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# RAK CERAMICS PSC Q2 2016 RESULTS PRESENTATION 

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## Q2 2016 HIGHLIGHTS

Mr. Abdallah Massaad, Chief Executive Officer

## Q2 2016 OPERATIONAL HIGHLIGHTS

| Group Revenue | Consolidated GM | EBITDA |
| :---: | :---: | :---: |
| Q2/16 Revenue is AED757mn, 5.9\% YoY driven lower by non core (-AED42mn) | Q2/16 at 29.5\%, +220 bps YoY Core at 29.7\%, -60bps YoY | $\begin{gathered} \text { Q2/16 EBITDA is AED144.3mn, } \\ -7.6 \% \text { YoY, margin is } 19.1 \% \text {, } \\ -30 \text { bps YoY } \end{gathered}$ |
| Operating Profit | Normalized Net Profit | Reported Net Profit |
| Q2/16 Operating Profit is AED86.1mn, -4.3\% YoY <br> Margin is $11.4 \%$, +20bps YoY | Q2/16 normalized net profit is AED83.5m, -12\% YoY excluding provisions and one time losses on asset sales | Q2/16 reported net profit is AED65.3mn, - 24.1\% YoY |
| Raw Material Cost Savings | Gearing | Sharia Compliance |
| AED5.4mn in Q2/16, AED8.2mn YTD | Net Debt to EBITDA improved slightly to $3.0 x$ from 3.1x at end of Q1/16 despite liquidity environment | Dar AI Sharia certifies RAK Ceramics shares to be Sharia compliant for the purpose of investing and trading |

## VALUE CREATION PLAN PROGRESS



## SEGMENT HIGHLIGHTS

## TILE - REVENUES

Q2/16 tile revenues decreased by $5.3 \%$ YoY and 1.8\% QoQ.

Local UAE sales increased by $7.1 \%$ YoY whereas export markets were challenging. The GCC, in particular Saudi Arabia, saw volume and price declines as distributors were tentative about taking up inventory in the quarter. Sales to Europe increased by $39.4 \%$ YoY as a result of consolidation of the German and UK distribution units, $2.9 \%$ on a like for like basis.

Tile revenues from India decreased by 27.5\% YoY. Volumes decreased $21.6 \%$ and ASPs by 9.3\% reflecting a competitive environment. The decline in ASPs also reflects a $6.8 \%$ devaluation in the Indian Rupee versus the USD YoY.

Tile revenues from Bangladesh were fairly stable down only $0.6 \%$ YoY.

| Tile Revenue by End Market |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| (AED Millions) | Q2/15 | Q1/16 | Q2/16 | QoQ | YoY |
| UAE | 121.8 | 129.0 | 130.5 | $1.2 \%$ | $7.1 \%$ |
| Saudi Arabia | 89.0 | 77.0 | 73.9 | $-4.0 \%$ | $-17.0 \%$ |
| Rest of GCC | 30.6 | 28.1 | 24.6 | $-12.5 \%$ | $-19.6 \%$ |
| MENA | 30.0 | 29.1 | 21.5 | $-26.1 \%$ | $-28.3 \%$ |
| India | 93.8 | 75.7 | 68.0 | $-10.2 \%$ | $-27.5 \%$ |
| Europe | 61.9 | 77.2 | 86.3 | $11.8 \%$ | $39.4 \% *$ |
| Bangladesh | 36.4 | 36.3 | 36.3 | $0.0 \%$ | $-0.3 \%$ |
| Africa | 19.6 | 19.8 | 16.9 | $-14.6 \%$ | $-13.8 \%$ |
| "Others" | 31.3 | 23.8 | 29.0 | $21.8 \%$ | $-7.3 \%$ |
| Total Tile Revenues | 514.4 | $\mathbf{4 9 6 . 0}$ | $\mathbf{4 8 7 . 0}$ | $\mathbf{- 1 . 8 \%}$ | $\mathbf{- 5 . 3 \%}$ |

* Excluding the impact of consolidation, tile revenues to Europe were AED76.7mn. On a like for like basis, YoY growth was $+2.9 \%$ Consolidation had no impact on QoQ growth figure

Tile Revenue by Production Location

| (AED Millions) | Q2/15 | Q1/16 | Q2/16 | QoQ | YoY |
| :--- | :---: | :---: | :---: | :---: | :---: |
| UAE | 380.3 | 383.2 | 379.4 | $-1.0 \%$ | $-0.2 \%$ |
| India | 92.0 | 73.2 | 65.4 | $-10.7 \%$ | $-28.9 \%$ |
| Bangladesh | 36.3 | 36.3 | 36.1 | $-0.6 \%$ | $-0.6 \%$ |
| China and Iran | 5.7 | 3.2 | 6.1 | $90.6 \%$ | $6.9 \%$ |
| Total Tile Revenues | $\mathbf{5 1 4 . 4}$ | $\mathbf{4 9 6 . 0}$ | $\mathbf{4 8 7 . 0}$ | $\mathbf{- 1 . 8 \%}$ | $\mathbf{- 5 . 3 \%}$ |

## TILE - MARGINS

Q2/16 tile margins decreased by 100bps YoY and 70bps QoQ to 24.7\%.

By production location, UAE tile gross margin fell from $31.7 \%$ to $29.7 \%$ driven by a less profitable product mix.

India tile margin fell from $17.8 \%$ to $15.9 \%$ as a result of lower volumes and selling prices.

Bangladesh tile margin fell from $38.2 \%$ to $31.4 \%$ as we only started producing tiles from the new line mid quarter and as such higher fixed costs disproportionately affected the gross margin in Q2/16. We expect Bangladesh tile margins to improve in Q3/16.


[^0]
## SANITARYWARE - REVENUES

Q2/16 Sanitaryware sales increased by $5.3 \%$ YoY and $9.8 \%$ QoQ.

Local UAE sales to the UAE decreased by 3.6\% YoY but increased 7.0\% QoQ; sales to the rest of the GCC were weak in line with business sentiment in the building materials and construction sectors.

Sales to Europe increased 37.9\% YoY, 16.3\% on a like for like basis.

By production location, revenues from the UAE increased by $8.3 \%$ YoY as we rolled out production from the new line.

Revenues from India decreased by $32.9 \%$ YoY driven by volumes.

Revenues from Bangladesh increased by 8.1\% YoY even as we anniversary the SW expansion completed in Q2/15.

## Sanitaryware Revenue by End Market

| (AED Millions) | Q2/15 | Q1/16 | Q2/16 | QoQ | YoY |
| :---: | :---: | :---: | :---: | :---: | :---: |
| UAE | 36.3 | 32.7 | 35.0 | 7.0\% | -3.6\% |
| Saudi Arabia | 9.6 | 6.7 | 7.1 | 6.0\% | -26.0\% |
| Rest of GCC | 3.8 | 2.9 | 3.7 | 27.6\% | -2.6\% |
| MENA | 2.8 | 2.8 | 3.6 | 28.6\% | 28.6\% |
| India | 8.3 | 5.4 | 5.6 | 3.7\% | -32.5\% |
| Europe | 23.2 | 29.3 | 32.0 | 9.2\% | 37.9\%* |
| Bangladesh | 24.7 | 24.7 | 26.7 | 8.1\% | 8.1\% |
| Africa | 3.7 | 3.2 | 3.6 | 12.5\% | -2.7\% |
| "Others" | 3.9 | 3.8 | 5.2 | 36.8\% | 33.3\% |
| Total Sanitaryware Revenues | 116.2 | 111.5 | 122.4 | 9.8\% | 5.3\% |

* Excluding the impact of consolidation, SW revenues to Europe were AED36.1mn. On a like for like basis, YoY growth was $+16.3 \%$ Consolidation had no impact on the QoQ growth figure

Sanitaryware Revenue by Production Location

| (AED Millions) | Q2/15 | Q1/16 | Q2/16 | QoQ | YoY |
| :--- | :---: | :---: | :---: | :---: | :---: |
| UAE | 83.3 | 81.4 | 90.2 | $10.8 \%$ | $8.3 \%$ |
| India | 8.2 | 5.3 | 5.5 | $3.1 \%$ | $-32.9 \%$ |
| Bangladesh | 24.7 | 24.7 | 26.7 | $8.1 \%$ | $8.1 \%$ |
| Total Sanitaryware Revenues | $\mathbf{1 1 6 . 2}$ | $\mathbf{1 1 1 . 5}$ | $\mathbf{1 2 2 . 4}$ | $\mathbf{9 . 8 \%}$ | $\mathbf{5 . 3 \%}$ |

## SANITARYWARE - MARGINS

Q2/16 sanitaryware margins decreased by 230bps YoY but increased 30 bps QoQ.

In terms of production location, UAE margins decreased from $43.3 \%$ to $42.2 \%$ in the quarter. The decline in sanitaryware margin resulted from higher labor costs and depreciation as the new line of sanitaryware only contributed to sales for half the quarter.

India margins decreased from 32.6\% to $4.4 \%$ as we took a decision to clear old inventory in the quarter which could also impact results in H2/16.

Bangladesh margins decreased 260bps to 43.5\%. As previously mentioned, an increase in labour and utility costs in the last few quarters impacted our cost of production which we plan to make up for through higher average selling prices in the coming quarters.


* We now calculate Gross Margins based on Net Revenue as opposed to Gross Revenue (i.e., before intercompany eliminations) previously. Prior year results have been restated accordingly.


## TABLEWARE

Q2/16 tableware revenues increased by 41.8\% YoY and $37.6 \%$ QoQ. Excluding the impact of consolidation of RAK Porcelain Europe, revenue growth was $31.0 \%$ YoY on a like for like basis.

On YoY basis, volumes increased $22.9 \%$ while ASPs rose $15.3 \%$ YoY.

Q2/16 Gross Margin was $62.2 \%$, +720bps YoY and near the record profitability we recorded in Q1/16. On a like for like basis, Q2/16 Porcelain gross margin increased 90bps YoY to $55.9 \%$.

Recent product introductions at RAK Porcelain continue to be very well received by the market and we remain confident of solid growth and profitability for tableware in 2016.

Tableware Revenues


Tableware Gross Margin


## NON CORE REVENUES

Q2/16 non core revenues were AED96.1mn, $32.2 \%$ YoY but +5.5\% QoQ.

The decline in non core revenues YoY reflects AED17.9mn from RAK Logistics in Q2/15 and a decline in construction related activity in the UAE impacting our MEP business. Rough grading revenues also fell as a result of lower activity in the quarter.


## NON CORE MARGINS

For non core, we show EBITDA margin, as we believe it is a more relevant metric for this group.

Once again, the improvement in profitability was driven by AHCC, our construction subsidiary and by Ceramin, our raw materials procurement business, as it did more business with external clients.

These results show our efforts to turn around profitable but non core business with the objective of exiting them. While our initial timeline to exit these non core businesses was late 2016/early 2017, in light of current business conditions in the region, this would appear optimistic.

|  | Non Core EBITDA by Segment |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| (AED Millions) | Q2/15 | Q1/16 | Q2/16 | QoQ | YoY |
| AHCC | 22.2 | 25.3 | 25.2 | $-0.4 \%$ | $13.5 \%$ |
| Electro Group | 4.0 | 1.2 | 0.7 | $-41.7 \%$ | $-82.5 \%$ |
| Ceramin | 2.5 | 4.1 | 3.7 | $-9.8 \%$ | $48.0 \%$ |
| RAK Paints | 0.9 | 0.5 | 0.5 | $0.0 \%$ | $-44.4 \%$ |
| RAK Logistics | 1.1 | 0 | 0 | na | na |
| Others and Share in results | 8.7 | 10.9 | 10.7 | $-1.8 \%$ | $23.0 \%$ |
| Total Non Core EBITDA | 39.4 | 42.1 | 40.8 | $-3.1 \%$ | $3.6 \%$ |
| Margin | $28.6 \%$ | $46.2 \%$ | $42.5 \%$ |  |  |

[^1]
# Q2 2016 FINANCIAL REVIEW 

Mr. PK Chand, Chief Financial Officer

## RESULTS SUMMARY

| AED Mns | Q2/14 | Q3/14 | Q4/14 | Q1/15 | Q2/15 | Q3/15 | Q4/15 | Q1/16 | Q2/16 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue (Net) |  |  |  |  |  |  |  |  |  |
| Tiles | 574.3 | 542.0 | 524.3 | 480.4 | 514.2 | 531.5 | 470.8 | 496.0 | 487.0 |
| SW | 115.0 | 111.8 | 111.6 | 110.9 | 116.2 | 108.6 | 108.2 | 111.5 | 122.4 |
| Porcelain | - | - | 35.1 | 35.1 | 36.1 | 36.2 | 38.2 | 37.2 | 51.2 |
| Core Revenue | 689.3 | 653.7 | 670.9 | 626.4 | 666.6 | 676.4 | 617.2 | 644.7 | 660.6 |
| Non Core Revenue | 123.5 | 131.1 | 118.8 | 117.7 | 137.6 | 106.4 | 130.6 | 91.0 | 96.1 |
| Total Revenues | 812.8 | 784.9 | 789.7 | 744.1 | 804.2 | 782.8 | 747.8 | 735.7 | 756.6 |
| Total EBITDA | 176.1 | 154.2 | 119.9 | 129.6 | 156.2 | 155.3 | 154.0 | 138.3 | 144.3 |
| Total EBITDA Margin | 21.7\% | 19.6\% | 15.2\% | 17.4\% | 19.4\% | 19.8\% | 20.6\% | 18.8\% | 19.1\% |
| Total Net Profit | 91.2 | 57.4 | 74.4 | 59.5 | 86.1 | 83.2 | 81.5 | 65.9 | 65.3 |
| Net Profit Margin | 11.2\% | 7.3\% | 9.4\% | 8.0\% | 10.7\% | 10.6\% | 10.9\% | 9.0\% | 8.6\% |
| Adjustments for normalized net profit |  |  |  |  |  |  |  |  |  |
| Provisions for bad debts and Others |  |  |  | -10.3 | 5.0 |  |  | 8.7 | 18.2 |
| Impact of strategic decisions |  |  |  | 9.27 | 4.4 |  |  |  |  |
| Normalized Net Profit |  |  |  | 58.4 | 95.5 |  |  | 74.6 | 83.5 |
| Core |  |  |  | 36.4 | 75.9 |  |  | 49.2 | 59.7 |
| Non Core |  |  |  | 22.1 | 19.5 |  |  | 25.3 | 23.8 |

## EBITDA

We calculate EBITDA adding back Provisions against receivables collection and other non recurring items

On this basis, Q2/16 EBITDA fell 7.6\% YoY but rose $4.3 \%$ QoQ.Margin fell 30bps YoY but rose 30bps QoQ

| EBITDA Calculation |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (AED Millions) | Q2/15 | Q1/16 | Q2/16 | QoQ | YoY |
| Net Profit | 86.1 | 65.9 | 65.3 | -0.9\% | -24.1\% |
| Tax | 6.2 | 4.2 | 5.5 | 31.0\% | -11.3\% |
| D\&A | 49.4 | 47.7 | 48.5 | 1.7\% | -1.8\% |
| Finance Expense | 7.2 | 12.3 | 14.2 | 15.4\% | 97.2\% |
| Provisions | 5.0 | 8.7 | 10.4 | 19.5\% | 108.0\% |
| Other non recurring | 2.3 | -0.4 | 0.3 | nm | $n \mathrm{~m}$ |
| EBITDA | 156.2 | 138.3 | 144.3 | 4.3\% | -7.6\% |
| EBITDA Margin | 19.4\% | 18.8\% | 19.1\% |  |  |
| Q2/15 depreciation was restated to include the impact of hyperinflation in Iran which was previously included in the loss on net monetary position |  |  |  |  |  |

COGS BREAKDOWN


COGS Composition


## SG\&A BREAKDOWN

G\&A expenses are 13.1\% lower YoY and 7.2\% QoQ.

Q2/15 G\&A expense includes impairment provision of AED 4.4 mn on strategic decisions.

Selling \& Distribution expenses are higher by $14.8 \%$ YoY but $5.6 \%$ lower QoQ.

The QoQ decline is due to lower advertising and promotions and rental charges. The YoY increase stems mainly on consolidation of UK, Germany, Porcelain Europe \& KSA subsidiaries from Q1/16 (Impact for Q2/16 AED 23.0mn).


## NET DEBT \& CAPEX HIGHLIGHTS

During the quarter we repaid a portion of our long term loan while increasing our overdraft. Net debt stood at AED1.77bn at the end of the quarter, a $3.7 \%$ decline QoQ. Net Debt to EBITDA fell to 3.0x from 3.1x.

We completed our capacity for Bangladesh tiles and UAE sanitaryware in the quarter. Year to date, AED147.7mn has been spent including a one-time connection charge to the Federal Electricity \& Water Authority.

We revise our CAPEX spend forecast of AED300mn for 2016 to AED240mn to exclude a previously considered AED60mn for further UAE Sanitaryware expansion as we continue to evaluate our needs against the current market environment and against opportunities outside of the UAE.

| NET DEBT |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (AED Millions) | Q2/15 | Q3/15 |  | Q4/15 |  | Q1/16 |  | Q2/16 |
| Long Term Loan | 1,244.5 | 1,350.3 |  | 1,309.7 |  | 1,281.9 |  | 1190.2 |
| STL \& TR | 803.8 | 629.7 |  | 654.7 |  | 898.0 |  | 861.6 |
| Overdraft | 177.1 | 121.3 |  | 8.6 |  | 29.6 |  | 45.3 |
| Gross Debt | 2,225.4 | 2,101.3 |  | 1,973.0 |  | 2,209.5 |  | 2,097.1 |
| Cash \& Bank* | (627.2) | (508.1) |  | (363.4) |  | (369.0) |  | (325.5) |
| Net Debt | 1,598.2 | 1,593.2 |  | 1,609.6 |  | 1,840.5 |  | 1,771.6 |
| Cost of Debt | 2.60\% | 2.45\% |  | 2.60\% |  | 2.61\% |  | 2.50\% |
| Net Debt to EBITDA | 2.9x | 2.8 x |  | $2.7 x$ |  | 3.1 x |  | 3.0x |
| YTD CAPEX |  |  |  |  |  |  |  |  |
| (AED Millions) |  |  | H1/15 |  | H1/16 |  | YoY |  |
| RAKC UAE |  |  | 48.7 |  | 85.1 |  | 74.7\% |  |
| Bangladesh |  |  | 32.0 |  | 17.9 |  | -44.1\% |  |
| India |  |  | 7.4 |  | 0.9 |  | nm |  |
| Other Core |  |  | 2.4 |  | 3.5 |  | nm |  |
| Total Core |  |  | 90.5 |  | 107.6 |  | 18.9\% |  |
| AHCC -Rough Grading |  |  | 5.2 |  | 0.4 |  | nm |  |
| Other Non core |  |  | 3.6 |  | 2.3 |  | nm |  |
| Total Non Core |  |  | 8.8 |  | 2.7 |  | nm |  |
| FEWA Connection Charges |  |  | 0.0 |  | 37.4 |  | nm |  |
| Total CAPEX |  |  | 99.3 |  | 147.7 |  | 48.7\% |  |

## WORKING CAPITAL HIGHLIGHTS

In light of the slowdown in the GCC construction sector and weak business sentiment in the region, particular in KSA, distributors were skittish about taking on more inventory in the quarter and as a result our inventory on hand grew to 206 days from 199 days at the end of the quarter.

Receivable days also rose to 113 days from 108 days at end of Q1/16 but remains better year and year and reflect stringent measures we put in place to minimize counter party risk.

We were able to extend payable terms somewhat and payables rose to 80 days from 76 at the end of Q1/16.


## CLOSING COMMENTS

## 2016 OUTLOOK AND FOCUS

| Challenging Outlook | Branding Project | Iran Restart |
| :---: | :---: | :---: |
| India Turnaround | Managing Expansion | China Plant Sale |
|  |  |  |
| Restructuring of <br> Distribution JVs | Continued Non-Core <br> Disposals | Working Capital <br> Management |

APPENDIX

FOCUS MARKET SALES TRENDS





## CONSOLIDATED INCOME STATEMENT

| INCOME STATEMENT |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Q2 '15 | Q2 16 | YTD Jun'15 | YTD Jun' 16 |
| Revenue | 804.2 | 756.6 | 1,548.3 | 1,492.3 |
| Cost of sales | (584.5) | (533.7) | $(1,116.2)$ | $(1,047.1)$ |
| Gross profit | 219.6 | 222.8 | 432.0 | 445.2 |
| Administrative and general expenses | (69.2) | (60.1) | (159.9) | (124.9) |
| Selling and distribution expenses | (78.5) | (90.1) | (163.4) | (185.5) |
| Other income | 18.1 | 13.5 | 35.0 | 28.9 |
| Results from operating activities | 90.0 | 86.1 | 143.7 | 163.7 |
| Finance cost | (14.5) | (22.0) | (42.7) | (36.8) |
| Finance income | 7.9 | 0.5 | 5.2 | 1.5 |
| Share of profit in equity accounted investees | 6.2 | 6.1 | 11.9 | 12.3 |
| Profit on sale of invesment | 2.5 | 0.0 | 41.6 | 0.0 |
| Loss on net monetary position | 0.0 | 0.0 | 0.0 | 0.0 |
| Profit/(loss) from discontinued operation | 0.0 | 0.0 | (1.3) | 0.0 |
| Profit before tax | 92.3 | 70.8 | 158.4 | 140.8 |
| Tax (expense)/income | (6.2) | (5.5) | (12.8) | (9.6) |
| Profit after tax | 86.1 | 65.3 | 145.6 | 131.2 |

## CASH FLOW STATEMENT

|  | Jun-15 | Jun-16 |  | Jun-15 | Jun-16 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | AED Mn | AED Mn |  | AED Mn | AED Mn |
| Operating activities |  |  | Investing activities |  |  |
| Profit for the period before tax | 158.4 | 140.8 | Acquisition of property, plant and equipment and capital work in progress | (99.3) | (147.7) |
| Adjustments for: |  |  | Proceeds from disposal of property, plant and equipment | 3.8 | 3.3 |
| Share of profit in equity accounted investees | (11.9) | (12.3) | Proceeds from sale of investment property | 17.3 |  |
| Loss on net monetary position | 2.3 | - | Proceeds from disposal of subsidiaries | 17.0 |  |
| Interest expense | 20.6 | 18.6 | Acquisition of intangible assets | (0.2) | (1.1) |
| Profit on Islamic financing |  | 9.4 | Change in bank deposits | (16.0) | 1.1 |
| Interest income | (5.2) | (1.5) | Dividend received from equity accounted investees | 11.4 | 0.2 |
| Gain on disposal of property, plant and equipment | (3.6) | (1.1) | Interest income received | 5.2 | 1.5 |
| Gain on disposal of investment property | (1.6) | - | Consideration paid for acquisition of subsidiaries | - | (7.5) |
| Gain on disposal of subsidiary | (3.1) | - | Consideration paid for acquisition of subsidiaries |  | (7.5) |
| Gain on disposal of equity accounted investees | (38.5) | - | Cash acquired as a part of acquisition of subsidiaries |  | 5.2 |
| Depreciation on property, plant and equipment | 99.1 | 88.0 | Net cash used in from investing activities | (60.8) | (145.0) |
| Amortisation of intangible assets | 2.0 | 2.0 |  |  |  |
| Capital work in progress written off | 1.0 | 1.2 | Financing activities |  |  |
| Depreciation on investment property | 3.5 | 4.3 | Long term bank financing availed Long term bank financing repaid | $\begin{array}{r} 990.2 \\ (627.3) \end{array}$ | $\begin{array}{r} 26.9 \\ (540.3) \end{array}$ |
| Provision for impairment loss on equity accounted investee |  | 3.5 |  |  |  |
| Provision for employees' end-of-service benefits | 6.8 | 11.2 |  |  | 495.9 |
|  | 229.7 | 264.1 | Long term Islamic financing repaid |  | (20.7) |
| Change in: |  |  | Net movement in short term financing | (61.9) | 125.4 |
| - inventories (including contract work in progress) | 7.8 | (25.2) | Interest paid | (20.6) | (18.6) |
| - trade and other receivables (including long term) | (22.5) | 59.5 | Profit on Islamic financing paid | - | (9.4) |
| - due from related parties (including long term) | (123.9) | 24.8 | Dividend paid | (286.1) | (245.3) |
| - asset classified as held for sale | 83.5 | - | Remuneration paid to the Board of Directors | (4.2) | (3.7) |
| - trade and other payables (including billings in excess of valuation) |  |  | Dividend paid to non-controlling interests | (33.0) | (26.2) |
| - due to related parties | 49.6 | (39.0) | Net cash (used in) / generated from financing activities | (42.9) | (215.8) |
| - liabilities classified as held for sale | 35.0 (15.3) | 10.6 | Net (decrease)/increase in cash and cash equivalents | 134.4 | (73.6) |
| - derivative financial liabilities | 3.2 | - |  |  |  |
| - deferred tax assets | 0.0 | - | Cash and cash equivalents at the beginning of the period | 331.4 | 333.0 |
| - deferred tax liabilities | (0.0) | (0.0) |  |  |  |
| Income tax paid | (3.8) | (2.9) | Cash and cash equivalents at the end of the period | 465.8 | 259.4 |
| Employees' end-of-service benefits paid | (8.1) | (4.9) |  |  |  |
| Currency translation adjustment | 3.0 | 0.2 | Represented by: |  |  |
|  |  |  | Cash in hand and at bank (net of bank deposits on lien) Bank overdraft | $\begin{array}{r} 644.6 \\ (178.8) \end{array}$ | $\begin{aligned} & 304.7 \\ & (45.3) \end{aligned}$ |
| Net cash generated from operating activities | 238.1 | 287.3 |  | 465.8 | 259.4 |

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## CONSOLIDATED BALANCE SHEET

| Assets | As of end Q4/15 | As of end Q2/16 | Equity and liabilities | As of end Q4/15 | $\begin{gathered} \text { As of end } \\ \text { Q2/16 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Non-current assets |  |  | Equity |  |  |
| Property, plant and equipment | 1,065.5 | 1,142.3 | Share capital | 817.5 | 858.4 |
| Capital work-in-progress | 182.3 | 163.5 | Reserves | 1,950.6 | 1,764.602 |
| Goodwill | 50.4 | 68.9 | Equity attributable to owners of the Company | 2,768.1 | 2,623.0 |
| Intangible assets | 18.0 | 18.1 | Non-controlling interests | 169.3 | 161.6 |
|  |  |  | Total equity | 2,937.5 | 2,784.6 |
| Investment properties | 1,158.9 | 1,154.6 | Non-current liabilities |  |  |
| Investments in equity accounted investees | 127.6 | 134.2 |  |  |  |
| Long term portion of receivable from related parties | 127.6 | 111.2 | Long term bank loans | 1,309.7 | 1,190.2 |
|  |  |  | Provision for employees' end-of-service benefits | 78.3 | 84.6 |
| Deferred tax assets | 0.3 | 0.3 | Deferred tax liabilities | 8.3 | 8.6 |
| Total non-current assets | 2,730.6 | 2,793.0 | Total non-current liabilities | 1,396.3 | 1,283.5 |
| Current assets |  |  | Current liabilities |  |  |
| Inventories | 1,141.2 | 1,206.1 | Short-term bank borrowings | 663.3 | 906.9 |
| Trade and other receivables | 1,207.3 | 1,215.5 | Trade and other payables | 835.9 | 817.7 |
| Contract work-in-progress | 15.4 | 31.2 | Billings in excess of valuation | 2.8 | 2.1 |
|  |  |  | Provision for taxation | 122.6 | 129.4 |
| Due from related parties | 523.8 | 388.3 | Due to related parties | 23.2 | 33.9 |
| Cash in hand and at bank | 363.4 | 325.5 | Liabilities classified as held for sale | 0.0 |  |
| Assets classified as held for sale | 0.0 |  | Derivative financial liabilities | 0.0 | 1.7 |
| Derivative financial assets | - |  | Total current liabilities | 1,647.9 | 1,891.7 |
| Total current assets | 3,251.1 | 3,166.7 | Total liabilities | 3,044.2 | 3,175.1 |
| Total assets | 5,981.7 | 5,959.7 | Total equity and liabilities | 5,981.7 | 5,959.7 |


[^0]:    * We now calculate Gross Margins based on Net Revenue as opposed to Gross Revenue (i.e., before intercompany eliminations) previously. Prior year results have been restated accordingly.

[^1]:    *Sold during Q4/15

