

EARNINGS PRESENTATION - Q2 2022 RESULTS



AUGUST 2022

Agenda



- | Executive Summary
- | Business Strategy Update
- | Q2 2022 Financial Results Update
- | Trading Update
- | Closing Remarks
- | Appendix



Speakers



Abdallah MassaadGroup Chief Executive Officer

Abdallah Massaad is Group CEO of RAK Ceramics and has more than 24 years experience in ceramics manufacturing, sales management, product marketing and business leadership. Prior to RAK Ceramics, Mr. Massaad was General Manager of ICC SARL, Lebanon.

Mr. Massaad holds post graduate qualifications in Management (DEA in Business Administration) and an undergraduate degree (Maitrise in Business Administration - Marketing) from Université Saint-Esprit de Kaslik, Lebanon.



PK ChandGroup Chief Financial Officer

Pramod Kumar Chand is Group CFO of RAK Ceramics. Mr. Chand has wide experience in dealing with corporate finance matters including treasury and working capital financing, project finance, venture capital, debt and equity capital market instruments, fund raising processes and general management.

Mr. Chand is a Member of the Institute of Chartered Accountants of India (CA) and has been a rank holder and winner of the A F Ferguson award.

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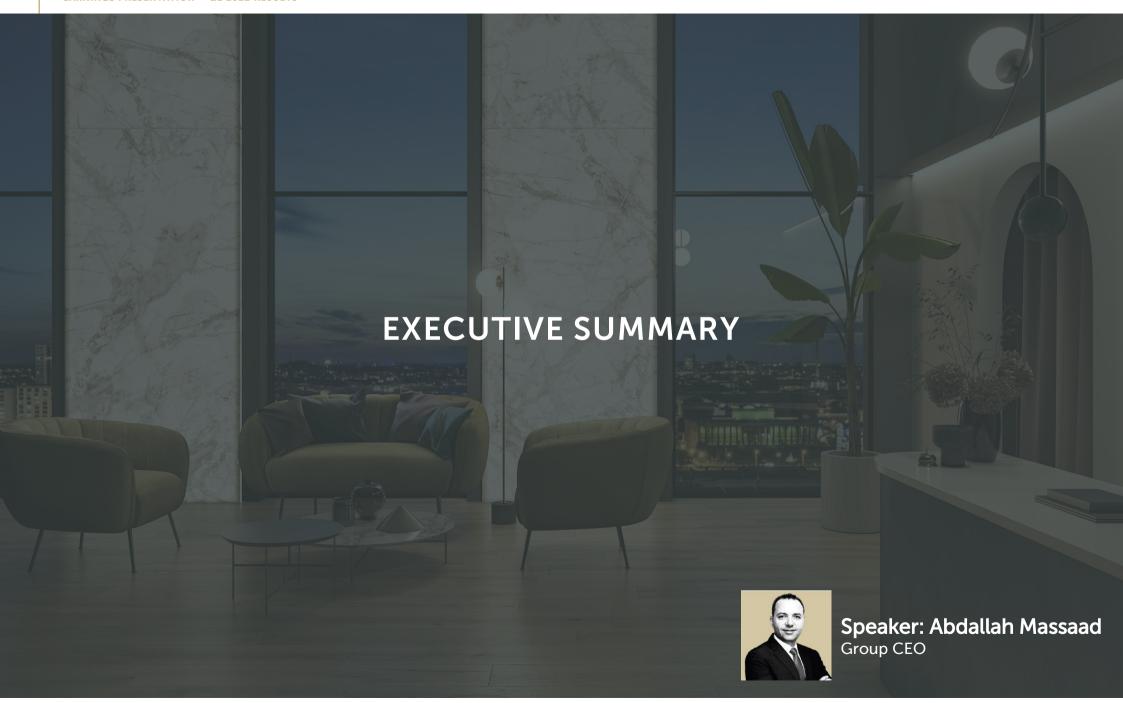
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Q2 2022 Highlights

Remarkably strong performance with positive impact on operational and financial KPIs

Unprecedented environment further increasing global uncertainty

- Rise in inflation as a result of increasing cost of living and challenging supply conditions
- High energy costs as oil producers maintain a cautious approach toward production growth and Russia-Ukraine war weigh in on gas prices
- Currency devaluation following growing worry about a global recession and rise in interest rates by central banks in attempt to halt increase in inflation
- Softened, yet still high, freight costs as demand for shipping drops triggered by dampening consumer demand

Q2 2022 operational initiatives aiming for sustainable and continued growth in scale and profitability

- Reinforced brand perception and customer experience by inaugurating first Design Hub in London, participating in Salone del Mobile in Milan and accelerating digital adoption
- Strengthened retail footprint and visibility by opening new showrooms and refurbishing existing spaces
- Adjusted product mix and selling price to offset incurred increase in costs while preserving market share
- Increased production efficiency across all plants
- Expanded production and enhanced capacity utilization
- · Optimized logistics operations with better supply chain management and inventory control
- Maintained an adequate liquidity position, in spite of consolidation activity and economic challenges, enabling Company to comfortably meet payout commitments

Q2 2022 strategic initiatives supporting growth momentum and unlocking further long-term value

- Concluded the 100% acquisition of KLUDI Group on the 31st of May 2022
- Launched the process of buying out RAK Porcelain's minority positions; 37% stake so far completed as such increasing RAK Ceramics holding to 87% as of the 30th of June 2022
- Approved RAK Ceramics Bangladesh expansion project investment for Tiles and Faucets plants

Q2 2022 Performance Snapshot

Total revenue increased by +32.3% YoY to AED 927.0m driven by growth in tiles (+25.9%), SW (+7.5%) and TW (+60.0%). KLUDI Group revenue for June 22 is AED 50.4m

Total gross profit margin increased by +0.3% YoY at 38.4% even after charging for 12.0% customs duty in KSA

Total EBITDA increased to AED 164.3m compared to AED 129.9m in last year. Margin decreased by -0.8% YoY to 17.7% due to increased freight costs

AED927.0M

38 4%

AED164.3M

Reported net profit increased to AED 102.2m in Q2 2022 versus AED 94.9m in Q2 2021, mainly due to higher revenue & GP margins. NP Margin is 11.0% compared to 13.5% in last year

Net profit after minority increased to AED 91.2m compared to 87.8m in last year. Margin is 9.8% compared to 12.5% in last year

Like for Like Net profit* increased to AED 102.6m compared to AED 72.8m in last year, after the exclusion of one-offs (gain of AED 1.9m in Q2 2022 and of AED 22.1m in Q2 2021). Margin remained stable YoY at 11.1%

AED102.2M

AED 91.2 M

AED102.6M

H1 2022 Performance Snapshot

Total revenue increased by +20.1% YoY to AED 1.71bn due to increase in tiles (+11.9%), SW (+10.3%) and TW (+70.3%) YoY

Total gross profit margin increased by +1.2% YoY at 37.8% even after charging for 12.0% customs duty in KSA

Total EBITDA increased to AED 294.0m compared to AED 256.0m in last year. Margin decreased by -0.8% YoY to 17.2%

AED1.71BN

37.8%

AED294.0M

Reported net profit increased to AED 171.9m in H1 2022 compared to 157.6m in H1 2021; profit includes one-off gain of AED 1.9m for H1 2022 and AED 22.9m in H1 2021. NP Margin is 10.1% compared to 11.1% in last year

Net profit after minority decreased to AED 147.8m compared to 148.5m in last year. Margin is 8.6% versus 10.4% for last year

8

Like for Like Net profit* increased to AED 173.4m compared to 136.3m in last year. Margin improved to 10.1% compared to 9.6% in last year

aed171.9m

AED147.8M

aed173.4m



Q2 2022 Key Market Updates

United Arab Emirates

Robust performance driven by wholesale and retail business supported by growing construction demand and a resilient real estate market.

Sales through Company's E-commerce platform picked up in Q2 2022 and is anticipated to further increase with the introduction of KLUDI products in H2 2022.

Saudi Arabia

Significant rebound in top-line recorded as supply chain disruption – felt in Q1 2022 due to delays in border clearance – ease out.

Company continues to focus on growing its presence in KSA by securing projects and expanding its retail footprint – 3 showrooms to open in 2022.

European market

Rigid growth in top-line following a strengthened brand positioning across Europe; high shipping costs weighed in on bottom-line performance.

Company inaugurated its first Design Hub in London; it is also looking to further increase its presence in the UK by taping into the e-commerce market and increasing its retail footprint.

India

Strong performance recorded in Q2 2022 on the back of increase in dealers network footprint to additional 9 districts, expansion in retail presence with the opening of a showroom in Samalkot and another 4 showrooms to be added in 2022

Bangladesh

In spite of registered growth in revenues, higher energy costs and currency devaluation weighed in on Q2 2022 bottom-line.

Tableware

Tableware performance across core markets significantly improved following the introduction of new range of products and the increase in selling price – reflected to pass on the impact of inflation, high shipping rates and devaluation.

Production has been increased to meet demand; further capacity expansion is understudy.



Q2 2022 Key Strategic Updates

KLUDI Group 100% Acquisition

On the 31st of May 2022, RAK Ceramics completed the transaction of acquiring 100% stake in KLUDI Group, upon the satisfaction of all closing conditions included in the Share Purchase Agreement.

Consolidation of KLUDI Group's financial statements were effective immediately, starting the 1st of June 2022, at the level of RAK Ceramics.



RAK Porcelain Minority Buy-out

RAK Ceramics is currently in the process of increasing its stake in RAK Porcelain.

As of the 30th of June 2022, the transaction brings RAK Ceramics ownership position to 87% (acquisition of 37% stake), following an all-cash proposal shared to all minority shareholders.

Further 3% stake was added in July 2022 and additional stake acquisitions are currently in process and under negotiations.



RAK Ceramics Bangladesh Expansion

RAK Ceramics Bangladesh is expanding its production capabilities through greenfield projects, increasing Tiles capacity and setting-up of a Faucets plant.

The greenfield project is estimated to add capacity of 4.8m sqm in Tiles annually starting Q1 2025 and 400k pcs in Faucets annually starting Q2 2024.

Project costs are projected to be c.AED 400m in total.





Q2 2022 Key Challenges

Critical Parameters	Key Challenges	Our Action
Rising Inflation	Inflation surge across the globe fueled by increase in cost of living and challenging supply conditions, weighing in on input prices	 Translate increase in costs onto selling prices while remaining in line with the market Enhance operational capabilities by increasing production efficiency, capacity utilization and manpower productivity
Rising Energy Costs	Vulnerable supply coupled with an unexpected war between Russia-Ukraine resulted in an increase in energy costs	 Negotiate better contract agreements with local suppliers, allowing for further discounts and rebates on previously negotiated terms Install energy-saving equipment to decrease energy consumption and costs
Currency Devaluation	Devaluation of major currencies , given increased uncertainty and raised worry of a global recession	Limited impact at the moment given natural hedge in company's operation and translated price increases; case monitored closely across all businesses
Supply Chain Challenges	Global supply chain shortages, shipments slowdown and increase in energy costs caused worldwide supply disruption and rise in freight costs	 Selling price adjustment to reflect incurred freight costs Optimize supply chain operations with the use of advanced technology systems Build inventories to avoid operation disruption
Trade Challenges	Custom Duty in Saud Arabia on imports from the UAE	Continued effort to comply with local laws to avail custom duty exemptions



Financial Highlights

	QUARTERLY COMPARISON					
	Q2 21	Q1 22	Q2 22			
Amount in AED M	Amount	Amount	Amount YoY Growth QoQ Growth			
Revenue	700.8	783.1	927.0	32.3%	18.4%	
Gross margin (%)	38.1%	37.0%	38.4%	0.3%	1.5%	
EBITDA	129.9	129.7	164.3	26.5%	26.6%	
Reported net profit/(loss)	94.9	69.7	102.2	7.7%	46.6%	
Like for like net profit*	72.8	70.8	102.6	40.9%	44.8%	
Capital expenditure	17.7	23.9	35.5	NM	NM	
Net debt**	1,016.6	975.2	1,325.8	30.4%	35.9%	
Net debt / EBITDA	2.04x	1.93x	2.37x	15.9%	22.5%	

YEARLY COMPARISON				
H1 21	H1 22			
Amount	Amount	YoY Growth		
1,423.5	1,710.1	20.1%		
36.5%	37.8%	1.2%		
256.0	294.0	14.8%		
157.6	171.9	9.1%		
136.3	173.4	27.2%		
33.9	59.5	NM		
1,016.6	1,325.8	30.4%		
2.04x	2.37x	15.9%		

^{**}Net debt increased QoQ by AED 351m to AED 1.3bn in June 22 following i)payment and net debt of AED 149.2m following KLUDI Group acquisition and ii)payment of AED 203.5m for RAK Porcelain minority stake acquisition.



^{*}Like for Like net profit & EBITDA working is given in Slides # 31 & 32

Revenue Highlights Q2 2022

MANAGEMENT COMMENTS

Total revenue increased by +32.3% YoY to reach AED 927.0m driven by all core markets. QoQ revenue is also higher by +18.4% driven by all segments except sanitaryware.

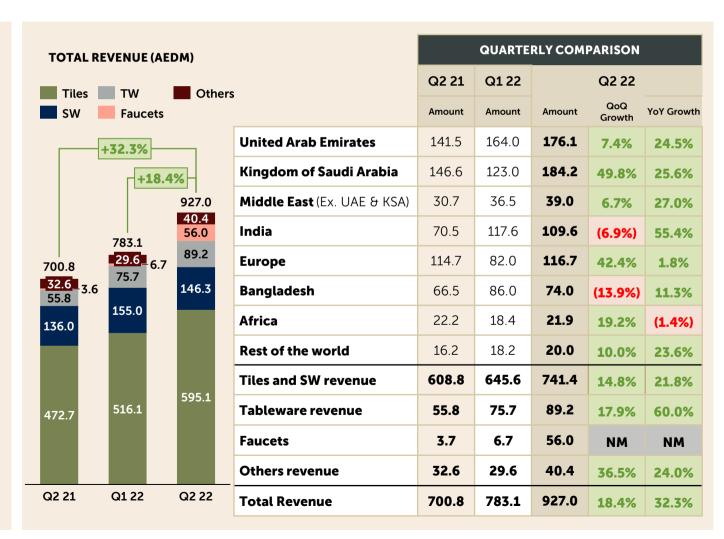
Tiles revenue is higher by +25.9% YoY at AED 595.1m driven by increase in volumes and in selling price – to partially offset increase in production costs.

Sanitaryware revenue is higher by +7.5% YoY at AED 146.3m driven mainly by increase in selling price.

Tableware revenue increased by +60.0% YoY at AED 89.2m following market recovery post pandemic.

Faucets revenue is AED 56.0m in Q2 2022, out of which KLUDI Group revenue following consolidation for June 2022 is AED 50.4m.

Revenue from other units increased by +24.0% YoY to AED 40.4m.



Revenue Highlights H1 2022

MANAGEMENT COMMENTS

Total revenue in H1 2022 increased by +20.1% YoY at AED 1.7bn driven by tiles (+11.9%), SW (+10.3%) and TW (+70.3%) YoY.

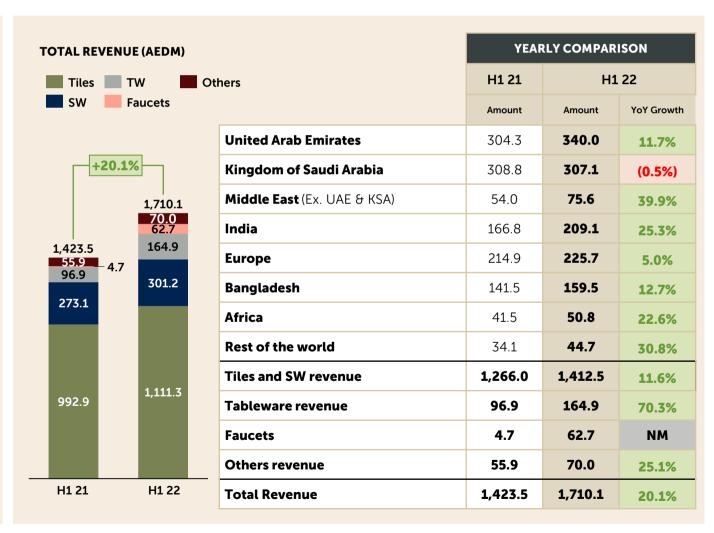
Tiles revenue is higher by +11.9% YoY at AED 1.1bn driven by increase in all markets except for Saudi Arabia, which experienced a slight drop following the imposition of customs duty in addition to disruption of logistics during Q1 2022.

Sanitaryware revenue is higher by +10.3% YoY at AED 301.2m driven by increase in all markets except Saudi Arabia.

Tableware revenue increased by +70.3% YoY to AED 164.9m as the sector recovers from the pandemic.

Faucets revenue is AED 62.7m out of which KLUDI Group revenue following consolidation for June 2022 amounted to AED 50.4m (transaction closed on the 31st of May 2022).

Revenue from other units increased by +25.1% YoY to AED 70.0m driven by mainly increase in our Ceramic raw material trading business.



Gross Profit Margins

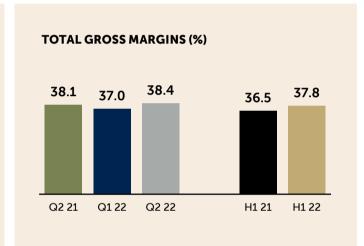
MANAGEMENT COMMENTS

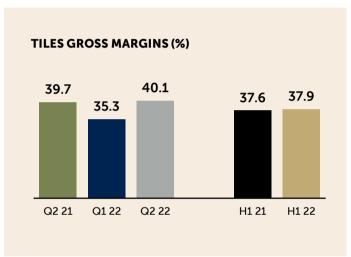
Total gross profit margin increased in Q2 2022 by +30bps YoY to 38.4% and by +150bps QoQ despite higher production costs and the imposition of the 12% customs duty in Saudi Arabia (introduced in Q3 2021).

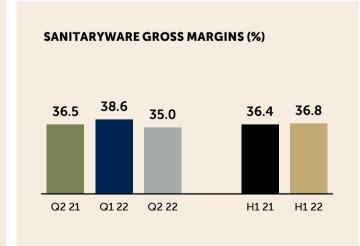
Tiles margin in Q2 2022 increased by +40bps YoY and QoQ +480bps to 40.1%.

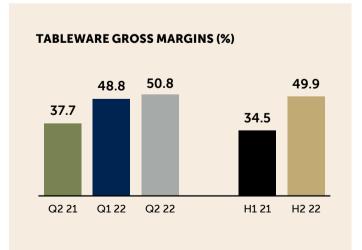
Sanitaryware margin decreased by -150bps YoY to 35.0% due to higher input costs on imported raw materials.

Tableware margins increased by +13.2% YoY at 50.8% in Q2 22 following top-line rebound and increased productivity thereafter.



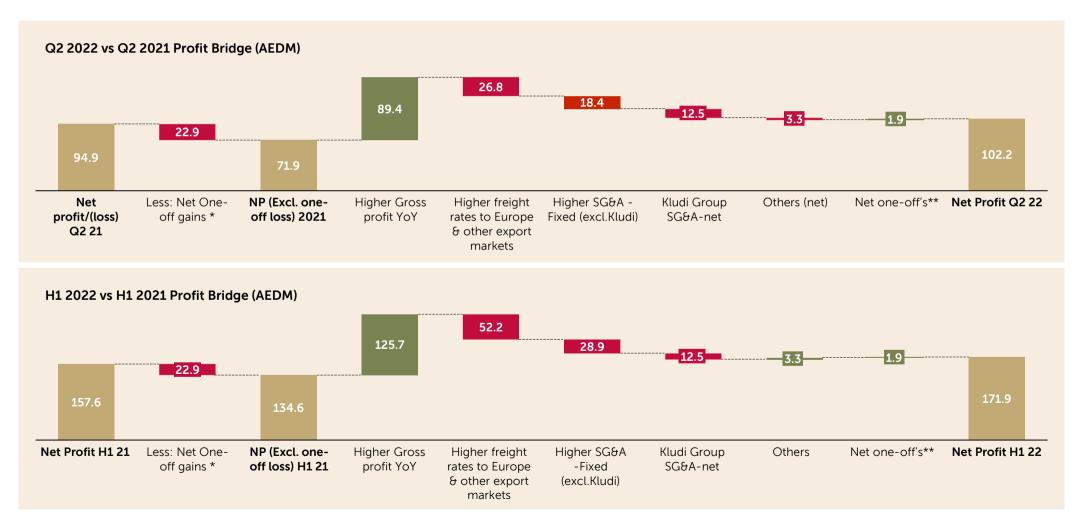








Profitability Bridge



^{*}Gain on sale of China assets (50.1m) & Acacia hotel provisions (27.2m)



^{**}Gain on KLUDI acquisition accounting (32.4m), Extra-ordinary Impairment provision on receivables (27.6m) and impairment on assets (2.9m)

Balance Sheet Highlights

MANAGEMENT COMMENTS

Overall working capital cycle decreased from 166 days in Q1 2022 to 155 days in Q2 2022. In absolute terms, working capital increased by AED 192m QoQ to AED 1.5bn in Q2 2022, mainly due to addition of AED 106.5 from KLUDI Group consolidation. On a like-for-like basis, working capital cycle is at 160 days.

Inventory days reduced from 215 days to 205 days QoQ.

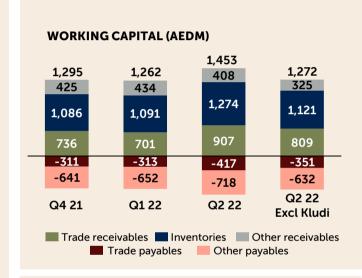
Trade receivable days increased from 88 days to 91 days QoQ following increase in top-line, mostly related to UAE and KSA markets.

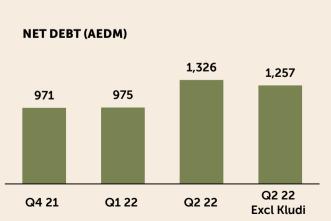
Trade payable increased from 62 days in Q1 2022 to 67 days in Q2 2022.

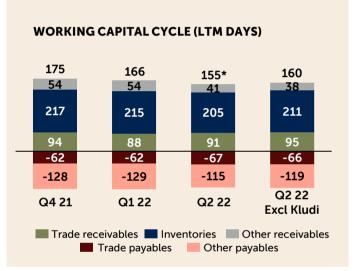
Net debt increased QoQ by AED 351m to AED 1.3bn in June 22 following AED 149.0m for KLUDI Group acquisition and investment of AED 203.5m for acquisition of minority stake in RAK Porcelain.

Net Debt to EBITDA increased from 1.93x to 2.37x QoQ

We continue to take necessary measures to manage our liquidity position. We revised our estimated capital expenditures for 2022 to c.AED 250m, previously AED 300-350m.

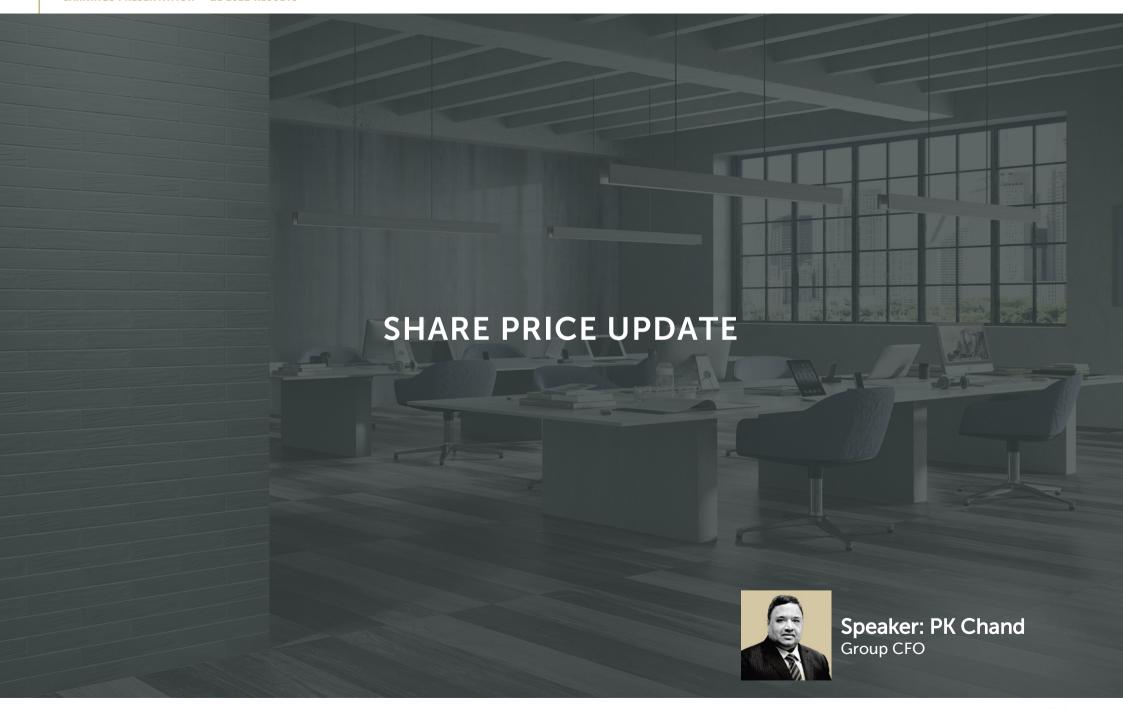












RAK Ceramics Share Price Movement



CURRENT VALUATION (AED M)

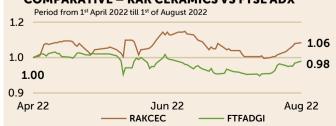
2.87 994	2.85 994
994	994
2,852	2,832
L,326*	971
157	227
4 335	4,030
	-

*Net debt and minorities as of 30th June 2022

LTM TRADING MULTIPLES

As of 1st August 2022	Multiple
EV / Sales	1.2x
EV / EBITDA	7.7x
P/E	11.6x
P/B	1.3x

COMPARATIVE – RAK CERAMICS VS FTSE ADX





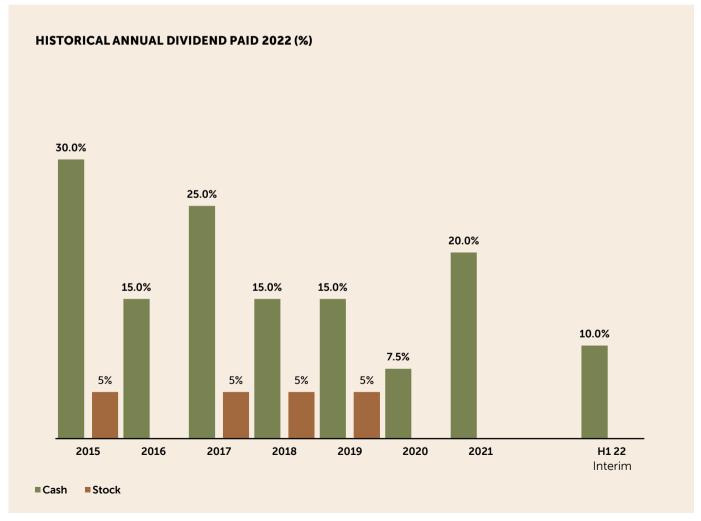
Dividend Update

MANAGEMENT COMMENTS

RAK Ceramics is committed to returning capital to shareholders via a sustainable dividend policy, aiming at a minimum payout of 20 fils on a semi-annual basis for FY 2022 subject to consideration of factors such as business outlook, capital requirement for growth opportunities, expansion plans, optimal leverage levels and healthy cash reserves in addition to regulatory approvals. To further enhance the visibility to the shareholders, RAK Ceramics commits to pay a minimum dividend of 60 fils over the next 3 years (i.e. 2022-2024)

Earlier in March 2022, AED 99.3m annual dividend were paid for 2021.

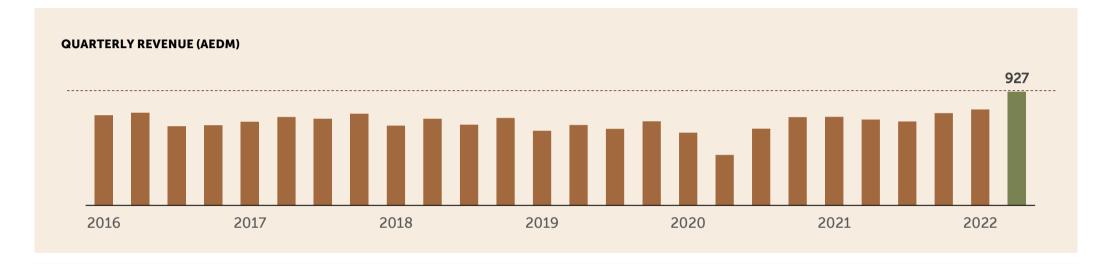
For the first half of FY 2022, the Board approved to distribute semi-annual cash dividends of 10 fils per share, representing AED 99.4m to be paid to the shareholders registered as at the closing of business day of the 12th of August 2022.

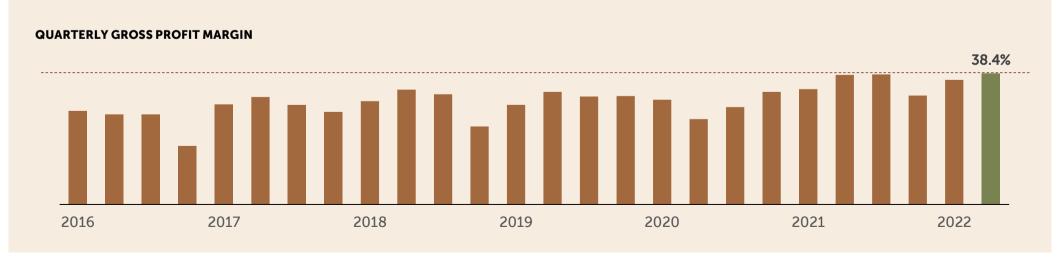




Q2 2022 Recap

Sustainable growth supported by solid operational fundamentals





2022 Priorities

Protect market share

Protect market share across all core markets and segments albeit increased challenges

Production expansion

Build, acquire and enhance production plants to increase capacity across all manufacturing footprint

Explore untapped market potential

Increase market share in nascent markets with untapped value potential

Embracing digitization

Develop E-commerce platform and grow online presence as such increasing brand accessibility and serving the end market

Launch new products and projects

Introduce new segments, range of products and collaborations to capture further growth and unlock value

Solidify retail presence

Enhance retail footprint by building retail concepts, opening outlet stores and refurbishing existing showrooms

Boost productivity & efficiency

Ongoing improvement in operational efficiency to sustain current margins in light of current market dynamics

Operation optimization

Optimize logistics and warehousing in addition to enhancing inventory control and management

Sustainably Responsible Brand

Improve internal practices in compliance with ESG initiatives in order to achieve sustainability on a business level



Short-term Initiatives Prioritized

Consolidating core businesses

Assuring seamless integration of KLUDI Group and finalizing consolation of RAK Porcelain, realizing immediate synergies by consolidating core businesses



Advancing on expansionary fronts

Commissioning for UAE production expansion projects in addition to ensuring relevant requirements are satisfied for greenfield project takeoff in Bangladesh and KSA

Enhancing and solidifying brand image

Strengthening our brand positioning as a ceramic lifestyle solution provider with a fully integrated product offering and international footprint



Increasing digital adoption

Tapping further into the e-commerce world by incorporating further business lines and launching into new markets



Building up business resilience

Riding out uncertainty and instability with a defensive approach to current market dynamics

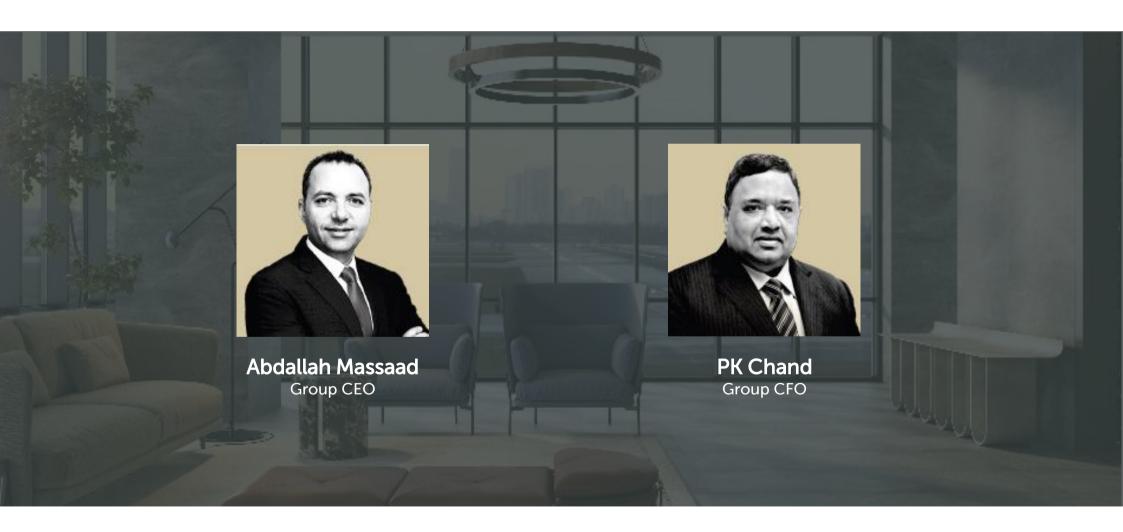
Improving sustainability status

Revisiting current ESG practices and building necessary foundation in line with international standards

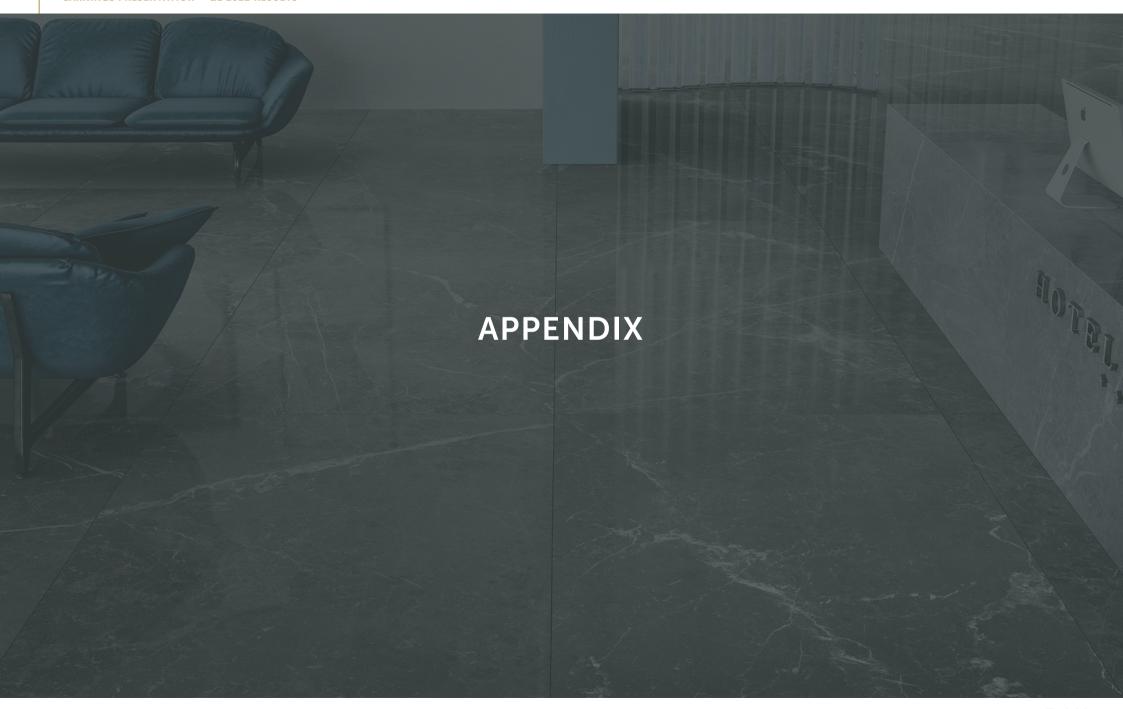




Q&A







Tiles Revenues by End Market

	QUARTERLY COMPARISON				
	Q2 21	Q1 22		Q2 22	
Amount in AED M	Amount	Amount	Amount	Growth YoY	Growth QoQ
United Arab Emirates	110.7	119.9	137.0	23.8%	14.3%
Kingdom of Saudi Arabia	143.6	119.8	181.4	26.4%	51.5%
Middle East (Ex. UAE and KSA)	26.8	32.2	34.9	30.4%	8.5%
India	64.3	91.7	101.2	57.3%	10.4%
Europe	47.9	44.0	54.1	13.1%	22.9%
Bangladesh	47.3	63.2	52.6	11.2%	(16.8%)
Africa	19.1	26.0	18.5	(3.2%)	(29.1%)
Rest of the world	13.2	19.3	15.4	16.7%	-20.6%
Total	472.8	516.1	595.1	25.9%	15.3%

YEARLY COMPARISON				
H1 21	H1 22			
Amount	Amount	Growth YoY		
238.1	256.9	7.9%		
301.9	301.2	(0.2%)		
46.5	67.1	44.4%		
152.8	192.9	26.2%		
89.4	98.2	9.8%		
100.9	115.9	14.8%		
35.5	44.5	25.5%		
27.8	34.7	24.7%		
992.9	1,111.3	11.9%		

Sanitaryware Revenues by End Market

	QUARTERLY COMPARISON				
	Q2 21	Q1 22		Q2 22	
Amount in AED M	Amount	Amount	Amount	Growth YoY	Growth QoQ
United Arab Emirates	30.7	44.1	39.0	27.0%	(11.5%)
Kingdom of Saudi Arabia	3.1	3.2	2.8	(9.5%)	(13.2%)
Middle East (Ex. UAE and KSA)	3.9	4.4	4.0	3.4%	(8.9%)
India	6.2	7.9	8.3	34.8%	6.3%
Europe	66.8	64.9	62.6	(6.3%)	(3.6%)
Bangladesh	19.2	22.3	21.4	11.5%	(3.9%)
Africa	3.1	2.9	3.4	10.2%	18.3%
Rest of the world	3.0	5.3	4.6	53.9%	(12.6%)
Total	136.0	155.0	146.3	7.5%	(5.6%)

YEARLY COMPARISON				
H1 21	H1 22			
Amount	Amount	Growth YoY		
66.2	83.1	25.6%		
6.9	5.9	(14.2%)		
7.6	8.5	12.3%		
14.0	16.2	16.1%		
125.5	127.5	1.6%		
40.7	43.7	7.39%		
6.0	6.3	5.9%		
6.3	9.9 57.8%			
273.1	301.2	10.3%		

EBITDA Workings

	QUARTERLY COMPARISON		
	Q2 21	Q1 22	Q2 22
Amount in AED M	Amount	Amount	Amount
Net profit/(loss) after tax	94.9	69.7	102.2
Тах	2.2	6.9	5.4
Interest- net	14.0	12.2	15.5
Depreciation & amortizations	42.0	40.9	43.0
Gain on KLUDI Group acquisition accounting	-	-	(32.4)
Extra-ordinary Impairment provisions on receivables	-	-	27.6
Impairment on Assets	-	-	2.9
Gain on sale of assets/CWIP write-off	(0.3)	(0.4)	-
Net gain on sale of China assets and Acacia Hotel provisions	(22.9)	-	-
EBITDA	129.9	129.7	164.3

YEARLY COMPARISON			
H1 21	H1 22		
Amount	Amount		
157.6	171.9		
7.8	12.3		
29.2	27.7		
84.5	83.9		
-	(32.4)		
-	27.6		
-	2.9		
(0.2)	-		
(22.9)	-		
256.0	294.0		

Like-for-Like Profit Workings

	QUARTERLY COMPARISON		
	Q2 21	Q1 22	Q2 22
Amount in AED M	Amount	Amount	Amount
Net profit /(loss) after tax	94.9	69.7	102.2
Add: Extra-ordinary impairment on trade receivables	27.2	-	27.6
Add: Impairment on Assets	-	-	2.9
Add: Hyper-inflation impact	0.9	1.1	2.3
Less: Gain on KLUDI Group acquisition accounting	-	-	(32.4)
Less: Gain on sale of China Assets	(50.1)	-	-
Like for Like Net profit	72.8	70.8	102.6

YEARLY COMPARISON	
H1 21	H1 22
157.6	171.9
27.2	27.6
-	2.9
1.7	3.4
-	(32.4)
(50.1)	-
136.3	173.4

Thank You

CONTACT US

If you have any questions or require further information, please do not hesitate to contact our investor relations department.

Investor Relations

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