciation & amortizations	42.1	41.0	40.5	
Depreciation on hyper inflated assets	0.3	0.5	0.4	
Loss /(gain)on sale of assets and CWIP write-off	-	(0.6)	-	
EBITDA	126.1	122.1	129.7	

		QUARTERLY COMPARISON			
E-FOR-LIKE PROFIT WORKING	Q1 21	Q4 21	Q1 22		
Amount in AED M	Amount	Amount	Amount		
Net profit /(loss) after tax	62.7	62.9	69.7		
Add: Extra-ordinary impairment on trade receivables	-	7.5	-		
Add: Hyper-inflation impact	0.8	1.2	1.1		
Like for Like Net profit	63.5	71.6	70.8		

RAK

