

RAK CERAMICS PSC Q2 2016 RESULTS PRESENTATION





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Q2 2016 HIGHLIGHTS

Mr. Abdallah Massaad, Chief Executive Officer

Q2 2016 OPERATIONAL HIGHLIGHTS

Group Revenue

Q2/16 Revenue is AED757mn, -5.9% YoY driven lower by non core (-AED42mn) Consolidat

Q2/16 at 29.5%, Core at 29.7%,

Operating Profit

Q2/16 Operating Profit is AED86.1mn, -4.3% YoY Margin is 11.4%, +20bps YoY **Normalized**

Q2/16 normalized AED83.5m, -12% provisions and o on asset sales

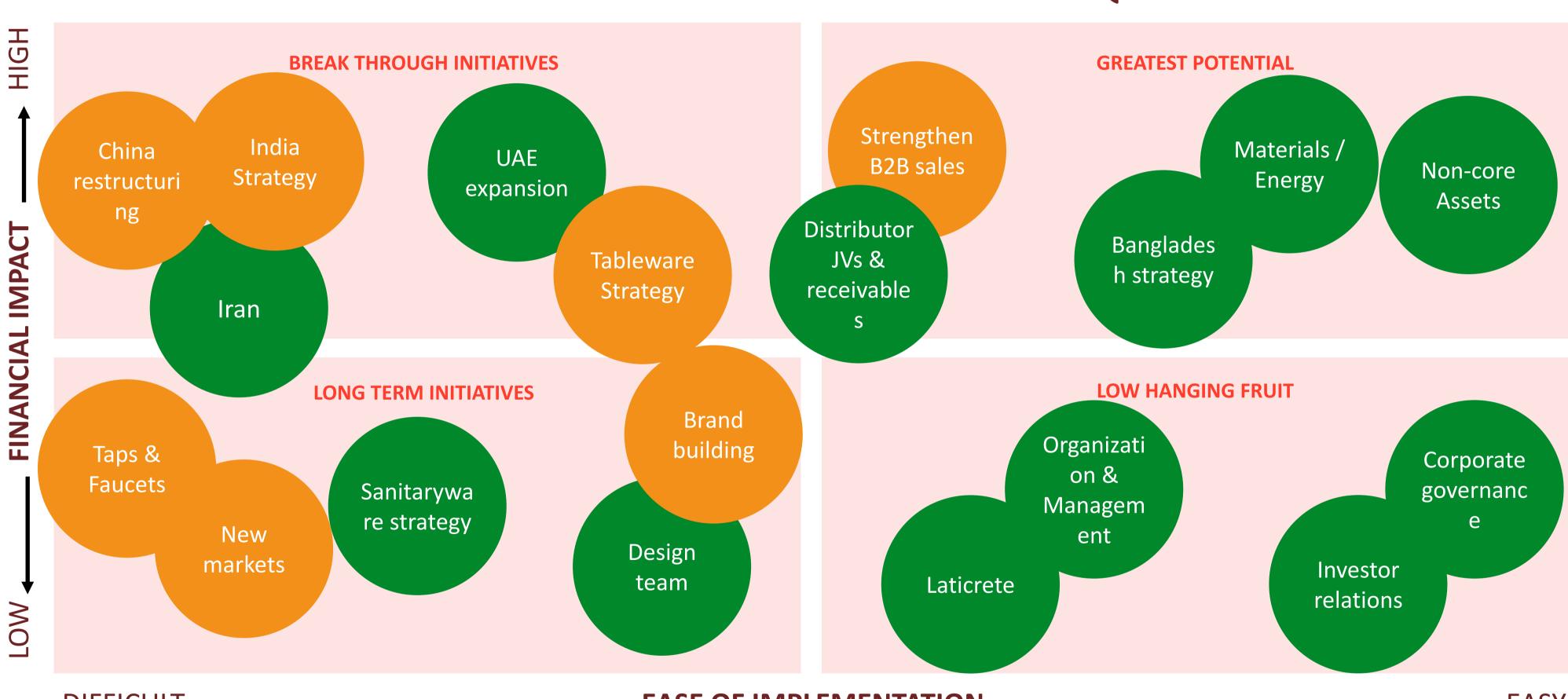
Raw Material Cost Savings

AED5.4mn in Q2/16, AED8.2mn YTD Gearir

Net Debt to EBIT slightly to 3.0x fro of Q1/16 despienviron

ated GM	EBITDA
+220 bps YoY , -60bps YoY	Q2/16 EBITDA is AED144.3mn, -7.6% YoY, margin is 19.1%, -30 bps YoY
Net Profit	Reported Net Profit
ed net profit is 6 YoY excluding one time losses	Q2/16 reported net profit is AED65.3mn, - 24.1% YoY
ng	Sharia Compliance
TDA improved om 3.1x at end bite liquidity ment	Dar Al Sharia certifies RAK Ceramics shares to be Sharia compliant for the purpose of investing and trading

VALUE CREATION PLAN PROGRESS



MEDIUM TERM

DIFFICULT

Two years after adopting the VCP, we have made significant progress on the initial targets. In Q2/16 alone, we integrated the German and UK Distribution in the group and we completed the acquisition of our Italian Distributor. On the production front, we restarted Iran production, completed the expansions in UAE sanitaryware and Bangladesh tiles. We will soon be releasing updated VCP initiatives (VCP 2.0) to set out our next priorities. In Progress Completed

QUICK WINS

EASE OF IMPLEMENTATION

EASY

SEGMENT HIGHLIGHTS



Q2/16 tile revenues decreased by 5.3% YoY and 1.8% QoQ.

Local UAE sales increased by 7.1% YoY whereas export markets were challenging. The GCC, in particular Saudi Arabia, saw volume and price declines as distributors were tentative about taking up inventory in the quarter. Sales to Europe increased by 39.4% YoY as a result of consolidation of the German and UK distribution units, 2.9% on a like for like basis.

Tile revenues from India decreased by 27.5% YoY. Volumes decreased 21.6% and ASPs by 9.3% reflecting a competitive environment. The decline in ASPs also reflects a 6.8% devaluation in the Indian Rupee versus the USD YoY.

Tile revenues from Bangladesh were fairly stable, down only 0.6% YoY.

(AED Millions)

UAE

Saudi Arabia

Rest of GCC

MENA

India

Europe

Bangladesh

Africa

"Others"

Total Tile Revenues

* Excluding the impact of consolidation, tile revenues to Europe were AED76.7mn. On a like for like basis, YoY growth was +2.9% Consolidation had no impact on QoQ growth figure

(AED Millions)

UAE

India

Bangladesh

China and Iran

Total Tile Revenues

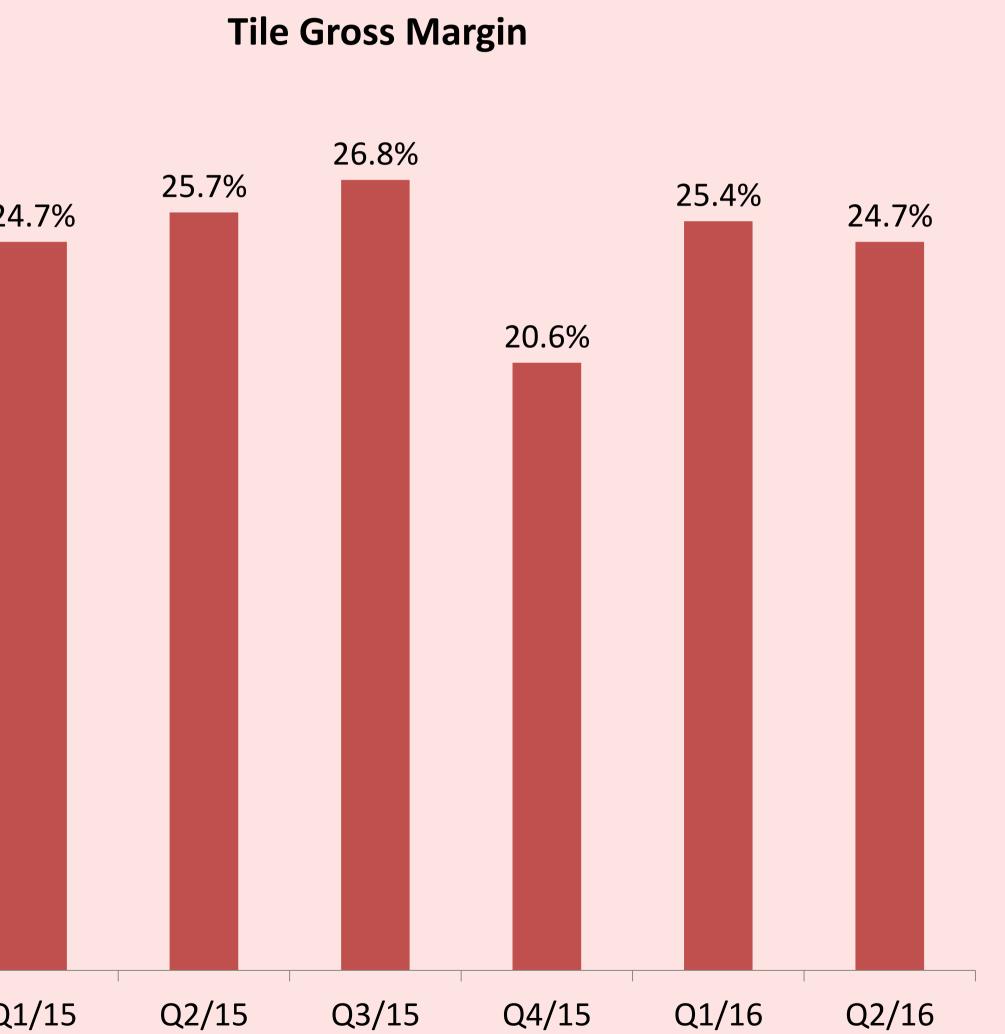
Tile Revenue by End Market					
	Q2/15	Q1/16	Q2/16	QoQ	YoY
	121.8	129.0	130.5	1.2%	7.1%
	89.0	77.0	73.9	-4.0%	-17.0%
	30.6	28.1	24.6	-12.5%	-19.6%
	30.0	29.1	21.5	-26.1%	- 28.3%
	93.8	75.7	68.0	-10.2%	- 27.5%
	61.9	77.2	86.3	11.8%	39.4%*
	36.4	36.3	36.3	0.0%	-0.3%
	19.6	19.8	16.9	-14.6%	-13.8%
	31.3	23.8	29.0	21.8%	-7.3%
	514.4	496.0	487.0	-1.8%	-5.3%

Tile Revenue by Production Location						
	Q2/15	Q1/16	Q2/16	QoQ	YoY	
	380.3	383.2	379.4	-1.0%	-0.2%	
	92.0	73.2	65.4	-10.7%	-28.9%	
	36.3	36.3	36.1	-0.6%	-0.6%	
	5.7	3.2	6.1	90.6%	6.9%	
S	514.4	496.0	487.0	-1.8%	-5.3%	

TILE - MARGINS

Q2/16 tile margins decreased by 100bps YoY and 70bps QoQ to 24.7%.		
By production location, UAE tile gross margin fell from 31.7% to 29.7% driven by a less profitable product mix.	30.0%	
India tile margin fell from 17.8% to 15.9% as a result of lower volumes and selling prices.	25.0% -	24.
Bangladesh tile margin fell from 38.2% to 31.4% as we only started producing tiles from the new line mid quarter and as such higher fixed costs disproportionately affected the gross margin in	20.0% -	
Q2/16. We expect Bangladesh tile margins to improve in Q3/16.	≈ 15.0% -	
	10.0% -	
	5.0% -	
	0.0% -	01
		~-/

* We now calculate Gross Margins based on Net Revenue as opposed to Gross Revenue (i.e., before intercompany eliminations) previously. Prior year results have been restated accordingly.



SANITARYWARE - REVENUES

Q2/16 Sanitaryware sales increased by 5.3% YoY and 9.8% QoQ.

Local UAE sales to the UAE decreased by 3.6% YoY but increased 7.0% QoQ; sales to the rest of the GCC were weak in line with business sentiment in the building materials and construction sectors.

Sales to Europe increased 37.9% YoY, 16.3% on a like for like basis.

By production location, revenues from the UAE increased by 8.3% YoY as we rolled out production from the new line.

Revenues from India decreased by 32.9% YoY driven by volumes.

Revenues from Bangladesh increased by 8.1% YoY even as we anniversary the SW expansion completed in Q2/15. (AED Millions)

UAE

Saudi Arabia

Rest of GCC

MENA

India

Europe

Bangladesh

Africa

"Others"

Total Sanitaryware Rev

* Excluding the impact of consolidation, SW revenues to Europe were AED36.1mn. On a like for like basis, YoY growth was +16.3% Consolidation had no impact on the QoQ growth figure

(AED Millions)

UAE

India

Bangladesh

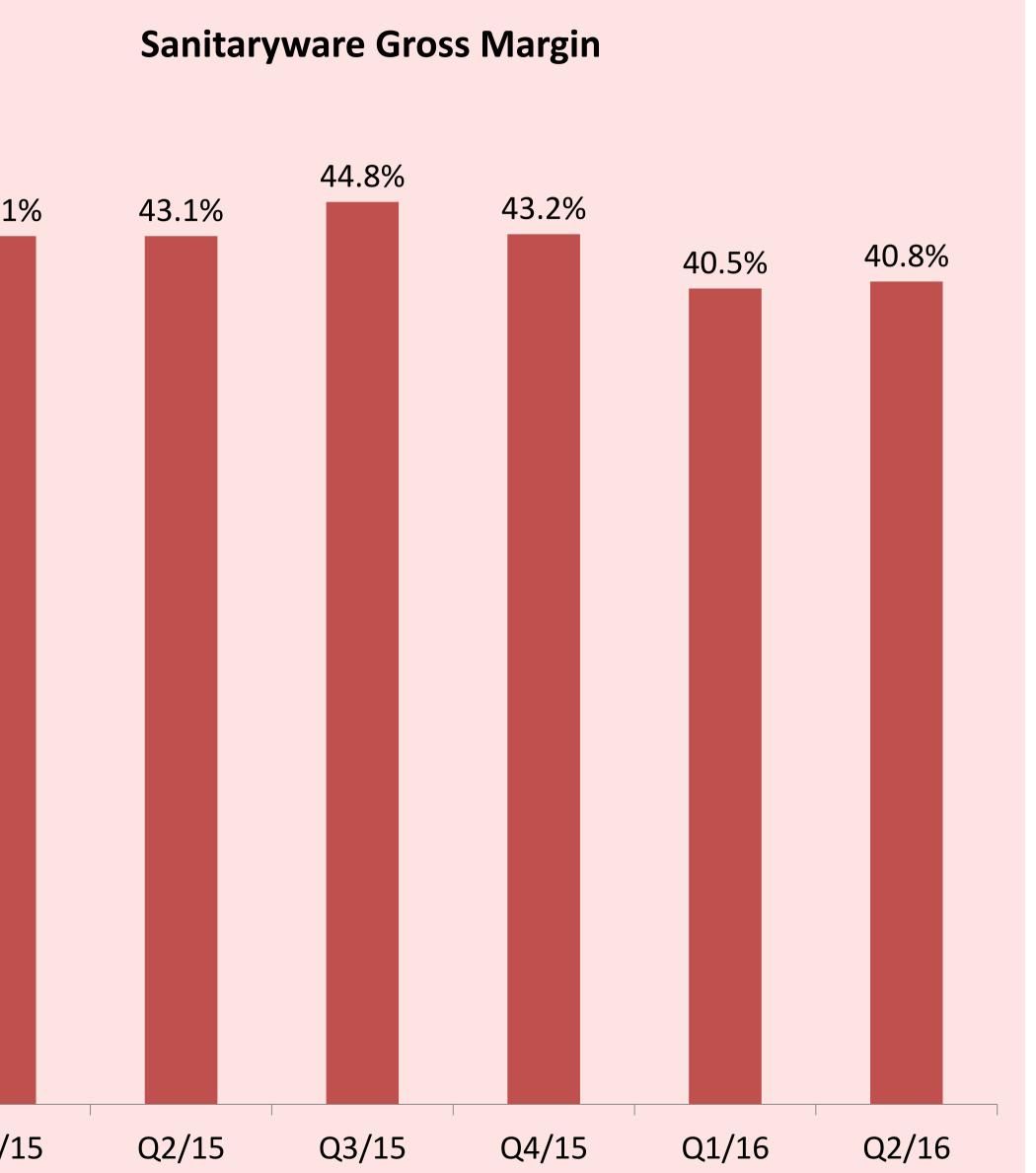
Total Sanitaryware Re

San	Sanitaryware Revenue by End Market						
	Q2/15	Q1/16	Q2/16	QoQ	YoY		
	36.3	32.7	35.0	7.0%	-3.6%		
	9.6	6.7	7.1	6.0%	-26.0%		
	3.8	2.9	3.7	27.6%	-2.6%		
	2.8	2.8	3.6	28.6%	28.6%		
	8.3	5.4	5.6	3.7%	-32.5%		
	23.2	29.3	32.0	9.2%	37.9%*		
	24.7	24.7	26.7	8.1%	8.1%		
	3.7	3.2	3.6	12.5%	-2.7%		
	3.9	3.8	5.2	36.8%	33.3%		
evenues	116.2	111.5	122.4	9.8%	5.3%		

Sanitaryware Revenue by Production Location					
	Q2/15	Q1/16	Q2/16	QoQ	YoY
	83.3	81.4	90.2	10.8%	8.3%
	8.2	5.3	5.5	3.1%	-32.9%
	24.7	24.7	26.7	8.1%	8.1%
evenues	116.2	111.5	122.4	9.8%	5.3%

SANITARYWARE - MARGINS

Q2/16 sanitaryware margins decreased by 230bps YoY but increased 30 bps QoQ.	
	50.0%
In terms of production location, UAE margins decreased from 43.3% to 42.2% in the quarter. The decline in sanitaryware margin resulted from	45.0% - 43.2
higher labor costs and depreciation as the new line of sanitaryware only contributed to sales for	40.0% -
half the quarter.	35.0% -
India margins decreased from 32.6% to 4.4% as we took a decision to clear old inventory in the quarter which could also impact results in H2/16.	30.0% -
Departure departure departure of 200 kms to 12 50/	≈ 25.0% -
Bangladesh margins decreased 260bps to 43.5%. As previously mentioned, an increase in labour and utility costs in the last few quarters impacted our cost of production which we plan to make up	20.0% -
for through higher average selling prices in the coming quarters.	15.0% -
	10.0% -
	5.0% -
	0.0%
	Q1/



* We now calculate Gross Margins based on Net Revenue as opposed to Gross Revenue (i.e., before intercompany eliminations) previously. Prior year results have been restated accordingly.

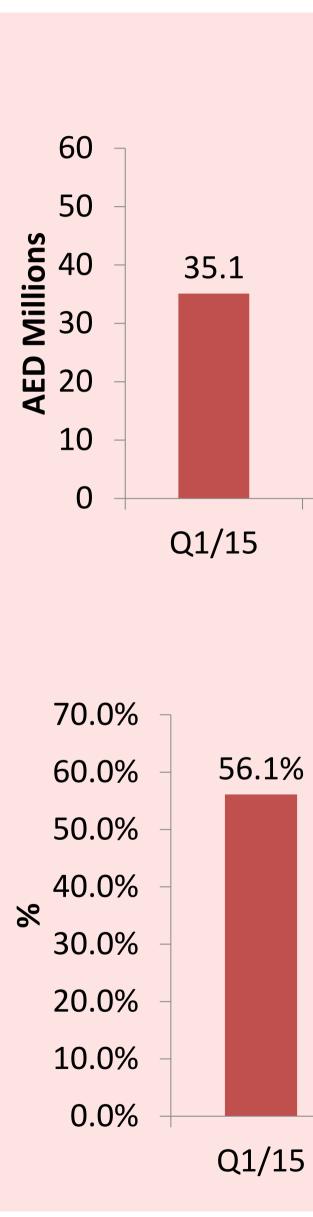
TABLEWARE

Q2/16 tableware revenues increased by 41.8% YoY and 37.6% QoQ. Excluding the impact of of RAK Porcelain Europe, consolidation revenue growth was 31.0% YoY on a like for like basis.

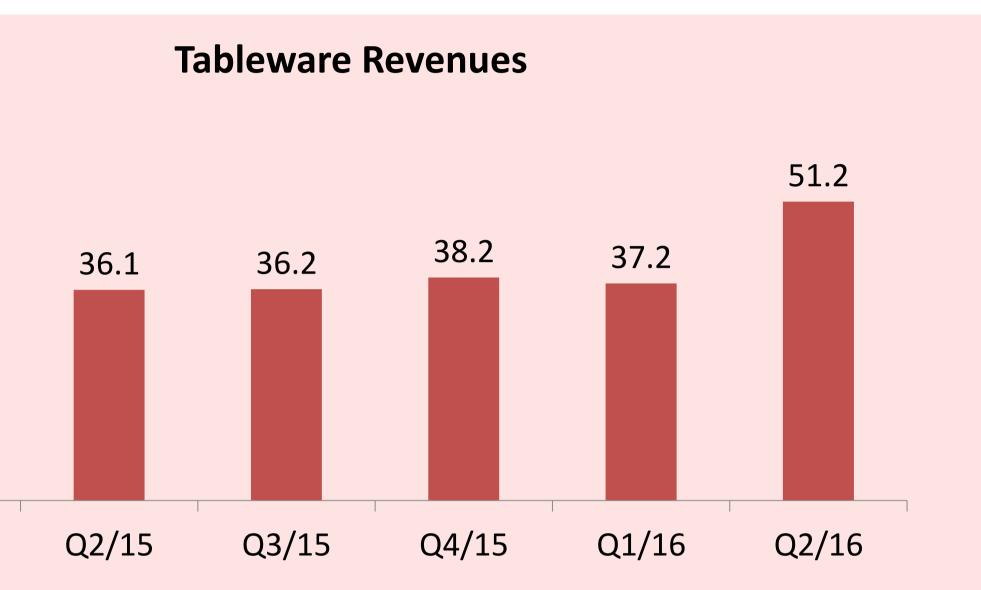
On YoY basis, volumes increased 22.9% while ASPs rose 15.3% YoY.

Q2/16 Gross Margin was 62.2%, +720bps YoY and near the record profitability we recorded in Q1/16. On a like for like basis, Q2/16 Porcelain gross margin increased 90bps YoY to 55.9%.

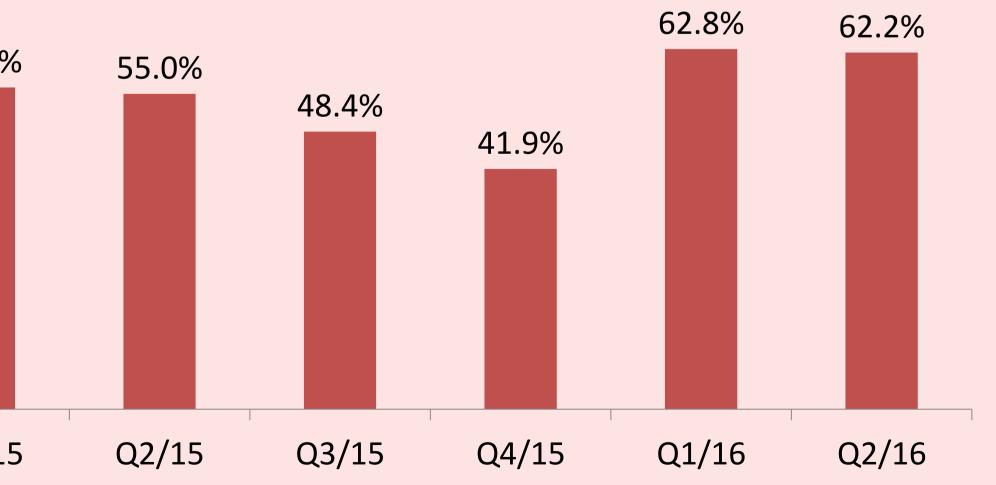
Recent product introductions at RAK Porcelain continue to be very well received by the market and we remain confident of solid growth and profitability for tableware in 2016.







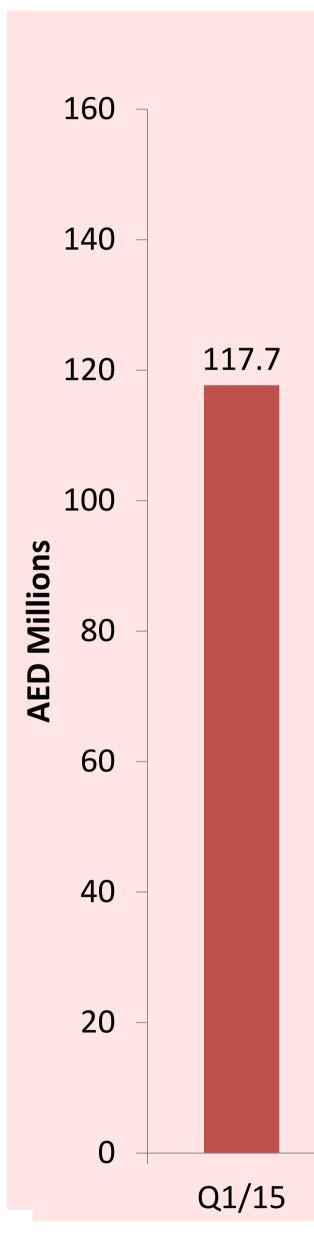
Tableware Gross Margin

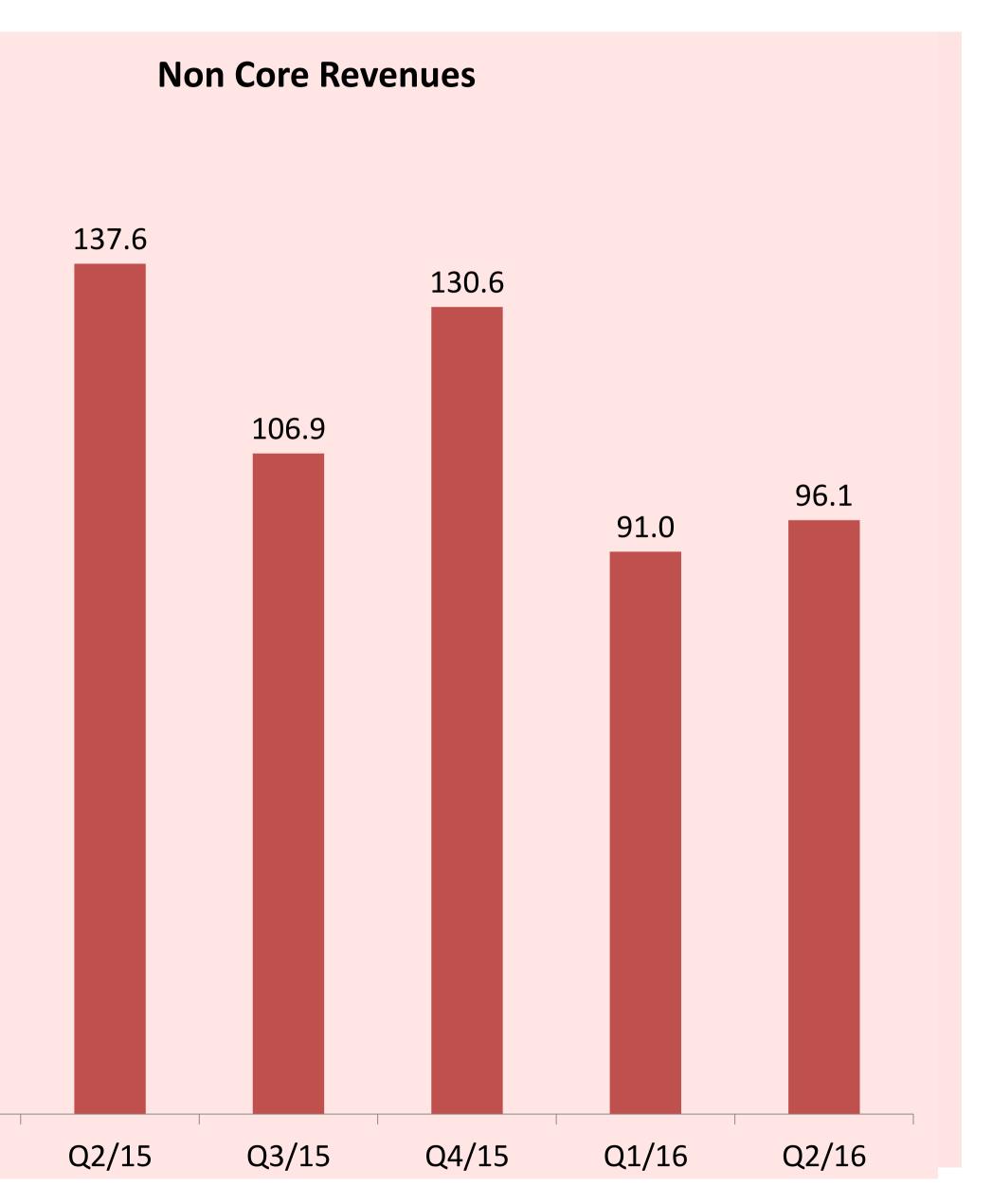


NON CORE REVENUES

Q2/16 non core revenues were AED96.1mn, -32.2% YoY but +5.5% QoQ.

The decline in non core revenues YoY reflects AED17.9mn from RAK Logistics in Q2/15 and a decline in construction related activity in the UAE impacting our MEP business. Rough grading revenues also fell as a result of lower activity in the quarter.





NON CORE MARGINS

For non core, we show EBITDA margin, as we believe it is a more relevant metric for this group.

Once again, the improvement in profitability was driven by AHCC, our construction subsidiary and by Ceramin, our raw materials procurement business, as it did more business with external clients.

These results show our efforts to turn around profitable but non core business with the objective of exiting them. While our initial timeline to exit these non core businesses was late 2016/early 2017, in light of current business conditions in the region, this would appear optimistic.

(AED Millions) AHCC Electro Group Ceramin **RAK** Paints **RAK Logistics** Others and Share in results **Total Non Core EBITDA** Margin *Sold during Q4/15

Non Core EBITDA by Segment						
	Q2/15	Q1/16	Q2/16	QoQ	YoY	
	22.2	25.3	25.2	-0.4%	13.5%	
	4.0	1.2	0.7	-41.7%	-82.5%	
	2.5	4.1	3.7	-9.8%	48.0%	
	0.9	0.5	0.5	0.0%	-44.4%	
	1.1	0	0	na	na	
S	8.7	10.9	10.7	-1.8%	23.0%	
	39.4	42.1	40.8	-3.1%	3.6%	
	28.6%	46.2%	42.5%			

Q2 2016 FINANCIAL REVIEW

Mr. PK Chand, Chief Financial Officer

RESULTS SUMMARY

AED Mns	Q2/14	Q3/14	Q4/14	Q1/15	Q2/15	Q3/15	Q4/15	Q1/16	Q2/16
Revenue (Net)									
Tiles	574.3	542.0	524.3	480.4	514.2	531.5	470.8	496.0	487.0
SW	115.0	111.8	111.6	110.9	116.2	108.6	108.2	111.5	122.4
Porcelain	-	-	35.1	35.1	36.1	36.2	38.2	37.2	51.2
Core Revenue	689.3	653.7	670.9	626.4	666.6	676.4	617.2	644.7	660.6
Non Core Revenue	123.5	131.1	118.8	117.7	137.6	106.4	130.6	91.0	96.1
Total Revenues	812.8	784.9	789.7	744.1	804.2	782.8	747.8	735.7	756.6
Total EBITDA	176.1	154.2	119.9	129.6	156.2	155.3	154.0	138.3	144.3
Total EBITDA Margin	21.7%	19.6%	15.2%	17.4%	19.4%	19.8%	20.6%	18.8%	19.1%
Total Net Profit	91.2	57.4	74.4	59.5	86.1	83.2	81.5	65.9	65.3
Net Profit Margin	11.2%	7.3%	9.4%	8.0%	10.7%	10.6%	10.9%	9.0%	8.6%
Adjustments for normalized net profit									
Provisions for bad debts and Others				-10.3	5.0			8.7	18.2
Impact of strategic decisions				9.27	4.4				
Normalized Net Profit				58.4	95.5			74.6	83.5
Core				36.4	75.9			49.2	59.7
Non Core				22.1	19.5			25.3	23.8

EBITDA

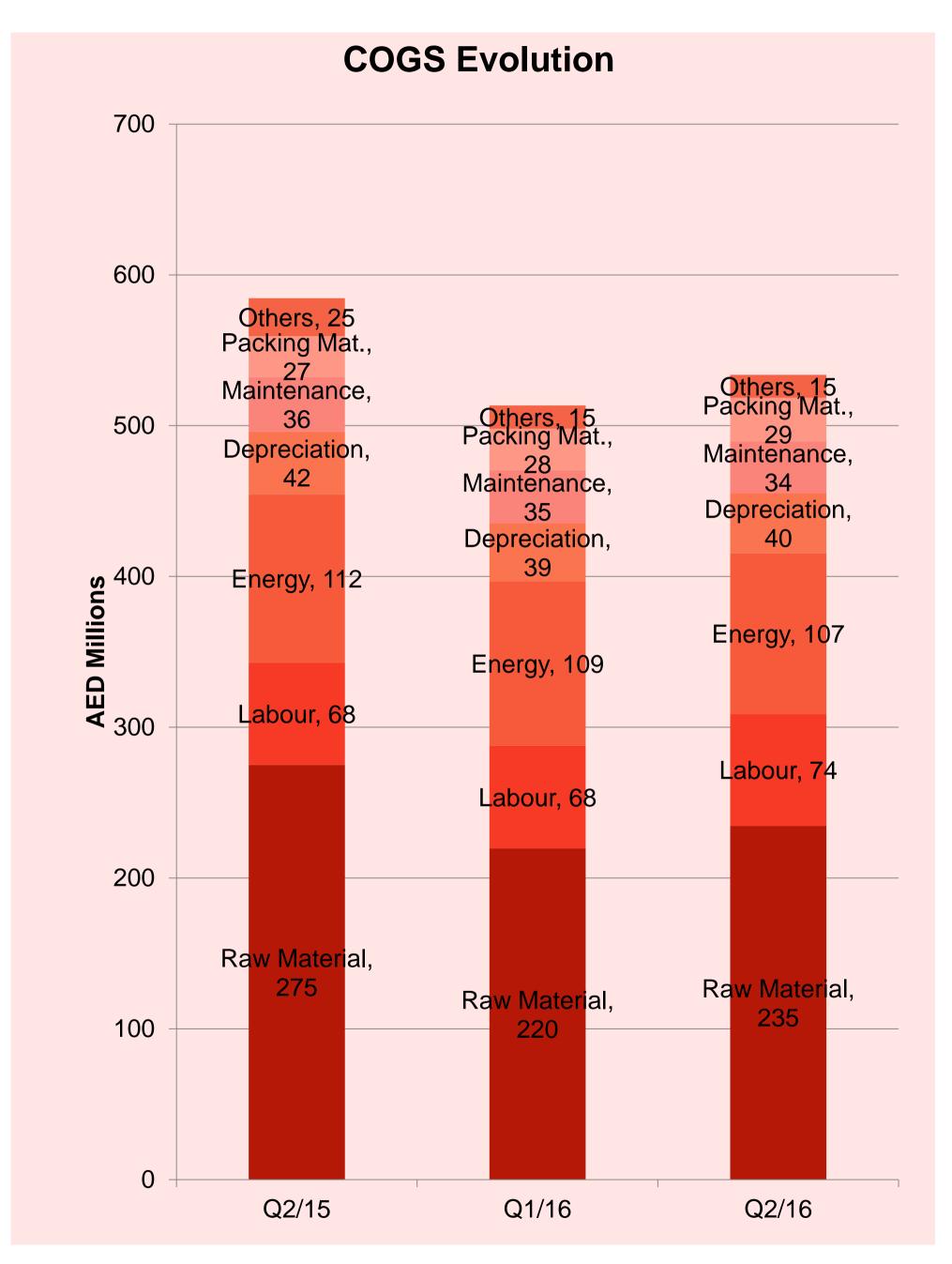
	We calculate EBITDA adding back Provisions against receivables collection and other non recurring items	
		(AED Millions)
	On this basis, Q2/16 EBITDA fell 7.6% YoY but rose 4.3% QoQ.Margin fell 30bps YoY but rose	Net Profit
30bps QoQ	Supps QuQ	Тах
		D&A
		Finance Expense
		Provisions
		Other non recurring
		EBITDA EBITDA Margin
		Q2/15 depreciation wa included in the loss on

EBITDA Calculation

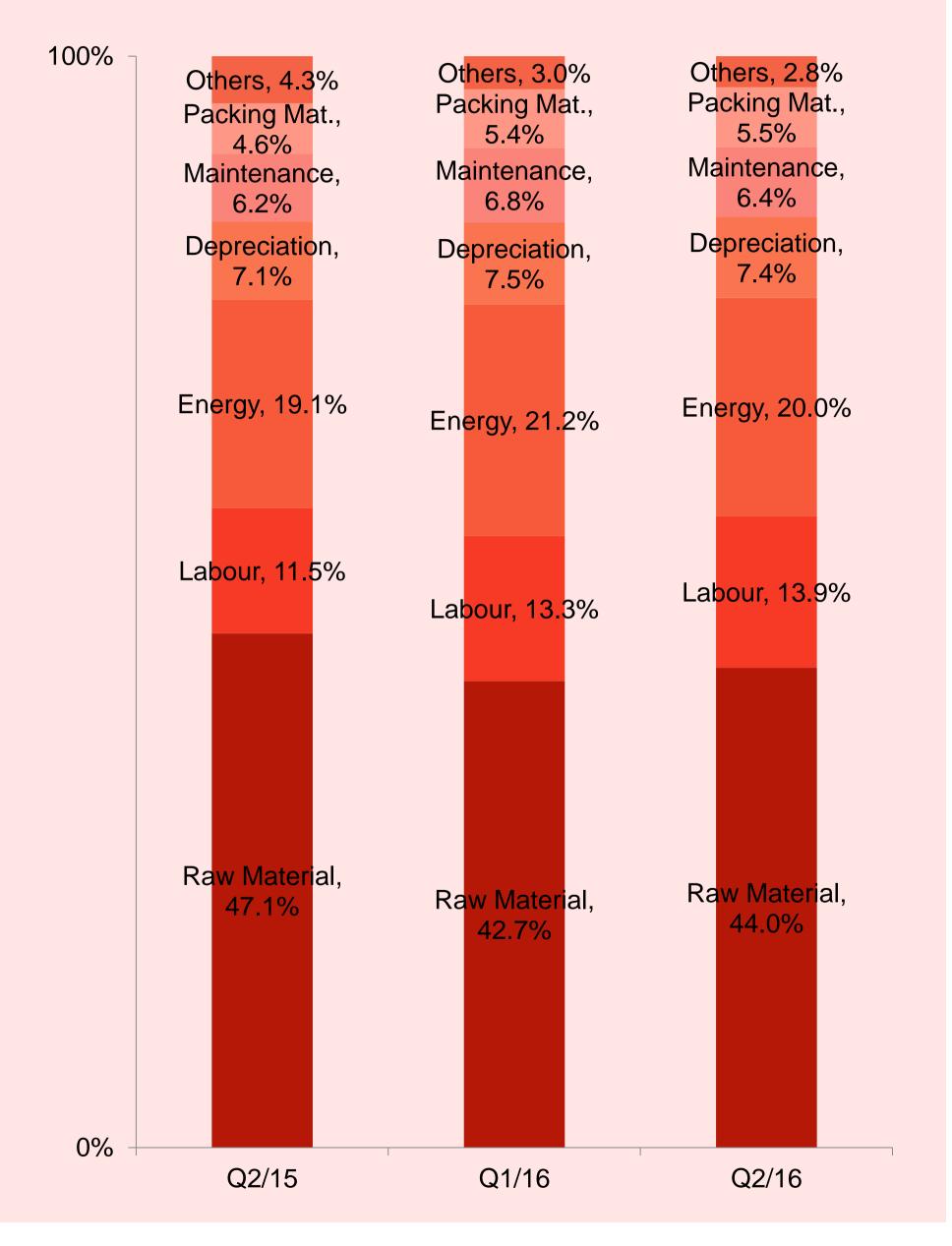
Q2/15	Q1/16	Q2/16	QoQ	YoY
86.1	65.9	65.3	-0.9%	-24.1%
6.2	4.2	5.5	31.0%	-11.3%
49.4	47.7	48.5	1.7%	-1.8%
7.2	12.3	14.2	15.4%	97.2%
5.0	8.7	10.4	19.5%	108.0%
2.3	-0.4	0.3	nm	nm
156.2 19.4%	138.3 18.8%	144.3 19.1%	4.3%	-7.6%

vas restated to include the impact of hyperinflation in Iran which was previously on net monetary position

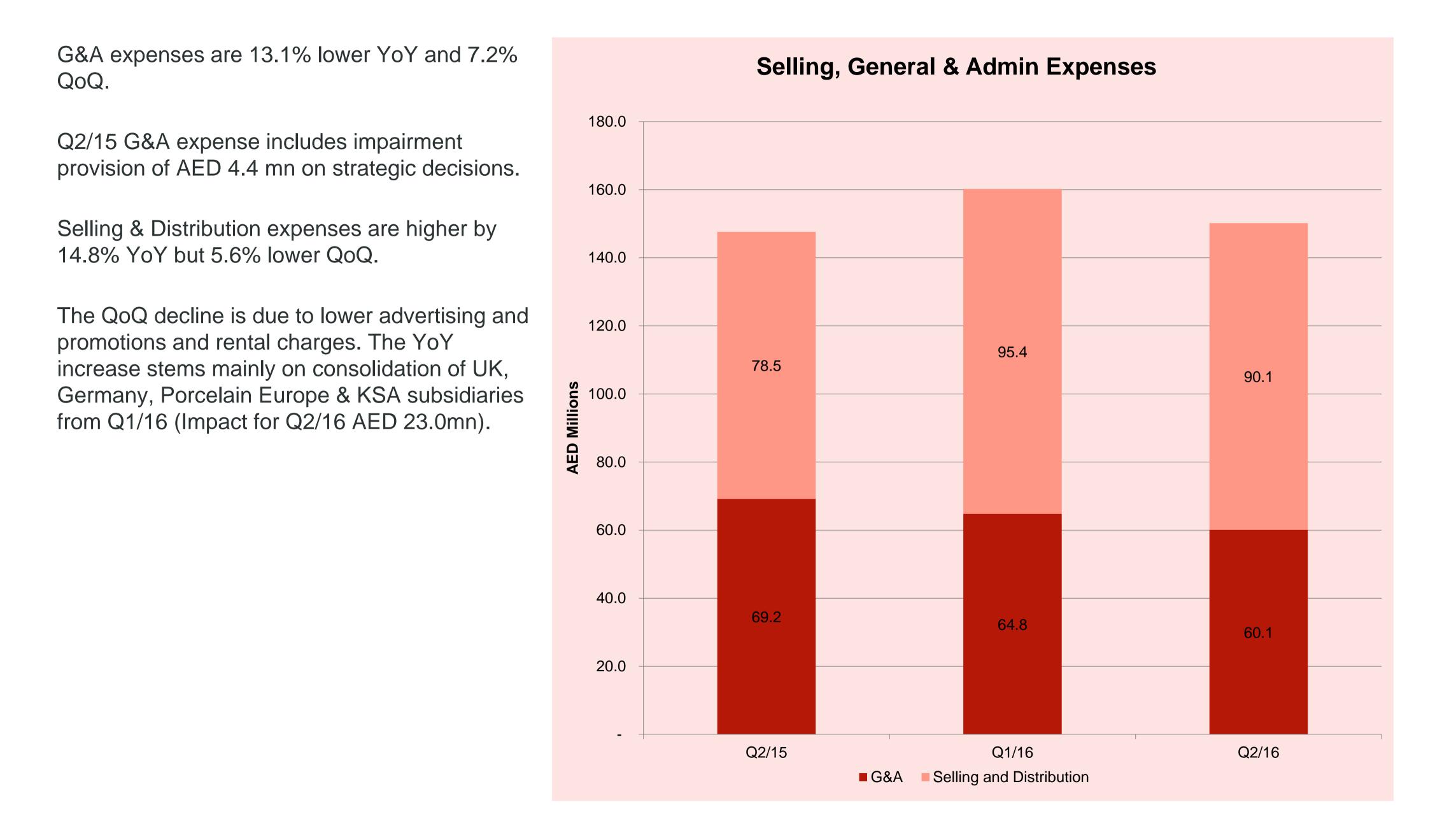
COGS BREAKDOWN



COGS Composition



SG&A BREAKDOWN



NET DEBT & CAPEX HIGHLIGHTS

During the quarter we repaid a portion of our long term loan while increasing our overdraft. Net debt stood at AED1.77bn at the end of the quarter, a 3.7% decline QoQ. Net Debt to EBITDA fell to 3.0x from 3.1x.

We completed our capacity for Bangladesh tiles and UAE sanitaryware in the quarter. Year to date, AED147.7mn has been spent including a one-time connection charge to the Federal Electricity & Water Authority.

We revise our CAPEX spend forecast of AED300mn for 2016 to AED240mn to exclude a previously considered AED60mn for further UAE Sanitaryware expansion as we continue to evaluate our needs against the current market environment and against opportunities outside of the UAE.

(AED Millions)Long Term LoanSTL & TROverdraftGross DebtCash & Bank*Net DebtCost of DebtNet Debt toEBITDA

(AED Millions)
RAKC UAE
Bangladesh
India
Other Core
Total Core
AHCC -Rough Grading
Other Non core
Total Non Core
FEWA Connection Cha
Total CAPEX

	NET DEBT			
Q2/15	Q3/15	Q4/15	Q1/16	Q2/16
1,244.5	1,350.3	1,309.7	1,281.9	1190.2
803.8	629.7	654.7	898.0	861.6
177.1	121.3	8.6	29.6	45.3
2,225.4	2,101.3	1,973.0	2,209.5	2,097.1
(627.2)	(508.1)	(363.4)	(369.0)	(325.5)
1,598.2	1,593.2	1,609.6	1,840.5	1,771.6
2.60%	2.45%	2.60%	2.61%	2.50%
2.9x	2.8x	2.7x	3.1x	3.0x

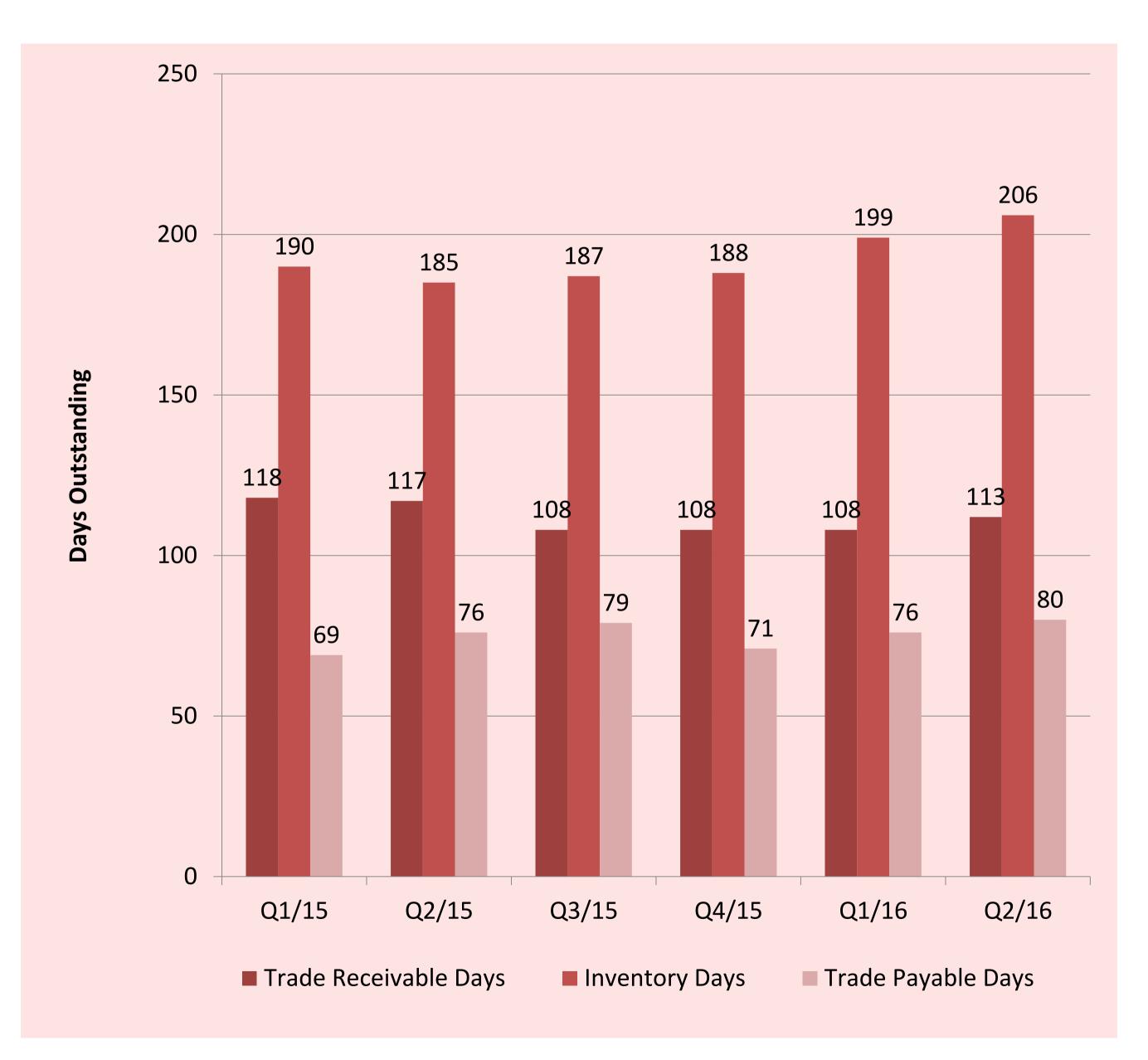
	YTD CAPEX		
	H1/15	H1/16	YoY
	48.7	85.1	74.7%
	32.0	17.9	-44.1%
	7.4	0.9	nm
	2.4	3.5	nm
	90.5	107.6	18.9%
g	5.2	0.4	nm
	3.6	2.3	nm
	8.8	2.7	nm
arges	0.0	37.4	nm
	99.3	147.7	48.7%

WORKING CAPITAL HIGHLIGHTS

In light of the slowdown in the GCC construction sector and weak business sentiment in the region, particular in KSA, distributors were skittish about taking on more inventory in the quarter and as a result our inventory on hand grew to 206 days from 199 days at the end of the quarter.

Receivable days also rose to 113 days from 108 days at end of Q1/16 but remains better year and year and reflect stringent measures we put in place to minimize counter party risk.

We were able to extend payable terms somewhat and payables rose to 80 days from 76 at the end of Q1/16.



CLOSING COMMENTS

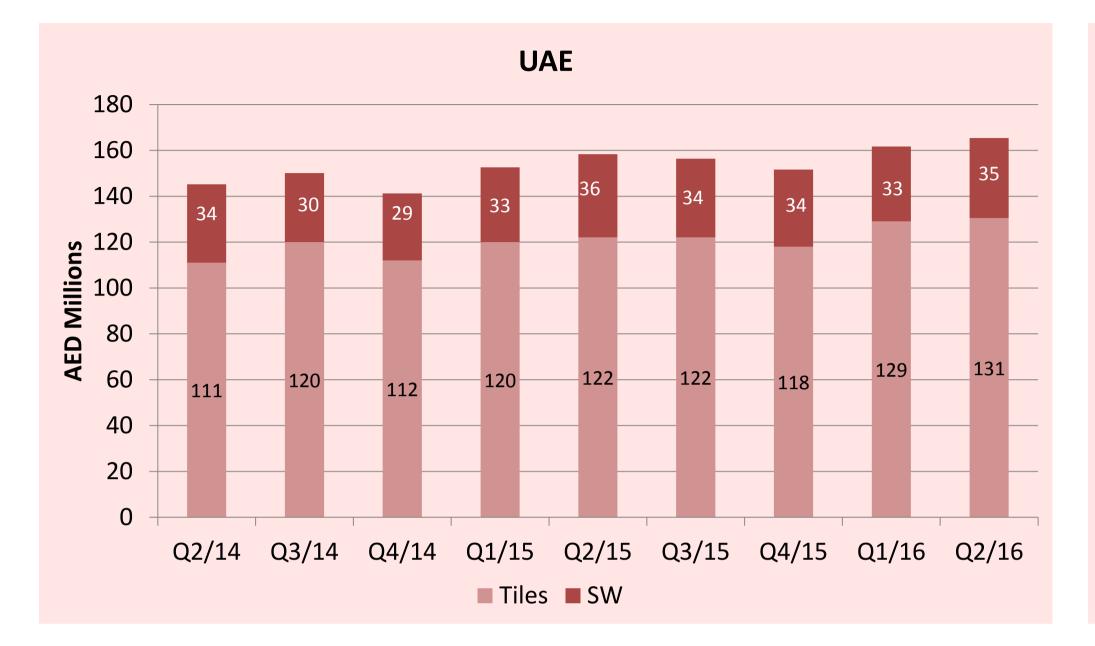
Mr. Abdallah Massaad, Chief Executive Officer

2016 OUTLOOK AND FOCUS

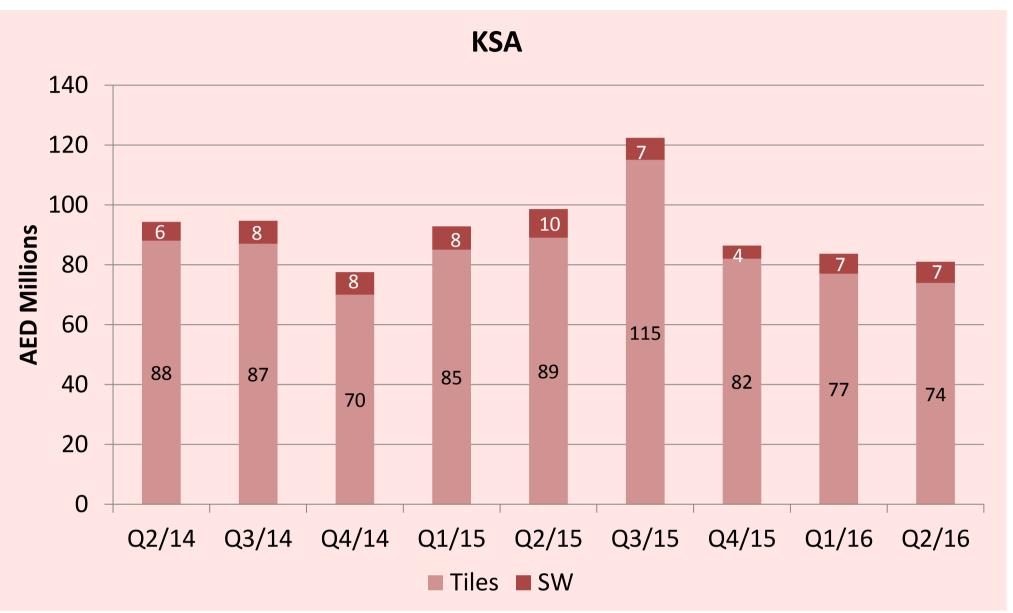


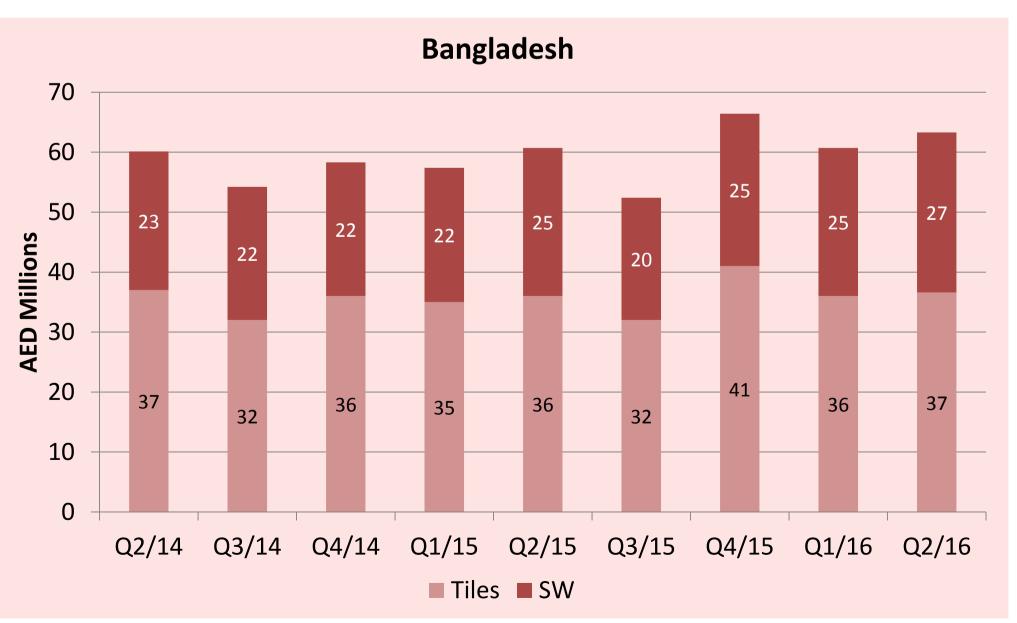
APPENDIX

FOCUS MARKET SALES TRENDS









CONSOLIDATED INCOME STATEMENT

INCOME STATEMENT					
	Q2 '15	Q2 16	YTD Jun'15	YTD Jun' 16	
Revenue	804.2	756.6	1,548.3	1,492.3	
Cost of sales	(584.5)	(533.7)	(1,116.2)	(1,047.1)	
Gross profit	219.6	222.8	432.0	445.2	
Administrative and general expenses	(69.2)	(60.1)	(159.9)	(124.9)	
Selling and distribution expenses	(78.5)	(90.1)	(163.4)	(185.5)	
Other income	18.1	13.5	35.0	28.9	
Results from operating activities	90.0	86.1	143.7	163.7	
Finance cost	(14.5)	(22.0)	(42.7)	(36.8)	
Finance income	7.9	0.5	5.2	1.5	
Share of profit in equity accounted investees	6.2	6.1	11.9	12.3	
Profit on sale of invesment	2.5	0.0	41.6	0.0	
Loss on net monetary position	0.0	0.0	0.0	0.0	
Profit/(loss) from discontinued operation	0.0	0.0	(1.3)	0.0	
Profit before tax	92.3	70.8	158.4	140.8	
Tax (expense)/income	(6.2)	(5.5)	(12.8)	(9.6)	
Profit after tax	86.1	65.3	145.6	131.2	

CASH FLOW STATEMENT

	Jun-15	Jun-16		Jun-15	Jun-16
	AED Mn	AED Mn		AED Mn	AED Mn
Operating activities			Investing activities		
Profit for the period before tax	158.4	140.8	Acquisition of property, plant and equipment and	(99.3)	(147.7)
			capital work in progress		
Adjustments for:			Proceeds from disposal of property, plant and equipment	3.8	3.3
Share of profit in equity accounted investees	(11.9)	(12.3)	Proceeds from sale of investment property	17.3	-
Loss on net monetary position	2.3	-	Proceeds from disposal of subsidiaries	17.0	-
Interest expense	20.6	18.6	Acquisition of intangible assets	(0.2)	(1.1)
Profit on Islamic financing	-	9.4	Change in bank deposits	(16.0)	1.1
Interest income	(5.2)	(1.5)	Dividend received from equity accounted investees	11.4	0.2
Gain on disposal of property, plant and equipment	(3.6)	(1.1)	Interest income received	5.2	1.5
Gain on disposal of investment property	(1.6)	-	Consideration paid for acquisition of subsidiaries	-	(7.5)
Gain on disposal of subsidiary	(3.1)	-	Cash acquired as a part of acquisition of subsidiaries	-	5.2
Gain on disposal of equity accounted investees	(38.5)	-	Net cash used in from investing activities	(60.8)	(145.0)
Depreciation on property, plant and equipment	99.1	88.0		()	(*****)
Amortisation of intangible assets	2.0	2.0	Financing activities		
Capital work in progress written off	1.0	1.2	Long term bank financing availed	990.2	26.9
Depreciation on investment property	3.5	4.3	Long term bank financing repaid	(627.3)	(540.3)
Provision for impairment loss on equity accounted investee		0.5		(021.0)	(0+0.0)
Provision for employees' end-of-service benefits	-	3.5	Long term Islamic financing availed	_	495.9
	6.8	11.2	Long term Islamic financing repaid	_	(20.7)
Change in:	229.7	264.1	Net movement in short term financing	(61.9)	125.4
- inventories (including contract work in progress)	7.8	(25.2)	Interest paid	(20.6)	(18.6)
- trade and other receivables (including long term)	(22.5)	59.5	Profit on Islamic financing paid	(20.0)	(10.0) (9.4)
- due from related parties (including long term)	(123.9)	24.8	Dividend paid	(286.1)	(245.3)
- asset classified as held for sale	83.5	-	Remuneration paid to the Board of Directors	· · · · ·	
	00.0	_	Dividend paid to non-controlling interests	(4.2) (33.0)	(3.7)
 trade and other payables (including billings in excess of valuation) 	49.6	(39.0)		(33.0)	(26.2)
	-0.0	(00.0)	Net cash (used in) / generated from financing activities	(42.0)	(245.0)
- due to related parties	35.0	10.6		(42.9)	(215.8)
- liabilities classified as held for sale	(15.3)	-	Net (decrease)/increase in cash and cash equivalents	134.4	(73.6)
- derivative financial liabilities				134.4	(73.0)
- deferred tax assets	3.2	-	On the second second sector at the hearing is a of the maximal		
	0.0	-	Cash and cash equivalents at the beginning of the period	331.4	333.0
- deferred tax liabilities	(0.0)	(0.0)			
Income tax paid	(3.8)	(0.0)	Cash and cash equivalents at the end of the period	465.8	259.4
Employees' end-of-service benefits paid	(8.1)	(4.9)			
Currency translation adjustment	3.0	0.2	Represented by:		
	0.0	0.2	Cash in hand and at bank (net of bank deposits on lien)	644.6	304.7
Not each generated from energing activities			Bank overdraft	(178.8)	(45.3)
Net cash generated from operating activities	238.1	287.3		465.8	259.4

CONSOLIDATED BALANCE SHEET

Assets	As of end Q4/15	As of end Q2/16	Equity and liabilities	As of end Q4/15	As of end Q2/16
Non-current assets			Equity		
Property, plant and equipment	1,065.5	1,142.3	Share capital	817.5	858.4
Capital work-in-progress	182.3	163.5	Reserves	1,950.6	1,764.602
Goodwill	50.4	68.9	Equity attributable to owners of the Company	2,768.1	2,623.0
Intangible assets	18.0	18.1	Non-controlling interests	169.3	161.6
Investment properties	1,158.9	1,154.6	Total equity	2,937.5	2,784.6
Investments in equity accounted investees	127.6	134.2	Non-current liabilities		
Long term portion of receivable from related parties			Long term bank loans	1,309.7	1,190.2
	127.6	111.2	Provision for employees' end-of-service benefits	78.3	84.6
Deferred tax assets	0.3	0.3	Deferred tax liabilities	8.3	8.6
Total non-current assets	2,730.6	2,793.0	Total non-current liabilities	1,396.3	1,283.5
Current assets			Current liabilities		
Inventories	1,141.2	1,206.1	Short-term bank borrowings	663.3	906.9
Trade and other receivables	1,207.3	1,215.5	Trade and other payables	835.9	817.7
Contract work-in-progress	15.4	31.2	Billings in excess of valuation	2.8	2.1
Due from related parties	523.8	388.3	Provision for taxation	122.6	129.4
Cash in hand and at bank	363.4	325.5	Due to related parties	23.2	33.9
Assets classified as held for sale	0.0	_	Liabilities classified as held for sale	0.0	-
Derivative financial assets	-		Derivative financial liabilities	0.0	1.7
Total current assets	3,251.1	3,166.7	Total current liabilities	1,647.9	1,891.7
	•		Total liabilities	3,044.2	3,175.1
Total assets	5,981.7	5,959.7	Total equity and liabilities	5,981.7	5,959.7



