



Global Code of Conduct

May 2026. Version 4.0

PREPARED BY
GROUP HUMAN RESOURCES

Statement of our Vision and Core Values

Our Vision

To be the leading ceramics lifestyle solution provider in the world.

Our Mission

At RAK Ceramics Group, we are on a mission to transform everyday living by creating high-quality products that not only enhance people's lives but also inspire positive changes in the world. Through our unwavering commitment to sustainability and innovation, we aim to redefine the way people experience their living spaces and contribute to a better future.

Purpose

RAK Ceramics exists to enhance customer experiences by transforming everyday living spaces with innovative, high-quality surfaces, bath, and kitchen, faucets, and tableware solutions. Our core purpose is to create exceptional value by combining timeless design with cutting-edge technology.

Our Values

1. Trust
2. Respect
3. Communication
4. Accountability
5. Commitment
6. Agility
7. Innovation
8. Passion

1. Introduction to & Purpose of the Global Code of Conduct

The Audit and Risk Committee of the Board of Directors of RAK Ceramics PJSC has adopted the following Global Code of Conduct to apply to officers, managers and employees of RAK Ceramics Group (hereinafter 'employees'). This Code is intended to direct officers, managers and employees on areas of ethical risk, provide guidance to help them recognize and deal with ethical issues, provide mechanisms to report unethical conduct, foster a culture of honesty and accountability, deter unethical behavior and promote fair and accurate disclosure and financial reporting.

No code or policy can anticipate every situation that may arise. Accordingly, this Code is intended to serve as a source of guiding principles. RAK Ceramics reserves the right to make all decisions on a case-by-case basis within the framework outlined in this code and applicable laws and regulations.

There are existing Code of Conduct documents attuned to local environments that have already been promulgated at some subsidiaries of the company. For any gaps, the provisions in the Global Code of Conduct will prevail.

- 1.1 This Code of Conduct summarizes RAK Ceramics PJSC standards of business conduct and ethics. It outlines key issues and ethical standards to which the Company subscribes and expects its employees to adhere to in course of meeting the shared vision and objectives. This Code specifies and assists in the continued implementation of the Corporate Business and Governance Principles by establishing certain non-negotiable minimum standards of behavior in key areas. The nature of this code is not meant to cover all possible situations that may occur. It is designed to provide a frame of reference against which to measure any activities. Employee should seek guidance when they are in doubt about the proper course of action in a given situation, as it is the ultimate responsibility of each employee to "do the right thing", a responsibility that cannot be delegated.
- 1.2 This Code of Conduct applies to all employees of the Company, its subsidiaries and controlled entities. For the purposes of this Code, "Company" refers to RAK Ceramics and all of its subsidiaries and divisions whereas "employees" refers to employees on the rolls of the company and to business partners to whom this code is specifically made applicable as per their engagement contract. Matters relating to code of business conduct, ethics, conflict of interest and additional matters relevant to Directors are contained in "*Code of Business Conduct and Ethics for Members of the Board of Directors*". Company officers, managers and supervisors are charged with the responsibility of communicating this Code of Conduct to employees under their direct supervision and enforcing its provisions. Any employee who knows of, or suspects, a violation of this Code, or has any questions regarding this Code or its application to a particular situation, should discuss these concerns with his or her immediate supervisor, or with the CHRO or with any other manager designated for handling such matters.
- 1.3 This code may be amended from time to time by the Company and such amended version shall be promulgated organization wide by publishing on the intranet or website within a week from the date of such amendment.
- 1.4 Violation of any of the Code's provisions could result in disciplinary action, including termination. No individual is expected to be discriminated against or suffer other reprisals for reporting in good faith violations or suspected violations, of this Code or any other law or statute. Employees should be guided by the provisions of the Whistleblower policy while reporting any such suspected violations.

2. Guiding Principles

- 2.1 As a responsible corporate citizen, RAK Ceramics' business practices have been to foster Integrity, Honesty, Fair Dealing, respect for cultural diversity and compliance with applicable laws and regulations in its chosen spheres of operations with optimal efficiency and effectiveness to create sustainable value for its stakeholders. RAK Ceramics' employees worldwide are expected to uphold and demonstrate this commitment in their everyday responsibilities.
- 2.2 Employees of the Company are expected to be guided by the following basic principles;
 - 2.2.1 Responsibility
 - 2.2.2 Accountability
 - 2.2.3 Integrity
 - 2.2.4 Efficiency
 - 2.2.5 Impartiality and
 - 2.2.6 Discretion

These principles are in addition to the 8 core values and are relevant in the perspective of ethical prudence.
- 2.3 The Employees are expected to put the company's interest ahead of personal or other interests, act honestly and legally and avoid any conduct that could damage or risk the reputation or image of the Company.
- 2.4 The employees are always expected to discharge their workplace responsibilities within the scope of their engagement with due diligence and care.

3. Statutory Compliance, Rules and Regulations

- 3.1 All employees of the Company are expected to be aware of and conduct themselves in accordance with the applicable laws, rules and regulations in the applicable jurisdictions/ countries in which they are resident and/ or operate and make best efforts not to willingly breach any provision of such laws.
- 3.2 The Employees of the Company are not authorized or permitted to achieve any Company objective by violating any Union, state, municipal, environmental, market or other governmental or regulatory body's laws, statutes, license requirements, regulations or generally accepted rules and standards in countries/ jurisdiction of their operation and/ or residence.
- 3.3 The employees are expected to prepare and file written reports wherever reports are required to be filed with statutory or governmental agencies within specified time periods. The employees entrusted with preparing information are expected to ensure that all scheduled filings are prepared with care and diligence, checked in time, submitted to their supervisors for validation and filed with appropriate authorities after receiving necessary internal approvals. They are also expected to maintain records as per policies of the Company.
- 3.4 In addition to the laws and regulations applied in the jurisdictions, the Employees are also expected to be fully aware of, know and follow workplace policies, procedures and rules of conduct issued by the Company from time to time in its various countries of operation or business locations.

4. Human Rights & Modern Slavery

RAK Ceramics is committed to upholding the highest standards of human rights and labor practices.

- 4.1 We prohibit all forms of forced labor, human trafficking, child labor, and modern slavery.
- 4.2 All business partners, contractors, and suppliers must sign a declaration of ethical labor practices.
- 4.3 We reserve the right to audit and disengage from any third party that violates these principles.

This commitment applies across all geographies, subsidiaries, and partnerships.

5. Employee Health and Safety (EHS)

- 5.1 RAK Ceramics is committed to protecting the environment, providing a safe and healthy workplace for all employees, contractors, and visitors, and adhering to all applicable legal requirements by;
 - 5.1.1 **Prioritizing Safety:** A firm commitment to preventing injuries, illnesses, and incidents, with the belief that all work-related incidents and illnesses are preventable.
 - 5.1.2 **Environmental Stewardship:** Commitment to minimizing environmental impact using cleaner fossil fuels, recycling of waste energy, and sustainable technology, including reducing and recycling waste, emissions, and preventing pollution.
 - 5.1.3 **Legal Compliance:** Adherence to local, national, and international environmental, health, and safety laws, regulations, and best practice industry standards.

6. Digital Conduct, Cybersecurity & Data Privacy

- 6.1 Employees must ensure secure, ethical, and responsible use of RAK Ceramics' digital infrastructure. This includes:
 - 6.1.1 Using only authorized hardware, software, and networks for company operations.
 - 6.1.2 Protecting passwords, access credentials, and other sensitive login information.
 - 6.1.3 Complying with global and local data protection regulations (e.g., GDPR, UAE Data Law).
 - 6.1.4 Avoiding use of personal email or cloud storage for work-related documents.
 - 6.1.5 Promptly reporting any cybersecurity breaches, phishing attempts, or suspicious activity to IT Security.
- 6.2 RAK Ceramics is committed to protecting 'Personal Data' in accordance with all applicable data protection laws, including the UAE Federal Decree-Law No. 45 of 2021 (PDPL), DIFC Data Protection Law, ADGM Data Protection Regulations, and

the EU GDPR where applicable. "Personal Data" means any information relating to an identified or identifiable individual, including names, National ID, contact details, financial, health, and employment information.

- 6.3 All personnel must collect, use, store, and share Personal Data only for legitimate business purposes, retain it no longer than necessary, and ensure appropriate safeguards are in place for any cross-border transfers outside the UAE or EEA (through Standard Contractual Clauses, adequacy decisions, or explicit consent).
- 6.4 Any actual or suspected Personal Data breach must be reported immediately to the Data Protection Officer to enable regulatory notification within the mandatory 72-hour timeline. Violations of these obligations may result in disciplinary action and personal liability under applicable law

7. Ethical Use of Artificial Intelligence (AI) & Emerging Technologies

- 7.1 RAK Ceramics recognizes the role of AI and automation in improving business outcomes. However, employees should ensure that proprietary business information and other confidential data should not be compromised due to use of AI tools.
- 7.2 Employees must not input confidential company information, personal data, trade secrets, or proprietary business data into public or unapproved AI tools, including generative AI platforms. AI may be used only for approved business purposes with authorization from Management and IT, and must not be used for unlawful, discriminatory, deceptive, or harmful activities, including generating misleading content or impersonation. Any decision supported by AI, especially those impacting employees, customers, suppliers, or other individuals must undergo meaningful human review. Accountability for all outcomes remains with the responsible personnel. Users are required to critically evaluate AI-generated outputs for accuracy, bias, and fairness before use or sharing, and must comply with all applicable laws and regulations related to AI, data protection, intellectual property, and industry standards.
- 7.3 Employees should be guided by and comply with the policies, procedures and guidance from the IT department in this matter.

8. Conflict of Interest

- 8.1 Each and every employee of the Company is expected to conduct his or her personal and business affairs in a manner such that neither a conflict, nor the appearance of a conflict, arises between those interests and the interests of the Company as detailed in the Conflict of Interest policy document.

9. Whistleblower Protection

- 9.1 RAK Ceramics has a standalone Whistleblower Policy (annexed to the Code) that all employees are expected to read and follow. The Policy encourages employees, contractors, business partners, or former employees to speak-up about misconduct, policy violations, fraud, legal breaches, or safety concerns without fear of consequences.
- 9.2 Retaliation of any kind against good-faith reporters is strictly prohibited and treated as a serious disciplinary matter. The No-retaliation includes actions such as dismissal, demotion, or unfair performance reviews. Reporter identities are kept strictly confidential and may only be shared with those directly involved in the investigation.

- 9.3 Protection applies solely to those acting in genuine good faith. Intentional or deliberate false or malicious reports are not protected and may themselves lead to disciplinary action. Importantly, a reporter does not need to be proven correct to be protected; honest but unsubstantiated concerns are fully covered.

10. Anti-Bribery

- 10.1 RAK Ceramics Group maintains a zero-tolerance policy towards bribery and corruption in all forms. This section applies to all employees and officers acting on behalf of the Group (collectively "concerned persons") regardless of geographic location, business unit, or seniority. This policy is designed to comply with and should be interpreted consistently with all and applicable laws and regulations in jurisdictions where the Group operates.
- 10.2 A concerned person shall not;
- 10.2.1 Offer, promise, give, or authorize the giving of a bribe to any person or make any facilitation payment to any Public Official, or a private sector counterparty;
 - 10.2.2 Request, agree to receive, or accept a bribe;
 - 10.2.3 Engage in any conduct that would constitute an offence under the Foreign Corrupt Practices Act (FCPA), UK Bribery Act, or any applicable local anti-corruption law;
 - 10.2.4 Use Group funds or assets for any corrupt purpose.
- 10.3 These prohibitions apply regardless of local custom, competitive pressure, industry practice, or the size of the advantage offered.
- 10.4 'Bribe' means any financial or non-financial advantage including cash, gifts, hospitality, entertainment, loans, favours, or any other benefit offered, promised, given, requested, or received with the intent to improperly influence a decision or obtain an unfair advantage.
- 10.5 'Public official' means any officer, employee, or representative of a government, government-controlled entity, public international organization, political party, or candidate for political office.

11. Corporate Commitment

- 11.1 While in employment with RAK Ceramics Group, an employee requires prior approval from an authorized senior member of management to work for any other entity either part time or full time, whether beyond official working hours or not, and with or without pay or other form of compensation.
- 11.2 Employees of the Company shall not compete with the Company. Nor shall they take personal advantage of business opportunities that they discover during the course of their employment, unless the Company expressly waives its interest in pursuing such opportunities.
- 11.3 A separated employee who had access to proprietary information or confidential data shall not compete with the Company for up to two years from the separation date, if a non-competition clause was contained in the employment contract.

- 11.4 If employees want to pursue business opportunities that might be of interest to the Company, they shall inform the Company to seek a management decision as to whether or not the Company wants to pursue the opportunity. While going forward with such opportunity, the employee is expected to abide by the terms and conditions of the employment contract and the provisions of the labour law applicable in the respective jurisdiction.

12. Customer Relations

- 12.1 It is an established policy of the Company to develop and foster fair, sustainable and mutually beneficial relationship with its customer's on an arm's length basis.
- 12.2 The Company expects its employees to respect its customers, their needs and contribute to satisfying these needs in efficient and effective manner such that the interest of the Company and shareholders are not compromised.

13. Suppliers, Sub-contractors and Business Associates Relations

- 13.1 The Company's policy is to deal with its suppliers, sub-contractors or business associates on an arm's length basis in a manner that creates and maintains long term trust based on objectivity, integrity fairness and honesty. The Company's procurement decisions are based on quality, service, price and reputation based on the needs of the Company and efficiency of the procurement. All employees are expected to adhere to the above principles.
- 13.2 An employee is not expected to permit himself or herself (or members of his or her family) to be obligated (other than in the course of normal banking relationships) to any organization or individual with whom the Company does business. This precludes accepting any payment from any organization or individual which has, or seeks to establish, a business relationship with the Company and which would otherwise unduly influence, or appear to unduly influence, that employee's actions toward the organization or individual that made such payment.
- 13.3 The Company encourages its regular suppliers, vendors and sub-contractors to provide a declaration of fair and ethical business practices adopted in their dealing with Company and expects the Employees engaged in counterparty relations to keep a record of such declarations.
- 13.4 The company expects all employees to use only legitimate practices in commercial operations and in promoting the Company position on issues before governmental authorities. As stated above, "kickbacks" or "bribes" intended to induce or reward favorable buying decisions and governmental actions are unacceptable and prohibited.

14. Accounting and other records and controls

- 14.1 All employees are expected to adhere to the established Company policy to record its business operations, create and maintain financial and non-financial books and statements, records and accounts which, in reasonable detail, accurately and fairly reflect all transactions, acquisitions and dispositions of assets and other activities the Company is involved with in its day-to-day operations.
- 14.2 All employees engaged in or are responsible for maintaining such books and records are to be aware that all books, records and accounts should conform to

generally accepted and applicable accounting principles, to all applicable laws and regulations and standard operating procedures of the Company. The preparation and maintenance of accurate and adequate records is the responsibility of each employee. This responsibility extends to all internal and external records, reports and correspondence. Employees are expected to sign only documents or records which they believe to be accurate and truthful. No employee is to withhold or conceal information requested by, or to furnish misleading information to, the internal auditors, independent auditors, Directors of the Company or to any others authorized by Company to receive it.

- 14.3 The Group is committed to be fully compliant with all laws, regulations, statutes and procedures regarding taxation. It believes in full transparency and legitimate tax planning initiatives, obtaining external expert help wherever required. Employees should not be part of any such initiative or execute any actions that promote tax evasion or that violates relevant statutes and regulations.

15. Gifts, Entertainment & Hospitality

- 15.1 Employees shall not accept a gift, entertainment or anything else of value from a contractor, supplier, customer, consultant, landlord, sponsor or any person or entity with whom the Company has existing or prospective commercial dealings without the written consent of the Company, except where, in the case of a gift or entertainment, the value is within the limits prescribed by the Company from time to time, or is of a promotional nature and within commonly accepted industry practice, local customs and guidelines established by the Company. However, in any case, cash should not be accepted as gifts. The value of such gifts should not exceed AED 500 or its equivalent in respective local currencies.
- 15.2 If an employee receives non-cash gifts with a value exceeding AED 500, from any of the above-mentioned persons, and it would be deemed offensive to reject or a rejection would unintentionally impact relationships with customers and clients, it should immediately be reported to the HR department and Internal Audit Department. The concerned employee should be guided by the directions of the above departments and comply accordingly.
- 15.3 Employees should be guided by the Conflict of Policy and Other policies issued by the HR department from time to time regarding Gifts, Entertainment and Hospitality.

16. Public Communications

The Company has a policy to adhere to communication and dissemination of information as required under applicable laws in a fair, diligent and transparent manner. All such communications shall be made public through authorized representatives of the Company. Unless authorized by the Company, an employee shall not disseminate information on behalf of the Company or interact with public media except to the extent authorized by the Company in the ordinary course of the business.

17. Confidential Information

- 17.1 The Company's continued success depends on the use of its proprietary confidential information and its nondisclosure to third parties. Confidential information comprises any information that is not or not yet public information. It includes trade secrets, business, marketing and service plans, consumer insights, engineering and manufacturing ideas, product recipes, designs, databases, records, salary information and any non-published financial or other data.

- 17.2 Unless required by law or authorized by the Company, employees shall have duty of care not to disclose confidential information of the Company or allow such disclosure. This obligation continues beyond the termination of employment. Furthermore, employees must use best efforts to avoid unintentional disclosure by applying special care when storing or transmitting confidential information.
- 17.3 The Company respects that third parties have a similar interest in protecting their confidential information. In case those third parties, such as joint venture partners, suppliers or customers, share with the Company confidential information, such information shall be treated with the same care as if it was the Company's confidential information. In that same spirit, employees shall protect confidential information that they have obtained in the course of their prior employment.
- 17.4 Employees shall use only official means of communications (Official e-mails / mobiles / telephones / id's in various applications) in all business dealings. Unless expressly permitted by the organization, employees shall not use their personal means of communication (Personal e-mails / mobiles / telephones / id's in various applications) for official dealings or transmitting business information.

18. Workplace Conduct

- 18.1 The Employees of the company are expected to maintain high degree of professionalism, objectivity, fairness, courtesy and sensitivity in their dealings with peers, subordinates and superiors in order to meet the Company commitment to providing a safe and non-discriminatory working environment for all employees.
- 18.2 All employees are expected to be cognizant of safety and security needs, policies and regulations. The safety and security of employees, their fellow co- workers or any other persons on the Company's premises shall take precedence in discharging work related responsibilities by employees.
- 18.3 All employees of the Company are to make sure that they are fit and able to perform their assigned duties when they report for work. Employees who are taking legally prescribed drugs and who are concerned that such drugs may impact their ability to carry out their normal work assignments must consult with their physician and inform their supervisor and Human Resources department.
- 18.4 All employees are to understand that the use, sale, possession, manufacture, dispensing or distribution of alcohol, unauthorized drugs or controlled substances under applicable laws of the countries/ jurisdictions of residence by an employee on Company premises is strictly prohibited. The abuse of legal drugs on Company premises or during normal work hours is likewise prohibited. The Company retains the right to search any and all Company property, as well as the employee's person and personal possessions, at any time. Controlled, prohibited or illegal substances will be confiscated, and where appropriate, turned over to the authorities.
- 18.5 The possession of firearms or other weapons or any other dangerous or illegal articles (excluding articles/ chemicals or agents used in company operations) on Company premises or while on Company business is prohibited except to the extent permitted under applicable laws for reasons of maintaining security and safety services by employees in the security services. Employees are prohibited from using any fixture or article of company for unintended purposes.

- 18.6 Employees are not allowed to use Company resources, i.e., equipment, manpower, supplies, facilities, etc., for another organization, unless specifically allowed by the Company to do so.
- 18.7 Company resources, including time, materials, equipment and information, are provided for company business use. Nonetheless, occasional personal use is permissible as long as it does not affect job performance or cause a disruption to the workplace. Company email accounts should only be for used for personal matters when it is not practicable to use a personal email account.
- 18.8 Employees and those who represent RAK Ceramics are trusted to behave responsibly and use good judgment to conserve company resources. Managers are responsible for the resources assigned to their departments and are empowered to resolve issues concerning their proper use.
- 18.9 Employees are not allowed to use company equipment such as computers, copiers and fax machines in the conduct of an outside business or in support of any religious, political or other outside daily activity, except for company - requested support to non-profit organizations. The Company does not solicit contributions nor distribute non-work related materials during work hours.
- 18.10 In order to protect the interests of the RAK Ceramics Internet network and employees, RAK Ceramics reserves the right to monitor / copy or review all data and information including personal data, if any contained on an employee's company-issued computer or electronic device, the use of the company provided Internet or RAK Ceramics' intranet. The company does not tolerate the use of company resources to create, access, store, print, solicit or send any materials through any mediums including social media like Facebook, Twitter, LinkedIn, Snapchat, WhatsApp that are harassing, threatening, abusive, sexually explicit or otherwise offensive or inappropriate.
- 18.11 Employees are prohibited from engaging in any sexual harassment, bullying or any verbal, physical or psychological violence. Viewing and transmission of pornographic material on official devices is a very serious offence which risks summary dismissal.
- 18.12 The Company has zero tolerance of workplace violence or inappropriate behaviour including physical assault, battery and any act which inflicts bodily harm by an employee on other co-worker or person inside the Company premises and facilities.
- 18.13 All employees of the Company are expected to treat their co-workers objectively fairly and courteously without regard to age, race, colour, gender, religion, national or social origin, disability, or any other form of discrimination.

19. Social Media Conduct

Employees are expected to conduct themselves online on public platforms, professional networks (such as LinkedIn), and private or group messaging channels in a manner consistent with the values and reputation of RAK Ceramics Group. Contents that are inflammatory, discriminatory or disrespectful towards colleagues' nationality, country of origin, culture, religion or political views must not be posted, shared, forwarded or reacted to. Staff should exercise discretion in connecting with colleagues on personal platforms, respect each other's privacy, and never use social media to harass, bully or disparage colleagues, customers, partners or the Group.

20. Equal opportunities and fair treatment

Subject to overriding provisions/ requirements under applicable laws to provide preferential local employment, the Company strives to provide a workplace where all individuals have an equal opportunity to work, advance and contribute to the Company's success. To be successful in the global marketplace for skilled resources, the Company fosters a work environment that is inclusive of organizational, personal and cultural differences in all aspects of its business. Thereby the Company offers equal employment and advancement opportunity to all qualified individuals without distinction or discrimination on grounds of age, race, colour, gender, religion, national or social origin, disability, or any other form of discrimination. This principle applies to all employees and applicants for employment and to all aspects of the employment relationship.

21. Diversity, Equity & Inclusion (DEI)

RAK Ceramics values diversity and fosters an inclusive workplace where all individuals are treated with dignity and respect.

- 21.1 We promote equal opportunity regardless of gender, age, nationality, religion, disability, or background.
- 21.2 Inclusive leadership and cultural awareness are encouraged at all levels.
- 21.3 Hiring and promotions are based solely on merit, competence, and performance.
- 21.4 We support flexible workplace practices that accommodate diverse needs.

Diversity is not just a metric but a mindset we expect every employee to embrace.

22. Insider Trading

Employees are prohibited from dealing in (i.e. purchasing and selling) listed shares or other securities of the Company or its subsidiaries by the employees on the basis of potential share price sensitive information which is not yet public. All the employees are expected to familiarize themselves with the company's insider trading policy and comply with all applicable laws, regulations, formalities and procedures in this regard.

23. Sanctions and Trade Controls

- 23.1 RAK Ceramics shall always conduct its businesses in full compliance with all applicable economic sanctions, export controls, and trade restriction regimes. This section applies to all employees, officers and third parties acting on behalf of the Group. The Group's operations are subject to multiple overlapping sanctions regimes, including: US sanctions administered by the Office of Foreign Assets Control ('OFAC'); European Union restrictive measures; United Nations Security Council sanctions; UAE Cabinet Resolution No. 74 of 2020 (and subsequent amendments) implementing UN sanctions and UAE national sanctions; and United Kingdom sanctions under the Sanctions and Anti-Money Laundering Act 2018 ('SAML'). Violations of sanctions laws can result in severe criminal and civil penalties for individuals and the Group, reputational damage, and loss of access to the US financial system.
- 23.2 No employee or third party acting on the Group's behalf may, without prior written authorization;
 - 23.2.1 Conduct any transaction with, or for the benefit of, sanctioned nationals

- 23.2.2 Make or receive any payment, directly or indirectly, involving sanctioned nationals
- 23.2.3 Provide financing, letters of credit, or other financial services to or for sanctioned nationals
- 23.2.4 Engage in any conduct that causes or facilitates another person to violate applicable sanctions
- 23.2.5 Take any action designed to evade sanctions detection, including through the use of intermediaries, shell companies, or misrepresentation of the origin or destination of goods.

24. Environmental, Social & Governance (ESG) Responsibility

- 24.1 RAK Ceramics is dedicated to environmental stewardship, social responsibility, and sound governance.
- 24.2 Employees must follow internal ESG policies and relevant environmental laws.
- 24.3 We encourage participation in sustainability initiatives (e.g., energy reduction, waste segregation).
- 24.4 All business units must maintain accurate environmental records and disclosures.
- 24.5 Managers are expected to lead and report ESG compliance within their teams. Sustainability is central to our value creation strategy and long-term growth.
- 24.6 All employees are expected to be aware of the Company's commitment to contribute to sustainable business development with respect to environmental issues and requirements and its environmental policy statements issued from time to time.
- 24.7 The employees of the Company are expected to have knowledge of, monitor and adhere strictly to all applicable Federal, State Municipal and Local environmental laws and regulations that impact the Company operations and business including the requirements under environmental standards of the financial participants. Such rules and regulations may include, without limitations, laws and regulations with reference to emissions, environmental impacts and stipulated environmental characteristics of inputs and outputs and methods used in the business processes of the Company.

25. Contributions to Community and civil society

- 25.1 The Company has a longstanding commitment to be a good corporate citizen and responsible member and neighbor to the communities in which it operates, or where its operations subsidiaries or divisions are located.
- 25.2 Employees are encouraged to participate (on their own time) as contributing members of community, or civil or government or charitable or voluntary or professional organizations creating social value and contributing to community development. However, such participation may remain as an independent contributing member and not as a representative of the Company unless specifically authorized by the Company. Employees should also consider such participation in context of an explicit or implied conflict of interest.

26. Reports and Periodic Reviews

- 26.1 Any employee who is requested to make, authorize, or agree to any offer or payment which is, or may be, contrary to this code will promptly report such information to the employee's manager, the Chief Audit, Risk and Compliance Officer, the CHRO, the General Counsel or to the Manager In-charge responsible for financial activity.
- 26.2 Any employee who acquires information (for example, newspaper reports, reports from customers, or statements of individuals involved) that gives the employee reason to believe that any employee is engaged in conduct forbidden by this code, or that any sales representative, distributor, buyer, or other person or firm representing the Company in any transaction is engaged in the type of conduct (whether or not in connection with a transaction involving the Company or its products) which, if engaged in by an employee of the Company, would violate this code, will promptly report such information to the employee's manager, the Chief Audit, Risk and Compliance Officer, the CHRO, the General Counsel or to the Manager In-charge responsible for financial activity.
- 26.3 Any manager receiving a report as cited above will promptly consult with assigned Company's Legal Counsel and thereafter will, after appropriate investigation, take timely remedial or other action as warranted under the provisions of this code. Such manager will also promptly report the matter to higher management.

27. Violations of the Code

- 27.1 Violations of the code are grounds for disciplinary actions. Disciplinary actions can include a range of sanctions including termination, suspension, reduction of salary and other measures that are in accordance with the applicable laws and regulations. Disciplinary measures are detailed in Employee handbook and other relevant policies and procedures.
- 27.2 Disciplinary action will be taken, not only against individuals who authorize or participate directly in a violation of the code, but also against:
 - 27.2.1 Any employee who may have deliberately failed to report a violation of the code;
 - 27.2.2 Any employee who may have deliberately withheld relevant and material information concerning a violation of this code; and
 - 27.2.3 The violator's managerial superiors, to the extent that the circumstances of the violation reflect inadequate leadership and lack of diligence.
- 27.3 Where an employee is accused of violating the regional laws governing business, and the employee has relied in good faith on the advice of Company Legal Counsel after full disclosure of the material facts, no disciplinary action may be taken against the employee under this code; and the Company may, within the limits permitted by law, assist in the employee's defense.

Change Control

This policy is subject to annual review, and will be revised as necessary to ensure its continued relevance and effectiveness.

| Issued/Revised | Effective Date | Key Changes |
|-----------------------|---------------------------|--|
| Revised | 7 th May 2017 | Revised issue after approval from the Audit and Risk Committee |
| Revised | 11 th May 2022 | Revised issue pursuant to changes in UAE labour law and after approval from the Audit and Risk Committee |
| Revised | 14 th May 2025 | Revised issue after approval from the Audit and Risk Committee |
| Revised | 11 th May 2026 | Revised issue after approval from the Audit and Risk Committee |

Appendices

1. Conflict of Interest Policy
2. Whistle Blower Policy



Conflict of Interest Policy

May 2026 Version 5.0

PREPARED BY
Legal Department

1. Purpose & Objective

The purpose of this policy is to ensure compliance with internationally recognized and accepted business and ethical standards by RAK Ceramics and its employees and to enhance the confidence of outside entities in the integrity of the Company and its employees by:

- Establishing rules of conduct with respect to conflict of interest and minimizing the possibility of conflict of interest arising between private interests of employees and their official duties.
- Providing for the objective and fair resolution of such conflicts should they arise.

2. Scope of Application

- This policy applies to all employees, including part time employees and officers on short term or long-term contract on a monthly remuneration with RAK Ceramics PJSC (the "Company") and its affiliates (the "Group").
- Matters relating to conflict of interest and additional matters relevant to Directors are contained in "*Code of Business Conduct and Ethics for Members of the Board of Directors*".

3. Definitions

The following definitions apply for the purpose of this Policy:

"Conflict of Interest" Conflict of interest arises when the employee has, permanent or temporary, competing professional, personal, financial, or relational interests that could compromise their ability to act impartially, ethically, or in the best interest of the Company. It occurs when these competing interests create a risk that decisions or actions may be unduly influenced by self-interest, bias, or external pressures, rather than objective judgment, including if official duties and responsibilities of an employee are compromised or could be potentially compromised by his or her personal and/or private interests. A conflict of interest may be real, apparent or perceived.

"Real" conflict of interest exists when the employee has knowledge of a private interest economic, a reward or otherwise that could influence the exercise of his or her official duties and responsibilities.

"Apparent" or "perceived" conflict of interest exists when the employee is in a situation in which a reasonably well-informed person could have a reasonable apprehension that a conflict of interest exists, even when there may not be a conflict.

"RAK Ceramics" RAK Ceramics PJSC and any of its affiliates (referred to as "Group")

"Family Member" First degree relatives of an employee, i.e. the Employee's spouse or partner, parents, children, siblings, mother-, father-, brothers- and sisters-in-law.

4. Policy Principles

The policy is primarily based on section 8 of RAK Ceramics Code of Conduct which specifies that:

- Every employee of the Company is expected to conduct his or her personal and business affairs in a manner that neither a conflict, nor the appearance of a conflict, arises between those interests and the interests of the Company.

Employees should also recognize and be aware that;

- Conflict of interest; real, apparent or perceived undermines the confidence reposed in the employees and may adversely affect their reputation and personal standing.
- Granting or acceptance of improper benefits can constitute a criminal offence according to various international conventions and national laws.
- While discharging their official duties, they must exercise due professional care and diligence, must be impartial, and should not unduly benefit through their position within RAK Ceramics Group.
- When a conflict of interest exists, the interests of the group supersede those of the employees.
- Having a conflict of interest does not necessarily indicate wrongful conduct and punitive actions will not be taken for reporting, discussing, or seeking information about conflict of interest.

In discharge of their official duties and responsibilities, the employees;

- Will not give preferential treatment or disclose confidential information to private or personal interests, or any person or organization intent on securing dealings with RAK Ceramics group.
- Will not knowingly take advantage of, nor benefit from, information that is obtained in the course of their official duties and not generally available to others.
- Will withdraw from activities or situations in which they believe there could be a conflict of interest, and they will report in writing to their Functional Head and Chief Governance and Sustainability Officer (CGSO), details of their actions and the perceived conflict.
- Will not solicit economic consideration nor accept gifts for preferential treatment / service.
- Will not directly or indirectly use or allow the use of RAK Ceramics property of any kind, for any purposes other than those that are approved.
- Shall refrain from exploiting their position or employment with the Company for personal gain unrelated to their official duties or the Company's interests.
- Shall refrain from setting up, engaging or soliciting any business, contracts, or ventures that is competing, ancillary or supporting the businesses of the Company, without duly disclosures and prior approval

4. Policy Principles (contd.)

Notwithstanding the above, employees can participate in, have membership in, and serve not-for-profit organizations or other engagements / relationships as described and allowed in section 5 below. While participating in charitable or community based activities employees will avoid behaviors that could infer that they are participating in an 'official' capacity on behalf of RAK Ceramics Group unless these are undertaken by the Group itself. Employees will ensure that these activities do not unduly interfere with their job-related duties and will not use RAK Ceramics premises, equipment, or supplies, unless such use is otherwise authorized.

The employee shall endeavor to avoid all such situations / circumstances that could lead to real or potential conflict of interest involving another person who is personally close to the employee though is not a Family Member as defined for this policy.

In case of any doubts, prompt disclosure should be made and approval sought, if required, from CGSO and the Group Chief Executive Officer (GCEO) of RAK Ceramics.

All employees are required to disclose all such potential conflicts to the management as and when they arise. New hires are requested to disclose all actual or potential conflicts of interest at or before commencement of employment. Disclosures should be made to pcoi@rakceramics.com.

In addition to that, the Internal Audit Department shall conduct an annual assessment exercise wherein employees would be required to submit declarations, disclosing their potential conflicts and interests. The onus would be on the employee to disclose and declare all such conflicts under this policy and an employee's obligation will not be limited to completing and submitting the self-declaration under the Annual Potential Conflict of Interest exercise run by the Internal Audit department.

5. Conflict of Interest Scenarios

There are several situations where conflicts of interest are likely to arise. However, being too specific risks restricting the application of this Policy to the examples specifically mentioned. It should be noted that this list of potential conflicts of interest is not exhaustive. Even if a particular situation is not expressly mentioned herein, employees are advised to disclose all situations which may result in a conflict of interest and, where appropriate, seek approval.

a) Outside Employment / Engagements:

- While in employment with RAK Ceramics group, an employee requires prior approval to work for any other entity either part time or full time, whether beyond official working hours or not, and with or without pay or other form of consideration.
- It is prohibited to be engaged with entities belonging to the same business segment (Tiles, Sanitary ware, Tableware, Faucets).
- An employee holding any position that enables him or her to act as advisor/officer of any governmental/statutory agency which has regulatory or supervisory power over group should have prior approval from the Audit and Risk Committee of RAK Ceramics PJSC.

5. Conflict of Interest Scenarios (contd.)

a) Outside Employment / Engagements (contd.):

- Employees should not be engaged with knowledge network/expert network consultancy entities, irrespective of the domain, without obtaining prior permission from the company.
- The employee shall disengage from the external organization in case the approval is refused. Any new position should only be accepted after prior approval from GCEO, who may grant the approval after CGSO's endorsement.

b) Interest in any Entity having current or prospective business relations with RAK Ceramics:

- Employees or their families shall not have a direct or indirect Interest in any Entity having current or prospective business relations with the Company, irrespective of the activity of that entity, be it a contractor, supplier, customer, landlord, sponsor, or otherwise. In the event such a conflict arises, the employee should recuse from any process or activity relating to that entity and inform their functional heads and/or CGSO in writing.

c) Outside Business Activities/Private Interests:

- All employees should disclose all their business activities / other private interests/ stakes in any business activities outside the company. The provisions set forth in this section shall apply irrespective of the nature of such business activities, whether that is beyond the official working hours and with or without pay or other form of consideration. The company reserves the right to either approve or decline approval for such arrangements.
- Holding unlisted shares or shares/debentures/other financial instruments/mutual funds listed on any recognized stock exchange will not be covered under this provision.

d) Direct or indirect interest in entities belonging to the same business segment as that of RAK Ceramics:

- It is prohibited to have any direct or indirect position/stake including but not limited to ownership, shareholding, directorship, partnership, agency, consultancy, profit sharing or employment of self in any entity belonging to the same business segment as that of RAK Ceramics. Any similar interests of family members should be disclosed. For clarity, business segment will mean the "core business segment" of RAK Ceramics group as defined by the management from time to time, which currently is Tiles, Sanitary ware, Tableware and Faucets.

5. Conflict of Interest Scenarios (contd.)

e) Speaking Engagements and Publications (outside of RAK Ceramics):

- The Group takes pride when its officers and employees are invited to speak at industry events, conferences, or webinars. These opportunities enhance the Group's visibility and position it as thought leaders in the sector. However:
 - All speaking engagements should be approved in advance by the relevant Head of Function.
 - HR should be informed of the engagement once approved by the Head of Function.
- Any publication by an employee to an external audience outside of RAK Ceramics on any subject that relates to RAK Ceramics, or the business of RAK Ceramics is subject to approval from GCFO (where financial data is involved) or Chief Audit, Risk and Compliance Officer or CHRO or GCEO, RAK Ceramics.

f) Employment of a Family member of an Employee:

- The employment of a Family Member of an employee in the group is not allowed if;
 - The employee is involved in the hiring decision concerning the Family Member.
 - The employee is in a supervisory, subordinate or control relationship with a Family Member.
 - Where the employment of a Family Member creates any actual, perceived or potential conflict of interest, the relationship must be disclosed. Employment of the employee and family member in the same department is not allowed. RAK Ceramics will make reasonable efforts to mitigate any such potential conflict of interest by transferring one or the other of the related employees to another position

g) Bribery and Prohibited Benefits:

- Employees shall not accept a gift, entertainment or anything else of value from a contractor, supplier, customer, consultant, landlord, sponsor or any person or entity with whom the Company has existing or prospective commercial dealings without the written consent of the Company, except where, in the case of a gift or entertainment, the value is within the limits prescribed by the Company from time to time, or is of a promotional nature and within commonly accepted industry practice and guidelines established by the Company.
- Employees shall not accept loans from entities doing business with the Company, except for normal personal loans from banks and recognized financial institutions.

6. Conflict Resolution Mechanism

Depending on the nature of conflict, it could either be;

- Prohibited activities/scenarios and which require approval for continuation:
 - Any engagement / ownership interest of an employee in any entity belonging to the same business segment (Tiles, Sanitary ware, Tableware, Faucets).
 - Direct or indirect interest of employee and/or family in any entity having current or prospective business relations with the company.
 - Involvement in hiring decisions of a family member.
 - Having superior-subordinate or control relationships with family members.
 - Employment of family members in the same department.
 - Acceptance of loans from companies doing business with the company (except from banks and recognized financial institutions).

- Activities/scenarios that require pre-approval and disclosure:
 - Engagement/employment including paid or unpaid positions outside the company.
 - Engagement as an advisor/officer of any governmental/statutory agency which has regulatory or supervisory power over the group.
 - Speaking engagements outside company.
 - Publication of articles/books relating to RAK Ceramics group.
 - Engagements with knowledge network/expert network consultancy entities.
 - Acceptance of gifts of value, above the predefined limit, from entities having existing or prospective commercial relationships with the company.

- Activities/scenarios that require disclosure:
 - Business Activities/Private interests of employees outside the company - requires approval based on case to case basis.
 - Any engagement / ownership interest of a family member of the employee in any entity belonging to the same business segment (Tiles, Sanitary ware, Tableware, Faucets).
 - Participation in NGO's, charities and other community based activities.

7. Procedures

- Disclosure of a conflict of interest must be made to the employee's functional head and the Chief Audit, Risk and Compliance Officer. All such conflicts shall be examined by the Internal Audit Department and wherever approval is required; such approval shall be sought from the GCEO and/or Audit and Risk Committee of RAK Ceramics. Any approval requires CGSO's approval before it is granted by the GCEO, RAK Ceramics. Depending on the level of the employee and particulars of the positions held, these shall also be approved by the GCEO or the Audit and Risk Committee.

7. Procedures (contd.)

- The Internal Audit Department is authorized to collect additional information, interview relevant personnel, conduct required data analytics and seek additional clarifications from the concerned employees / third parties to assess the correctness of the disclosure.
- CGSO should inform the final decision to the employee and the relevant functional head once necessary approvals are obtained and will communicate the resolution mechanisms as decided by the GCEO or Audit and Risk Committee. Internal Audit shall be authorized to monitor the implementation of resolution mechanisms and submit requisite reports as desired by the management.
- Disclosures, approvals and rejections shall be documented in writing and a copy shall be kept by the employee as well as by his/her supervisor and the Internal Audit Department. Any material changes to the disclosed/approved conflicts shall also be subject to renewed disclosure/approval.
- Should the employee feel that an approval has been denied unfairly, he/she may approach the GCEO directly.

8. Violations

Activities which violate or appear to violate this Policy shall be reported to the management and GCEO, RAK Ceramics through Internal Audit Department. RAK Ceramics will regard any violation of this policy as a serious breach of an employee's obligations and will take strong disciplinary action potentially including termination of employment.

Change Control

This policy is subject to annual review, and will be revised as necessary to ensure its continued relevance and effectiveness.

| Issued/Revised | Effective Date | Key Changes |
|-----------------------|---------------------------|--|
| Initial Issue | 12 th Nov 2014 | Initial issue after approval from the Audit Committee of RAK Ceramics |
| Revised Issue | 04 th Aug 2016 | Revised issue after approval from the Audit Committee of RAK Ceramics |
| Revised Issue | 11 th May 2022 | Revised issue pursuant to changes in UAE labour law and after approval from the Audit and Risk Committee of RAK Ceramics |
| Revised Issue | 14 th May 2025 | Revised issue after approval from the Audit and Risk Committee of RAK Ceramics |
| Revised Issue | 11 th May 2026 | Revised issue after approval from the Audit and Risk Committee of RAK Ceramics |



Whistleblower Policy (Speak-Up!)

May 2026, Version 5.0

PREPARED BY

Human Resources Department

Legal Department

1. Background

This Whistleblower Policy (Speak-Up!) addresses the commitment of RAK Ceramics (the "Company") to integrity and ethical behavior by helping to foster and maintain an environment where employees can act appropriately, without fear of retaliation. To maintain these standards, RAK Ceramics encourages its employees who have concerns about suspected misconduct or any breach or suspected breach of law or regulation that may adversely impact the Company, to come forward and express these concerns without fear of punishment or unfair treatment.

RAK Ceramics conducts business based on the principles of fairness, honesty, openness, decency, integrity and respect. It is the Company's policy to support and encourage its employees to, responsibly, report and disclose improper or illegal activities, and to fully investigate such reports and disclosures. It is also the Company's policy to address any complaints that allege acts or attempted acts of interference, reprisal, retaliation, threats, coercion or intimidation against employees who report, disclose or investigate improper or illegal activities (the "Whistleblowers") and to protect those who come forward to report such activities. The Company assures that all reports will be promptly investigated and treated in strict confidence. Reports can be made anonymously, if desired.

2. Objectives of the Policy

The intended objectives of this policy are:

- ✓ To provide avenues for employees to raise concerns and define a way to handle these concerns.
- ✓ To enable Management and or the Board to be informed at an early stage about acts of misconduct.
- ✓ To reassure employees that they will be protected from punishment or unfair treatment for disclosing concerns in good faith in accordance with this procedure.
- ✓ To help develop a culture of openness, accountability and integrity.

3. Scope of the policy

This whistleblowing policy is applicable to all group entities of RAK Ceramics. It governs the reporting and investigation of complaints as well as protection for the whistleblower. The complaints / concerns could be regarding, inter alia:

- ✓ Incorrect financial reporting
- ✓ Fraud and bribery
- ✓ Corruption
- ✓ Theft and misappropriation
- ✓ Unlawful activity
- ✓ Activities that are not in line with the Global Code of Conduct and other policies
- ✓ Discrimination at workplace due to racism, nepotism or abusive behavior
- ✓ Activities, which otherwise amount to serious improper conduct
- ✓ Employee misbehavior / harassment
- ✓ Conflict of Interest

Scope Exclusions: Issues related to routine HR matters like Compensation & Benefits, Appraisals, Promotions etc. should be raised through the relevant HR forums and the whistleblower platform should not be used for such matters.

4. Training

Dissemination of Policy and Awareness Training - The whistleblower policy shall be disseminated across Group entities and uploaded in the company's intranet portal and will form part of the Global Code of Conduct as an annexure. In addition, awareness training shall be conducted on a regular basis across Group entities. Such training can either be live sessions or pre-recorded videos and may be prepared by personnel from Human Resources, Legal and Internal Audit. The contents of such training shall be approved by the Whistleblower Committee. Attractive and catchy phrases other than the term "whistle blower" may be used in the training as title or contents and can include games, quizzes and other interactive situations to make the training user friendly, engaging and absorbing.

5. Safeguards

Harassment or Victimization – Group management assures that there will not be any retaliation or harassment or victimization for reporting concerns under this policy. Punitive or detrimental actions will not be taken against an employee who makes a report or otherwise officially raises genuinely held concerns, even if on investigation they are not fully substantiated. The whistleblower does not need to prove the concern to be protected, provided the report is made in genuine good faith. The No-retaliation includes actions such as dismissal, demotion, or unfair performance reviews. If an employee believes that he / she is being victimized within the workplace because of having made the report or raised the concern, he / she should inform the Whistleblower Committee.

RAK Ceramics is committed to investigating any such reports or disclosures fully, fairly, quickly and confidentially where circumstances permit.

Confidentiality - Every effort will be made to treat the reporting individual's identity with appropriate regard to confidentiality. So far as the General Counsel considers it appropriate and practicable, and after informing the Committee, the employee who made the report may be kept informed of the progress of the investigation.

Anonymous Allegations - This policy encourages employees to put their names to allegations because appropriate follow-up questions and investigation may not be possible unless the source of the information is identified. Nonetheless, concerns expressed anonymously will be explored appropriately, but consideration will be given to:

- ✓ The seriousness of the issue raised;
- ✓ The credibility of the concern; and
- ✓ The likelihood of confirming the allegation from credible sources.

Bad Faith Allegations: Allegations in bad faith and made with an intention to tarnish the image of an individual or intentionally implicate a person in false cases may result in disciplinary action.

6. Reporting and Handling of Whistleblower Complaints

Reporting Mechanism and Process- The Company has established secure and structured reporting mechanisms for employees to report concerns, misconduct, or incidents. Primary reporting channels include a QR code and a dedicated email address (whistleblowing@rakceramics.com). Secondary reporting channels include directly contacting, via email and/or telephone, the committee members or the Group Chief Executive Officer (GCEO) or the Chairperson of the Audit and Risk Committee (ARC) of RAK Ceramics PJSC. Human Resources and Legal departments will issue detailed procedures for reporting whistleblowing concerns and upload the same in the company intranet and exhibit them at various facilities/locations of the company in various languages.

Reports may be submitted anonymously to encourage open and unbiased reporting. Providing contact details is optional; where shared, such information will be used only for clarification or follow-up and will be treated with strict confidentiality. All submissions are routed to authorized members of the Whistleblower Committee and handled in accordance with this policy. For any queries or support, employees may contact whistleblowing@rakceramics.com.

All cases are securely recorded and maintained in the whistleblower register by the office of the General Counsel to ensure proper tracking, investigation, and closure, supporting transparency and accountability.

The Whistleblower Committee consists of the following:

- ✓ General Counsel and Vice President - Legal - Chair
- ✓ Chief Human Resources Officer – Member
- ✓ Chief Governance and Sustainability Officer – Member

In case the whistleblower feels uncomfortable reporting the matter to any of these individuals, they should report it directly to the Group Chief Executive Officer.

If the whistleblower feels uncomfortable reporting the matter to the Group Chief Executive Officer, he / she may report it directly to the Chairperson of the Audit and Risk Committee of RAK Ceramics PJSC

Their contact details are provided in annexure 1.

Timing - The earlier a concern is expressed, the easier it is to take action.

Evidence - Although the employee is not expected to prove the truth of an allegation, the employee should be able to demonstrate to the person contacted that the report is being made in good faith.

Whistleblower Register – A whistleblower register shall be maintained by the office of the General Counsel that will contain all the details of the whistleblowing complaints received and actions taken. Officers who are in receipt of whistleblower complaints shall update the office of the General Counsel for updating the same in the whistleblower register which shall be quarterly reviewed by the Committee.

Investigations: The Whistleblower Committee shall investigate complaints / concerns. Initial inquiries will be made to determine whether an investigation is appropriate and the form that it should take. Some concerns may be resolved without the need for investigation. The Committee may involve functions such as Internal Audit, Legal, HR and Finance in their investigation. The Committee may also seek outside assistance including help from government / regulatory authorities if required. The action taken in response to a report of concern under this policy will depend on the nature of the concern. The amount of contact between the complainant and the Whistleblower Committee investigating the concern will depend on the nature of the issue and the clarity of information provided. Further information may be sought from or provided to the person reporting the concern. The Internal Audit Department shall report quarterly to the Audit and Risk Committee, the details of all whistleblower concerns received, and actions taken.

Change Control

This policy is subject to annual review, and will be revised as necessary to ensure its continued relevance and effectiveness.

| Issued/Revised | Effective Date | Key Changes |
|----------------|---------------------------|--|
| Initial Issue | 11 th Feb 2016 | Initial issue after approval from the Audit and Risk Committee |
| Revised Issue | 11 th Feb 2020 | Revised issue after approval from the Audit and Risk Committee |
| Revised Issue | 11 th May 2022 | Revised issue after approval from the Audit and Risk Committee |
| Revised Issue | 14 th May 2025 | Revised issue after approval from the Audit and Risk Committee |
| Revised Issue | 11 th May 2026 | Revised issue after approval from the Audit and Risk Committee |

Annexure 1: Whistleblower Committee Contact Details

Sari Kanan – Vice President -Legal and General Counsel, RAK Ceramics PJSC (Chair)
Email: sari.kanaan@rakceramics.com
Phone: 00971 7 246 7600

Jasem Mohamed Alkhateri – Chief Human Resources Officer, RAK Ceramics PJSC (Member)
Email: jasem.alkhateri@rakceramics.com
Phone: 00971 7 246 7231

Vibhuti Bhushan – Chief Governance and Sustainability Officer, RAK Ceramics PJSC (Member)
Email: vibhuti.bhushan@rakceramics.com
Phone: 00971 7 246 7624

In case the whistleblower feels uncomfortable reporting the matter to any of the above committee members, they can contact;

Abdallah Massaad - Group Chief Executive Officer, RAK Ceramics PJSC
Email: abdallah.massaad@rakceramics.com
Phone: 00971 7 246 7000

or

Farah Al-MAZRUI, Chairperson, Audit and Risk Committee, RAK Ceramics, PJSC
Email: arcchair@rakceramics.com